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Department:
Public Works and Roads
North West Provincial Government
Republic of South Africa



ANNUAL REPORT

2020/21

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DEPARTMENT - GENERAL INFORMATION

Department of Public Works and Roads

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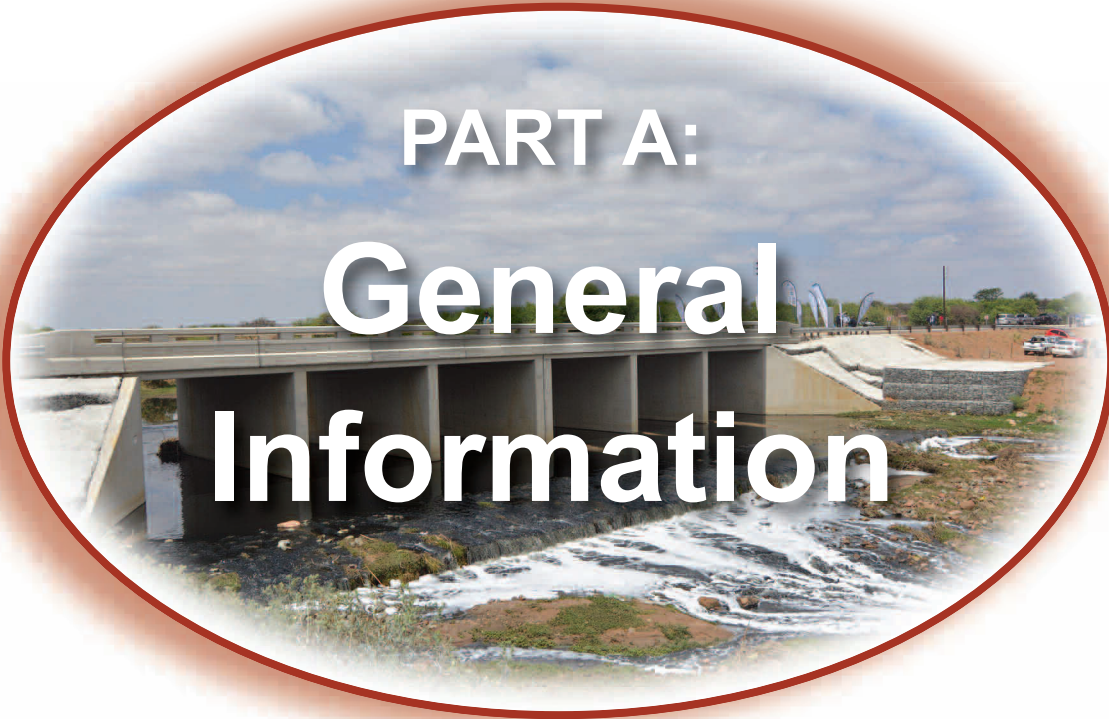
Website: www.nwpg.gov.za/public works

LIST OF ABBREVIATIONS

| | |
|--------------|---|
| APP | Annual Performance Plan |
| CIDB | Construction Industry Development Board |
| DBSA | Development Bank of Southern Africa |
| DORA | Division of Revenue Act |
| DPSA | Department of Public Service and Administration |
| DPWR | Department of Public Works and Roads |
| EPWP | Expanded Public Works Programme |
| EXCO | Executive Council |
| FET | Further Education and Training |
| GIAMA | Government Immovable Asset Management Act |
| HOD | Head of Department |
| HR | Human Resources |
| IAR | Immovable Asset Register |
| ICT | Information and Communication Technology |
| IDIP | Infrastructure Delivery Improvement Programme |
| IDMS | Infrastructure Delivery Management System |
| IPIP | Infrastructure Programme Implementation Plan |
| IPMP | Infrastructure Programme Management Plan |
| IMTT | Inter-Ministerial Task Team |
| MCS | Modified Cash Standards |

LIST OF ABBREVIATIONS

| | |
|---------------|--|
| MEC | Member of Executive Council |
| MMS | Middle Management Service |
| MTEF | Medium Term Expenditure Framework |
| MTSF | Medium Term Strategic Framework |
| NDP | National Development Plan |
| NDPWI | National Department of Public Works and Infrastructure |
| NDRDLR | National Department of Rural Development and Land Reform |
| NGO | Non-governmental Organization |
| OHS | Occupational Health and Safety Act |
| PFMA | Public Finance Management Act |
| PRMG | Provincial Road Maintenance Grant |
| RAMS | Road Asset Management System |
| SCM | Supply Chain Management |
| SMS | Senior Management Service |
| SONA | State of the Nation Address |
| SOPA | State of the Province Address |
| SPLUMS | Spatial Planning and Land Use Management Plan |
| UIF | Unemployment Insurance Fund |
| VCI | Visual Condition Index |





1. Foreword By The MEC

The financial year 2020/21 is the second year of implementation of the Department's Strategic Plan for 2019 – 2024. With due regard to the struggling masses of the population of North West suffocating under the choke of poverty and COVID-19 pandemic, only improvements in the delivery of services and availing opportunities that accrue from the execution of our mandate can assuage their hope.

The effects of COVID-19 pandemic has exacerbated the dire economic situation in the world, the country and North West Province. In the circumstance, we have consistently conveyed the message that the mission of the Department is to

“provide quality provincial infrastructure and ensure better service delivery” as we exist not for ourselves, but to ensure the fulfilment of the constitutional injunction ‘to improve the quality of life of all citizens and free the potential of each person’.

The Department and the 6th Administration of the North West Province however remains committed to implementing the strategic vision for the country as set out in the National Development Plan, as underpinned by the Medium Term Strategic Framework and policy pronouncements made at both national and provincial level.

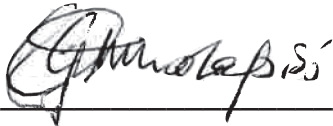
The Annual Report for 2020/21 provides an account of the activities and interventions implemented and resources applied in order to meet not only the Department's constitutional mandate but also to promote the achievement of the strategic objectives of the Department, the Province and the country.

The achievements and challenges which prevented the Department from achieving its targets are outlined for each of the four budget Programmes namely Administration, Public Works Infrastructure, Transport Infrastructure and the Community-Based Programme.

The Department is the implementing agent for provincial infrastructure construction, management and maintenance. The increasing backlog in maintenance remains a substantial challenge for the Department as the allocated budget is not adequate to support the comprehensive management of our infrastructure assets throughout their

respective life cycles. The Department however remains committed to managing its Programmes as effectively as possible.

In conclusion, the Annual Report as presented is a fair reflection of the activities and performance of the Department for the period under review.



**HONOURABLE G.O. MOLAPISI
MEMBER OF THE EXECUTIVE COUNCIL
DEPARTMENT OF PUBLIC WORKS AND ROADS**

2. REPORT OF THE ACCOUNTING OFFICER

2.1 GENERAL REVIEW OF THE STATE OF FINANCIAL AFFAIRS

2.1.1 Overview of the operations of the Department

Background

The Department faced many significant challenges in the 2018/19 financial year. Community unrests in the Province during the first quarter of the year resulted in the decision of the National Cabinet on 23 May 2018 to, in terms of Section 100(1) of the Constitution, Act 108 of 1996, place five Provincial Departments under administration, inclusive of the Department of Public Works and Roads. In terms of Section 100(1)(b) of the Constitution, the constitutional powers were bestowed upon the National Department of Public Works and Infrastructure, and Administrator was appointed to fulfill the duties and obligations of the Accounting Officer for the Department.

The intervention team that was subsequently established had identified ten areas of intervention, as follows:

- Building and roads projects / infrastructure
- Facilities management (maintenance)
- Property management
- Expanded Public Works Programme
- Stakeholder and client management
- Financial management
- Budget and Supply Chain Management
- Human capital with reference to the lack of roads & built environment professionals
- Performance management and corporate governance
- Service delivery improvement plan

New issues that emerged following the intervention:

The following matters emerged as the intervention unfolded:

- the absence of critical executive management staff in the Department due to prolonged disciplinary processes;
- the absence of a functional organizational structure;
- the Expanded Public Works Programme (EPWP) had other community-based programmes attached to it which had collapsed e.g. the Cooperatives Programme, the Brick-making Plants Programme and the Vuk'uphile Contractor Development Programme;
- backlogs in the payment of rates and taxes to Municipalities
- backlogs in the transfer of land portions to communities, Government Departments and Municipalities;

-
- the loss of the Public Works mandate to Client Departments and a non-existent project management capability;
 - backlogs in the procurement of yellow fleet and related equipment;
 - backlogs in the condonation of irregular expenditure dating back over ten years;
 - weak Supply Chain Management (SCM) processes;
 - a high vacancy rate; and
 - absence of ICT systems and programmes.

Intervention approach:

A turnaround programme was then developed that consolidated the areas of intervention into six areas of focus, as follows:

- fighting fraud and corruption
- stabilizing management
- improved financial management
- improved human resources
- improved service delivery
- improved audit outcomes

The Administrator and the intervention team had successfully achieved the above deliverables in the 2019/20 financial year.

Progress registered during the 2020/21 financial year was as follows:

- unblocked construction projects;
- improved spending against the conditional grants;
- 109 road projects were implemented under the Roads Maintenance Recovery Plan;
- additional yellow fleet vehicles were procured;
- a new lease dispensation was introduced in line with National Treasury directives;
- the process of disposal of non-core assets (redundant housing stock) has commenced;
- the transfers and / or donation of land is ongoing, which serves the priorities of making land available for service delivery and land restitution purposes.

Outstanding matters to be addressed in 2021/22 include the following:

- filling of all critical vacancies;
- finalization of the investigation with regards to roads projects, as being conducted by the Special Investigation Unit;
- implementation of the multi-tenancy office project, which is a SOPA 2020/21 priority; and
- conclusion of the sale of non-core assets.

2.1.2 Overview of the financial results of the Department

Departmental receipts:

| 2019/20 | | | 2020/21 | | |
|----------------|-------------------------------|-------------------------------|----------------|-------------------------------|-------------------------------|
| Estimate R'000 | Actual amount Collected R'000 | (Over)/Under Collection R'000 | Estimate R'000 | Actual Amount Collected R'000 | (Over)/Under Collection R'000 |
| 34 000 | 21 766 | 12 234 | 35 700 | 22 801 | 12 900 |

Departmental Expenditure:

| Programme | 2019/20 | | | 2020/21 | | |
|-----------------------------|---------------------------|--------------------------|--------------------------------|---------------------------|--------------------------|--------------------------------|
| | Final appropriation R'000 | Actual expenditure R'000 | (Over)/Under expenditure R'000 | Final appropriation R'000 | Actual expenditure R'000 | (Over)/Under expenditure R'000 |
| Administration | 236 696 | 217 170 | 19 526 | 193 695 | 178 923 | 14 772 |
| Public Works Infrastructure | 1 034 579 | 1 005 052 | 29 527 | 1 064 589 | 1 037 798 | 26 792 |
| Transport Infrastructure | 2 113 336 | 1 806 496 | 306 840 | 1 821 188 | 1 794 675 | 26 512 |
| Community-Based Programme | 218 037 | 213 643 | 4 395 | 273 066 | 270 207 | 2 859 |
| TOTAL | 3 602 648 | 3 242 360 | 360 287 | 3 352 538 | 3 281 603 | 70 935 |

Virements:

Virements were requested during the period under review to address pressure areas in budget items for Rates and Taxes, Property Payments, and Households under Programme 2. The main source of these funds was the budget item for Compensation of Employees.

2.1.3 Unauthorized / fruitless and wasteful expenditure

No unauthorized expenditure was incurred during the period under review.

Fruitless and wasteful expenditure of R881 000 was incurred during the 2020/21 financial year; the amount of R18 106 933 relates to prior years.

2.1.4 Future plans of the Department / strategic focus over the short to medium term

The Annual Performance Plan for 2021/22 of the Department outlines the budget and performance targets for the MTEF period 2021/22 to 2023/24.

2.1.5 Public private partnership

None.

2.1.6 Discontinued activities

None.

2.1.7 New / proposed activities

None.

2.1.8 Supply Chain Management

Supply Chain Management Bid Committees are appointed annually.

2.1.9 Gifts and donations

None.

2.1.10 Exemptions and deviations received from Treasury

None.

2.1.11 Events after the reporting date

None.

2.1.12 Conclusion and approval

The Department remains committed to following sound corporate governance principles in the interest of promoting accountability and transparency.



**MR M MOREMI
ADMINISTRATOR
DEPARTMENT OF PUBLIC WORKS AND ROADS**

2.2 STATEMENT OF RESPONSIBILITY AND CONFIRMATION OF THE ACCURACY OF THE ANNUAL REPORT

To the best of my knowledge and belief, I confirm the following:

- All information and amounts disclosed throughout the Annual Report are consistent.
- The Annual Report is complete, accurate and is free from any omissions.
- This Annual Report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.
- The annual financial statements have been prepared in accordance with the Modified Cash Standard and the relevant frameworks and guidelines issued by the National Treasury.
- The Accounting Officer is responsible for the preparation of the annual financial statements and for the judgments made in this information.
- The Accounting Officer is responsible for establishing, and implementing a system of internal control that has been designed to provide reasonable assurance as to the integrity and reliability of the performance information, the human resources information and the annual financial statements.
- The external auditors are engaged to express an independent opinion on the annual financial statements.
- In my opinion, the Annual Report fairly reflects the operations, the performance information, the human resources information and the financial affairs of the Department for the financial year ended 31 March 2021.



**MR M MOREMI
ADMINISTRATOR
DEPARTMENT OF PUBLIC WORKS AND ROADS**

2.3 **STRATEGIC OVERVIEW**

VISION

Delivery and maintenance of quality infrastructure for sustainable growth and development.

MISSION

To provide quality provincial infrastructure and ensure better service delivery.

OUR VALUES

The vision and mission statements of the Department are underpinned by the following values:

- *Client focus*
- *Professionalism*
- *Integrity*
- *Commitment*
- *Valuing of staff and mutual respect at all levels of the organization*
- *Accountability*
- *Compliance to the Public Service Code of Conduct*

2.4 **LEGISLATIVE AND OTHER MANDATES**

The Department of Public Works and Roads has a broad, diverse and multi-disciplinary function which cuts across a number of policy frameworks, statutes and mandates relating to service delivery in the fields of building and roads infrastructure, finance, architecture, construction, acquisition, management, maintenance, disposal of assets and labour-intensive work programmes.

These pieces of legislation provide guidance to ensure compliance in the Department's execution of its legislative mandate. The Constitution of the Republic of South Africa, Act 108 of 1996 articulates the role of the state in its quest towards sustainable economic growth with an output and input that is responsive to the needs of a developmental state. In its strive to address these needs the Department, in pursuance of these objectives, is guided by pieces of legislation which derive their existence and whose relevance arise from what the Constitution of the Republic seeks to achieve.

2.4.1 **Constitutional mandate**

The Department's mandate is derived from the Constitution of the Republic of South Africa, 1996 (Act 108 of 1996). Mandates that are exclusive to provinces as well as functional areas that share concurrent responsibility are outlined in schedules 4 and 6 of the Constitution.

2.4.2 Legislative mandates

The Acts and Regulations assigned to and / or implemented by the Department include, but are not limited to the following:

- **Transversal public sector acts** such as the Public Service Act, the Public Finance Management Act, the Labour Relations Act, the Division of Revenue Act, etc.
- **North West Land Administration Act 4 of 2001** - the Act regulates the acquisition and disposal of immovable property owned by the Provincial Government within the geographical area of the North West Province.
- **Property Valuation Act 17 of 2014** - the Act provides for the establishment of the Office of the Valuer General whose responsibility will be to provide valuation services to Government.
- **Property Valuers Profession Act 47 of 2000** - the Act provides for the establishment of the Council for the Property Valuers Profession and incidental matters.
- **National Public Works Quantity Surveying Profession Act 49 of 2000** - the Act provides for the establishment of the Council for the Quantity Surveying profession and incidental matters.
- **Government Immovable Asset Management Act 19 of 2007** - the Act promotes the uniform, efficient and effective management of immovable state assets.
- **Construction Industry Development Board Act 38 of 2000** - the Act provides for the establishment of the Board to promote the contribution of the construction industry in meeting national construction demand, provide strategic leadership to the construction industry stakeholders to stimulate sustainable growth, reform and improve the construction sector and to determine and establish best practice.
- **Infrastructure Development Act 23 of 2014** - the Act provides for the facilitation and coordination of public infrastructure planning, implementation and development and aims to improve the management of such infrastructure during all life-cycle phases, including planning, approval, implementation and operations.
- **Green Building Framework, 2001** - the Framework promotes, inter alia, sustainable development, energy efficiency, reduction of greenhouse gas emissions etc.
- **Skills Development Act, Act 97 of 1998** - the Act provides for an institutional framework to devise and implement national, sector and workplace strategies to develop and improve the skills of the South African work force.
- **Broad-based Black Economic Empowerment Act, Act 53 of 2000** - the Act seeks to address the historical imbalances of the past, promote the achievement of the constitutional rights to equality and increase the broad-based participation of black people in the economy. It also seeks to promote a higher growth rate, increased employment and a more equitable income distribution.

2.4.3 Policy mandates

The Strategic Plan for 2020 - 2025 and the Annual Performance Plan for 2020/21 were guided by, inter alia, the *National Policy Outcomes, the Medium Term Strategic Framework (MTSF), the NDP & provincial priorities*.

Government recognized the fact that, despite improved access to services and increased expenditure on service delivery, the necessary outcomes to ensure adequate progress in creating a better life for all were not being achieved. In response, the Cabinet Lekgotla in January 2010 adopted the *outcomes-based approach* to planning. This approach requires unambiguous statements of the outcomes expected and clear indicators, baselines and targets in order to:

- focus on results;
- clarify the assumptions that informed plans and resource forecasts;
- link activities to outcomes and outputs; and
- improve coordination and alignment.

The *National Development Plan (NDP)* was endorsed by Cabinet early in September 2012 and was reviewed in 2020. The primary aim of the NDP is to eliminate poverty and reduce inequality by 2030 through six areas of priority:

- uniting all South Africans around a common programme to achieve prosperity and equity;
- promoting active citizenry to strengthen development, democracy and accountability;
- bringing about faster economic growth;
- higher investment and greater labour absorption, focusing on key capabilities of people and the state;
- building a capable and developmental state; and
- encouraging strong leadership throughout society to work together to solve problems.

In order to give expression to the NDP, planning at a provincial level takes into account the developmental status, spatial development and primary economic sectors of the North West Province. Particular focus is placed on both the rural economy as well as on the provision, upgrading and the maintenance of economic infrastructure.

These are viewed as preconditions for overall economic growth and development and have significant potential to create employment. The Province also prioritizes the transformation of human settlements, promoting health and fighting corruption.

The MTSF is the key mechanism to achieve alignment between short- and medium term plans (e.g. sector plans and plans of the three spheres of Government) and the NDP.

The MTSF identifies the critical actions to be undertaken during the period 2019 to 2024 to put the country on a positive trajectory towards the achievement of the 2030 vision. It identifies the priorities and outcomes to be achieved in the period.

The link between the NDP, MTSF, provincial priorities and the Department's contribution towards their achievement can be illustrated as follows:

| MTSF / National priorities | Outcomes | NDP | Provincial priorities | SOPA priorities for the Dept | Department's contribution / response |
|--|--|------------------|---------------------------------------|---|--|
| A capable, ethical & developmental state | Honest and capable state with professional and meritocratic public servants | Chapters 13 & 14 | Combatting corruption | Good corporate governance | Adherence to principles of good governance, the Public Service Code of Conduct and regulatory frameworks aimed at combatting fraud and corruption. |
| | Creating more decent jobs Inclusive economic growth | Chapters 3 & 11 | Unemployment | Upscale job creation Investment in economic (transport) infrastructure | Champion the EPWP Programme in order to create work opportunities through public employment programmes over five years. Particular to this Department's mandate, the intention is to create 59 859 work opportunities in the provincial Infrastructure Sector. Rollout of phase 2 of the Vuk'uphile Contractor Development Programme with additional opportunities to be created through brick-paving of access roads. The Department further supports economic transformation through the provision and maintenance of road infrastructure which supports socio-economic development priorities. |
| Education, skills and health | Improved training, education and skills development | Chapters 9 & 10 | Health services | Adequate building infrastructure | Provide and manage the life cycle of building infrastructure required by Departments to deliver services. |
| Consolidating the social wage and provide quality basic services | Comprehensive social security coverage | Chapters 3 & 11 | Water & sanitation | Adequate building infrastructure | Provide building infrastructure required by Departments to deliver services. |
| Spatial Integration, Human Settlements & Local Government | A spatially just and transformed national space economy that enables equal access to social services and economic opportunities in cities, regions and rural areas | Chapters 6 & 8 | Houses and rural roads | District Development Model | Provide and manage the life cycle of the provincial road infrastructure, thereby supporting equitable access to social and economic opportunities, based on the District Development Model approach. |
| Social cohesion and safe communities | United, democratic, participatory, non-sexist, non-racial, equal society | Chapters 12 & 15 | Safe communities | | Provide and manage the life cycle of building infrastructure required by Departments to deliver services. Deliver services in a manner that promotes equity and which do not discriminate. |
| A better Africa and the world | Increased investment opportunities for foreign directive investment in South Africa | Chapter 7 | Economic growth, regional integration | | Increased investment in infrastructure |

2.4.4 Institutional mandates and other policy mandates

Other policy mandates governing the activities of the Department include, but are not limited to the following:

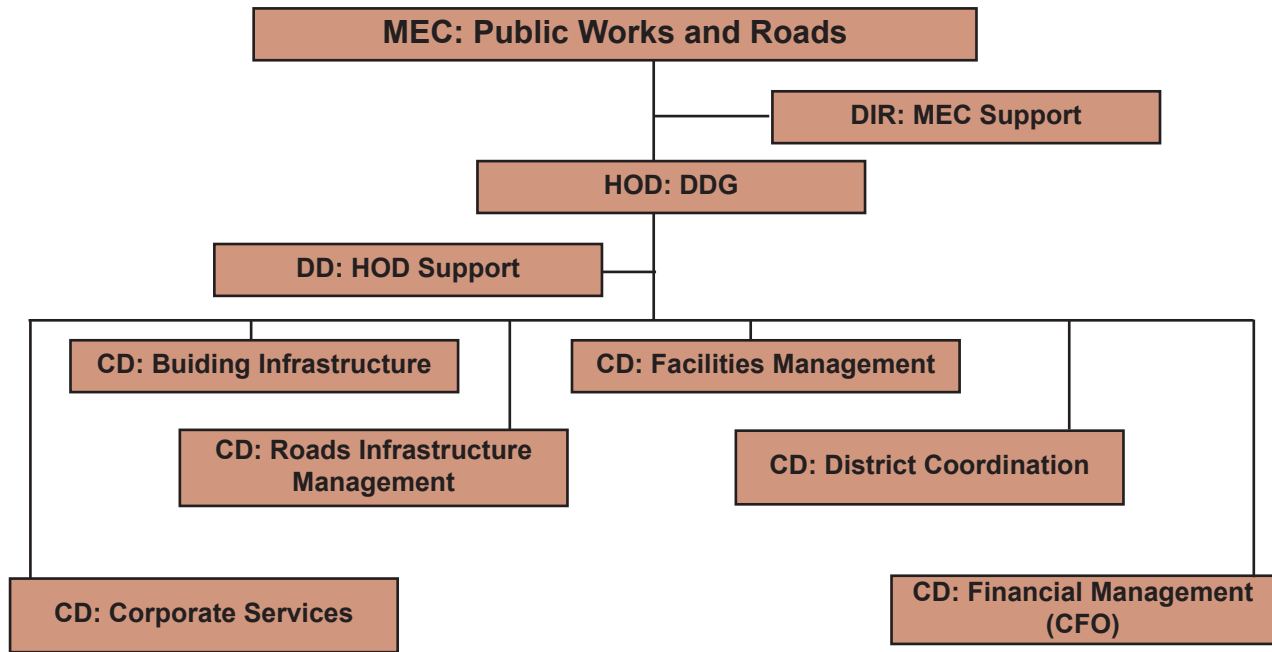
- **Road Infrastructure Strategic Framework for South Africa (RISFSA)** - the policy provides for the planning and development of road infrastructure and provides guidelines for the redefinition of the South African road network. It assists Roads Authorities in the reclassification of existing road networks.
- **Guidelines on the implementation of the Expanded Public Works Programme** - the objective of the Expanded Public Works Programme is to create short- and medium-term work opportunities for the poor and unemployed as part of Government's Anti-Poverty Strategy. These work opportunities are combined with training with the aim to increase the employability of the lowly-skilled beneficiaries within the formal employment market. The programme targets four main sectors namely Infrastructure, Environment & Culture, Social and Non-State.
- **Departmental Policy on the Administration and Management of Assets** - the policy provides directives on the administration and management of departmental assets.
- **Provincial Policy on State Housing** - the policy provides guidelines on the allocation, rental administration and maintenance of state residential accommodation under the auspices of the Department of Public Works and Roads.
- **Framework for Infrastructure Delivery and Procurement Management (FIPDM)** – the framework replaces SIPDM with effect from October 2019 and it prescribes minimum requirements for effective governance of infrastructure delivery and procurement management.
- **Immovable Asset Management Policy** - the policy provides guidelines on the management and recording of immovable assets under the custodianship of the Department.
- **Ministerial Determination: Expanded Public Works Programme and Code of Good Practice for Public Works Programmes** - the determination provides for standard terms and conditions for workers employed in the elementary occupations within the Expanded Public Works Programme.
- **National Space Planning Norms and Standards** - the framework provides minimum standards for office accommodation used by organs of state.

2.5 ORGANIZATIONAL STRUCTURE

The Minister for Public Service and Administration granted the Department concurrence with regard to the proposed organizational structure that was submitted for consultation in line with Section 25(2)(a) of the Public Service Regulations, 2016.

Due to the fact that the Department is under administration in terms of Section 100(1)(b) of the Constitution, Act 108 of 1996, concurrence was also sought from the Minister for Public Works and Infrastructure.

The high-level view of the current, interim structure is as follows:

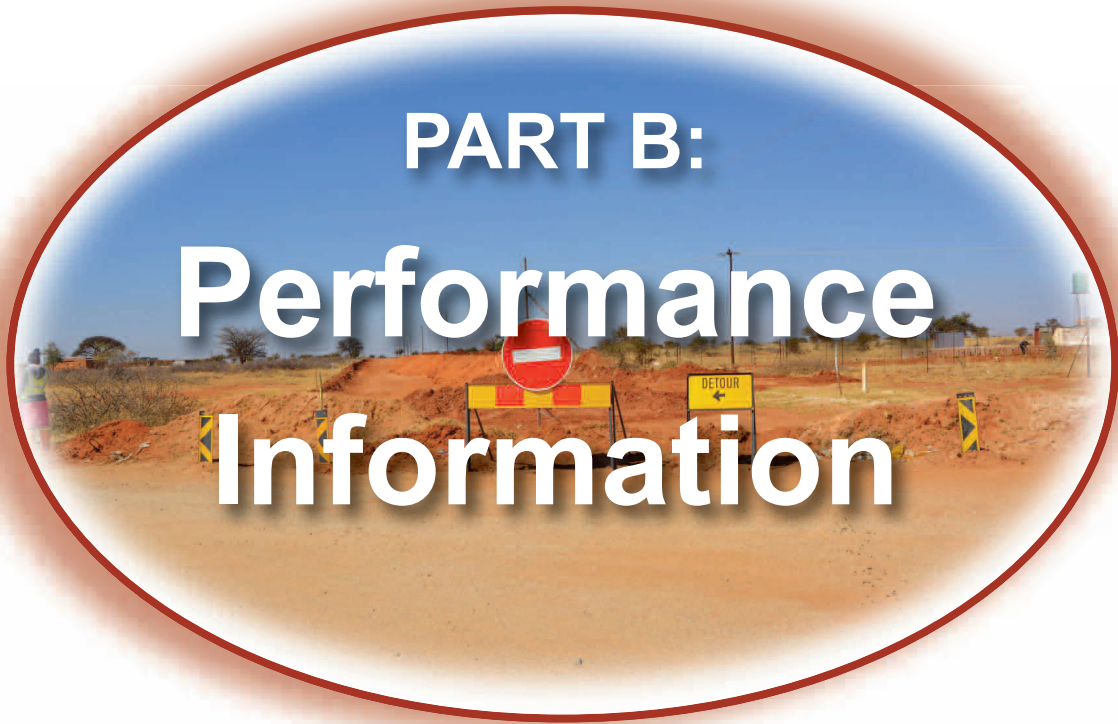


A total of 242 positions were advertised during the year under review, of which 82 positions were filled. The positions filled included the following SMS positions:

- Chief Financial Officer
- Director: Legal Services
- Director: Supply Chain Management
- Director: Ngaka Modiri Molema District

2.6 ENTITIES REPORTING TO THE MEC

None.



PART B:

Performance Information

3. AUDITOR GENERAL'S REPORT: PRE-DETERMINED OBJECTIVES

Refer to page 111 of the Annual Report.

4. OVERVIEW OF DEPARTMENTAL PERFORMANCE

4.1 SERVICE DELIVERY ENVIRONMENT

4.1.1 General

As the sole custodian of provincial state-owned immovable assets, the Department is responsible for the planning, acquisition, management and disposal of state-owned immovable properties in respect of both the road and built infrastructure sectors.

The Department also provides leadership in the implementation of the Expanded Public Works Programme by public bodies in the Province.

The demand for the services rendered by the Department is driven by the following:

- condition of buildings as per building condition assessments;
- condition of the road network (the Visual Condition Index) which is used to categorize the road condition, ranging from very poor to very good;
- accommodation needs of Provincial Government Departments;
- responsibility to facilitate access to socio-economic opportunities by providing transport infrastructure; and
- creation of job opportunities and skilling of people through labour-intensive programmes / projects.

4.1.2 Response to the COVID-19 pandemic in 2020/21

South Africa's response to the outbreak of the COVID-19 pandemic and impact of lockdown restrictions on the economy can be divided into three phases:

- The first phase began in March 2020 when the coronavirus pandemic was declared as a national disaster. This included a broad range of measures to mitigate the worst effects of the pandemic on businesses, communities and on individuals. The measures included tax relief, the release of disaster relief funds, emergency procurement, wage support through the UIF and funding to small businesses.
- The second phase of the economic response was aimed at stabilizing the economy, addressing the extreme decline in supply and demand and protecting jobs. On 21 April 2020, the President announced that a social and economic support package of R500 billion had been finalized, amounting to approximately 10% of GDP.

- The third phase is an economic strategy aimed at driving the recovery of the economy as the country emerges from this pandemic. Central to the economic recovery strategy will be measures to stimulate demand and supply through interventions such as a substantial infrastructure build programme, the speedy implementation of economic reforms, and other steps that will ignite inclusive economic growth.

A special COVID Adjustments Budget was approved by the Provincial Legislature in the second quarter of 2020/21. The Department of Public Works and Roads has endeavored to minimize the impact of the budget reduction by reprioritizing those projects that have not yet commenced so as to not disrupt work in progress.

The Department, in the interest of the safety of employees, our clients and stakeholders implemented and observed the various protocols and regulations that were introduced, as also elaborated on further under Item 9.6 of this document.

The Department, as the custodian of provincially-owned properties was mandated, in terms of the Protocol for the Establishment and Management of Quarantine Facilities and Homeless Shelters to identify possible sites for the accommodation and homeless people based on the said Protocol.

The Department subsequently identified and assessed sites, which assisted the Department of Health and the Department of Social Development to plan their COVID-19 strategies and plans accordingly. The Department's performance in relation to the identification and assessment of quarantine facilities for the Department of Health is reported under Item 4.7.2 (Table 4.7.2.2) of this document.

4.1.3 Governance matters

The Department received a qualified audit opinion in respect of the audit conducted for the 2019/20 financial year, but registered progress as the number of qualification areas were reduced from five (5) in 2018/19 to three (3) in 2019/20. The Department also received an unqualified audit opinion in respect of the audit on pre-determined objectives (performance information).

An Audit Action Plan was developed to ensure that the necessary actions and corrective interventions were implemented in order to improve on the audit outcome.

4.2 GENERAL CHALLENGES ENCOUNTERED BY THE DEPARTMENT

The challenges that the Department encountered during the period under review, in addition to the impact of the COVID-19 national lockdown and restrictions related to the risk-adjusted levels, include the following:

- Capacity constraints in relation to technical skills in the construction sectors of buildings and roads.

To address this challenge, the Department is currently implementing the Candidacy Development Programme with the purpose of creating a group of persons who are professionally-registered in technical disciplines in the infrastructure sector from which to recruit and fill vacancies.

- Inadequate budget to fully address the provincial needs and priorities in relation to the establishment and management of the life cycle of transport infrastructure.
- Inadequate budget to fully address the provincial needs and priorities in relation to the establishment and management of the life cycle of state-owned buildings.

4.2.1 Challenges encountered in the delivery and management of the Department's mandate

Built environment

The Construction Industry Development Board (CIDB) grades the contractors who undertake construction work for the state and it aims to develop these contractors so that they can do more or larger projects.

Unfortunately, these contractors very often experience cash flow challenges, which severely impacts on the completion rate and results in projects being delivered after the due completion dates.

Intervention strategies and measures that the Department is pursuing to assist small and emerging contractors include the following:

- establishment of Construction Contact Centres in partnership with the CIDB;
- facilitation of access to finance through referrals to the North West Development Corporation and other financing institutions;
- technical support, dedicated mentorships, administrative support etc. that are aimed at providing additional capacity to improve the operational efficiencies of contractors;
- approval of cession agreements and extension of time to allow for project completion where appropriate in terms of circumstances and contractual conditions; and
- prompt processing of invoices for payment purposes.

Provincial land matters

The Department has made progress with regard to making land available to communities. Activities for the year under review included the following transactions:

Donations and transfers to Local / District Municipalities

| Transaction | Donee | Status |
|--|---|---|
| Donation of Erven 3464, 3465, 3466, 3467 of Tlhabane Unit 4 & Remaining Extent of Portion 207 of the farm Rustenburg Town and Townlands 272 JQ | Rustenburg Local Municipality | Request for approval was submitted to the EID Cluster Committee for tabling at the Executive Council (EXCO). |
| Donation of Erf 2183 Montshiwa (known as Montshiwa Guesthouse) | Ngaka Modiri Molema District Municipality | Transaction is at conveyancing stage: NMM District Municipality has appointed a conveyancer to facilitate the registration. |
| Donation of Erf 3144 Mmabatho (known as Mmabatho Civic Centre) | Mafikeng Local Municipality | Awaiting a response from Provincial Treasury. |
| Donation of Erf 2138 Montshiwa (known as Montshiwa Stadium) | Mafikeng Local Municipality | Request for approval was submitted to the EID Cluster Committee for tabling at EXCO. |
| Donation of Portion 82 of the farm Zoutpan of Bospan 203 IO | Tswaing Local Municipality | Awaiting appointment of a conveyancer by Tswaing Local Municipality. |
| Donation of Erven 3464, 3465, 3466, 3467 of Tlhabane Unit 4 & Remaining Extent of Portion 207 of the farm Rustenburg Town and Townlands 272 JQ | Rustenburg Local Municipality | Request for approval was submitted to the EID Cluster Committee for tabling at EXCO. |

Donations and transfers to the National Department of Rural Development and Land Reform (NDRDLR)

| Transaction | Donee | Status |
|--|---|--|
| Donation of six portions of the farm Hartebeespoort 482 JQ (Oberon) | NDRDLR / Mkgareng Communal Property Association | Transaction was finalized. |
| Donation of the Remaining Extent of the farm Klipvoor 163 JQ | NDRDLR / Klipvoor Communal Property Association | Was submitted for lodgement at the Deeds Office. |
| Donation of 87 portions of various farms in Moses Kotane Local Municipality | NDRDLR / Bakgatla Ba Kgafela Communal Property Association | 69 portions were transferred. The process of signing the transfer documents for the 18 outstanding portions is underway. |
| Donation of 19 portions of the farm Boekenhoutfontein 44 JQ | NDRDLR / Bakgatla Ba Kgafela Communal Property Association | Request for approval was submitted to the EID Cluster Committee for tabling at EXCO. |
| Donation of 18 portions of the farm De Mond Van Blokspruit 158 JQ | NDRDLR / Mooke Communal Property Association | All transfer documents were submitted to NDRDLR for finalization of the transaction. |
| Donation of portion 4 of the farm Klipdraai 166 JQ | NDRDLR / Bakgatla Ba Moseitha Communal Property Association | In process. |
| Donation of 7 portions of the farm Doornpoort 57 JQ | NDRDLR / Bakgatla Ba Kgafela Communal Property Association | In process. |
| Donation of portions of farms Kruidfontein 40 JQ, Koedoesfontein 42 JQ, Vogelstruisnek 173 JQ and Saulspoort 38 JQ | NDRDLR / Bakgatla Ba Kgafela Communal Property Association | In process. |

Donations and transfers to the National Department of Public Works and Infrastructure (NDPWI)

| Transaction | Donee | Status |
|--|-------|--|
| Donation of erven 176 and 177, Roosville | NDPWI | Draft Deed of Donation was sent to NDPWI for inputs. |

Donations and transfers to the Taletso FET College

| Transaction | Donee | Status |
|-------------------------------------|---------------------|--|
| Donation of erven 2765, 2766 & 2768 | Taletso FET College | Currently submitted for lodgement at the Deeds Office. |

New acquisitions

| Transaction | Donee | Status |
|---|------------------------------|--|
| Acquisition of erf 962 Mahikeng for construction of a new school. | Mahikeng Municipality Local | Awaiting subdivision by the Mahikeng Local Municipality. |
| Acquisition of 3652 & 3390 Excelsior Primary & Prestige Secondary School Alabama Ext 3 | Matlosana Municipality Local | Transaction is at an advanced stage. |
| Acquisition of erf 18319 Jouberton for construction of a community health centre | Matlosana Municipality Local | Transfer documents were submitted to the Deeds Office. |
| Acquisition of erven 212821 & 21282 Kanana Ext 13 for construction of a childhood development centre | Matlosana Municipality Local | Awaiting SPLUMA Certificate from the Local Municipality. |
| Acquisition of 09 SDFs from Naledi Local Municipality. | Naledi Municipality Local | Awaiting Deeds of Donation from the Local Municipality. |
| Acquisition of erf 3054 Letsopa Township for construction of a white door centre for victims of Gender Based Violence by the Department Social Development. | Tswaing Municipality Local | Awaiting Provincial Treasury's approval. |

Progress with the disposal of redundant houses

The North West Premier approved the disposal of 476 redundant houses on 27 March 2019 with the proviso that the Department should seek Ministerial concurrence. The Department of Public Works and Roads (DPWR) has already advertised a list of 150 houses that were earmarked for disposal.

Engagements with the National Department of Rural Development and Land Reform, the National Department of Public Works and Infrastructure as well as with the North West Housing Corporation have been concluded.

Technical Condition Assessments

The Department is required to conduct technical condition assessments every 5 years for all provincially-owned office buildings and state domestic facilities (clinics, hospitals, schools, early learning centres, etc.). In the period since 2009, technical condition assessments were conducted in respect of 2 547 out of 4 038 facilities.

Over 30% of state buildings is in a poor condition while over 45% of facilities is in a fair state, but all these buildings and facilities require urgent refurbishment, repairs and upgrades to be habitable and fit-for-purpose.

The main challenge facing the Department is the lack of adequate financial resources do all the required assessments that would in turn enable the Department to compile a consolidated maintenance plan. The Department also did not conduct any assessments during the period under review due to delays with the appointment of consultants.

Expanded Public Works Programme – Presidential Economic Stimulus Package performance

Given the extent of the unemployment challenge facing the country, the focus of the EPWP will remain to be on poverty alleviation, creation of work opportunities and provision of skills development through its learnership and apprenticeship programmes. The EPWP Integrated Grant for Provinces is used by the Department to create work opportunities through the expanded use of labour-intensive work methods in both construction and maintenance activities and projects.

The employment stimulus package of R100 billion that was announced as part of the Reconstruction and Recovery Plan is aimed at the creation of 800 000 employment opportunities in the country, over a 3-year period.

The Department's performance in respect of the stimulus was as follows:

- The Presidential Stimulus Package was divided into 2 streams namely: (i) Contractor Development Programme with direct and indirect targeting and (ii) the Itirele Routine Roads Maintenance programme and employment under the National Youth Service (NYS) programme in the Transport Infrastructure Programme.
- A total of 7 directly targeted contractors were engaged who in turn have sub-contracted to 81 indirectly targeted contractors; in excess of 2 400 EPWP participants were employed.
- Under the Itirele and NYS Programmes, a total of 3 000 EPWP participants were employed.
- All funding received was expended.

Expanded Public Works Programme – provincial performance

The provincial target for the creation of work opportunities for 2020/21 was 38 944 work opportunities. The Province has reported 37 584 work opportunities, which constitutes a performance of 96.5% against the annual target.

Disaggregated, the performance was as follows:

- Women - 23 927 work opportunities
- Youth - 18 402 work opportunities
- People with Disabilities - 287 work opportunities

Provincial Departments have created 30 344 work opportunities across all sectors of the EPWP programme and Municipalities have created 7 240 work opportunities across all sectors of the EPWP programme, as follows:

| Sphere of government | Targets | Total work opportunities reported 2020/21 |
|------------------------|---------------|---|
| Provincial Departments | 24 576 | 30 344 |
| Municipalities | 14 368 | 7 240 |
| Total | 38 944 | 37 584 |

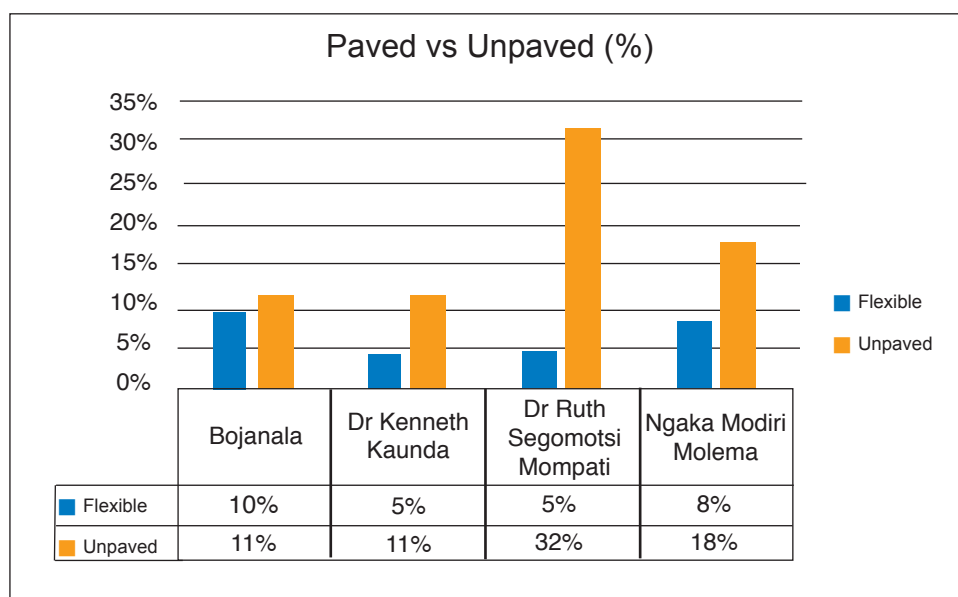
Transport Infrastructure – road network condition

The total length of the provincial road network is 19 667 kilometres (km). The distribution in terms of the four Districts is as follows:

| Districts | Paved (flexible) | Unpaved | Total |
|---------------------------|------------------|---------------|---------------|
| Bojanala Platinum | 1 878 | 2 236 | 4 114 |
| Dr Kenneth Kaunda | 914 | 2 242 | 3 156 |
| Dr Ruth Segomotsi Mompati | 954 | 6 244 | 7 198 |
| Ngaka Modiri Molema | 1 669 | 3 530 | 5 199 |
| Total | 5 415 | 14 252 | 19 667 |

Paved/flexible roads comprise 28% of the managed network extent and the unpaved component comprises 72%.

The figure below presents the percentage paved vs. unpaved per District.



The network length has increased in the period 2014/15 to 2020/21 as follows:

| Surface type | Total length (km) |
|--------------|--------------------------|
| Paved | 459.6 (Increase) |
| Unpaved | 276.38 (Decrease) |
| Total | 181.64 (Increase) |

As stated, only 28% of the road network is paved yet it carries over 80% of the provincial traffic. At the same time, the socio-economic welfare of the people staying in rural, poor communities is affected by the poor condition of the gravel roads. The equitable share allocation is inadequate to address the condition of the road network as required.

The Department, within the context of the financial constraints, intends to upgrade and provide preventative maintenance to improve the road network by 3% annually i.e. to reduce the percentage of the road network in the very poor and poor categories as per the condition assessment.

4.3 SERVICE DELIVERY IMPROVEMENT PLAN 2018/19 – 2020/21

Problem statement:

At the time of the development of the Service Delivery Improvement Plan (SDIP), the North West Province had not been able to meet the outcomes for EPWP as encapsulated in the EPWP Phase 3 plan. The analysis of the contributing factors has identified under- and poor reporting as key contributing factors to the under-achievement. The specific areas where poor or non-performance had been identified can be summarized as follows:

- Provincial EPWP performance targets were not achieved, and under-reporting was a contributing factor in this regard.
- Not all public entities operating in the Province were reporting on the EPWP Reporting System.
- Poor quality of reporting on the EPWP system.

Thus, the need was identified to engage continuously with all roleplayers to inform, support and guide on the requirements for reporting and EPWP mainstreaming in the planning and implementation of departmental projects and service delivery initiatives. The SDIP for the period 2018/19 - 2020/21 was drafted to address these challenges.

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Achievement against planned improvements

| Batho Pele Principle | Beneficiaries | Standard at inception | Desired Standard for Year 3 | Achieved vs. targeted improvements |
|-----------------------------|--|---|--|--|
| Consultation: | <ul style="list-style-type: none"> ✓ All Provincial Depts ✓ Local Municipalities ✓ District Municipalities ✓ NGOs ✓ National Depts with offices in the Province | <p>1 Meeting per Department per annum</p> <p>1 meeting per sector per annum</p> | <p>District Steering Committee : 4 quarterly meetings with all public bodies</p> <p>National Sector Departments: 4 quarterly meetings</p> <p>National Coordinators: 4 quarterly meetings</p> <p>Data Quality Forum : 4 quarterly meetings</p> | <p><u>Dr. Ruth Segomotsi Mompoti District Steering Committee</u> held 2 meetings.</p> <p><u>Dr. Kenneth Kaunda District Steering Committee</u> held 2 meetings.</p> <p><u>Bojanala District Steering Committee</u> held 2 meetings.</p> <p><u>Ngaka Modiri Molema District Steering Committee</u> held 1 meeting.</p> <p><u>The Environment and Culture Sector Committee/ Forum</u> held 1 Provincial meeting, 1 National meeting and 2 Monitoring and Reporting (sub-committee) meetings.</p> <p><u>Social Sector Coordinating Committee</u> held no meetings.</p> <p><u>Public Works Sector Infrastructure Forum</u> held no meetings.</p> <p><u>EPWP Provincial Roads Coordinating Committee</u> and <u>the EPWP phase 4 Consulting Committee</u> each held 1 meeting.</p> <p><u>Provincial EPWP Steering Committee</u> held 1 meeting.</p> <p><u>National Youth Service Provincial Coordinating Forum</u> held 1 meeting.</p> <p><u>Ordinary National Coordinating Committee</u> held 2 meetings.</p> <p><u>EPWP Data Quality Forum</u> held 2 meetings.</p> |
| Courtesy: | <ul style="list-style-type: none"> ✓ All Provincial Depts ✓ Local Municipalities ✓ District Municipalities ✓ NGOs ✓ National Depts with offices in the Province | No measure existed | Client assessment questionnaire | The development of the questionnaire is not completed as yet. |
| Access: | <ul style="list-style-type: none"> ✓ All Provincial Depts ✓ Local Municipalities ✓ District Municipalities ✓ NGOs ✓ National Depts with offices in the Province | Training Sessions | <ul style="list-style-type: none"> ✓ Training sessions. ✓ One-on-one with all public bodies. ✓ Various Forum meetings as mentioned under the Consultation section above. | The training sessions could not proceed due to the COVID-19 restrictions and protocols. |
| Information: | <ul style="list-style-type: none"> ✓ All Provincial Depts ✓ Local Municipalities ✓ District Municipalities ✓ NGOs ✓ National Depts with offices in the Province | Sharing of documents during training sessions | <ul style="list-style-type: none"> ✓ Feedback at quarterly and bi-monthly sector meetings. ✓ Information is also shared through the EPWP Reporting System. ✓ Annually on the EPWP website. | <p>Departments and other public entities reporting on EPWP are provided with feedback during the Data Quality Forum engagements. The performance reports are published annually on the EPWP website.</p> <p>The Department further submitted 4 quarterly performance reports to the EID Cluster Committee, the Executive Council and the NW Premier's Coordinating Council.</p> |

| Batho Pele Principle | Beneficiaries | Standard at inception | Desired Standard for Year 3 | Achieved vs. targeted improvements |
|-------------------------|--|---|---|--|
| Openness & transparency | <ul style="list-style-type: none"> ✓ All Provincial Depts ✓ Local Municipalities ✓ District Municipalities ✓ NGOs ✓ National Depts with offices in the Province | Not measured | <ul style="list-style-type: none"> ✓ Feedback at quarterly and bi-monthly sector meetings. ✓ Information is also shared through the EPWP Reporting System. ✓ Annually on the EPWP website. | <p>Departments and other public entities reporting on EPWP are provided with feedback during the Data Quality Forum engagements. The performance reports are published annually on the EPWP website.</p> <p>The Executive Council further releases press statements after every meeting which also covers performance and achievements in respect of EPWP.</p> |
| Redress: | <ul style="list-style-type: none"> ✓ All Provincial Depts ✓ Local Municipalities ✓ District Municipalities ✓ NGOs ✓ National Depts with offices in the Province | Measured through the EPWP Reporting System. | Monthly Sector meetings to serve as recourse & redress platform, e.g. to address issues raised by public bodies in the questionnaires, training of data capturers and managers on request. | Engagements, meetings and training sessions could not proceed as planned due to the COVID-19 restrictions and protocols. |
| Value for money: | <ul style="list-style-type: none"> ✓ All Provincial Depts ✓ Local Municipalities ✓ District Municipalities ✓ NGOs ✓ National Depts with offices in the Province | Measured through the EPWP Reporting System. | Improved compliance to reporting guidelines and quality of information reported on the EPWP Reporting System | The Province reported more work opportunities created than what was planned, which means that more destitute households were provided with a basic income. |

Service delivery information tool

| Current / actual information tools | Desired information tools | Actual achievement |
|---|--|--|
| <ul style="list-style-type: none"> ✓ EPWP Ministerial Determination ✓ Code of Good Practice for EPWP ✓ EPWP Framework for Monitoring and Evaluation of EPWP ✓ Sector guidelines / procedural manuals ✓ EPWP Integrated Grant Manual ✓ EPWP Reporting System reports | <ul style="list-style-type: none"> ✓ EPWP Ministerial Determination ✓ Code of Good Practice for EPWP ✓ EPWP Framework for Monitoring and Evaluation of EPWP ✓ Sector guidelines / procedural manuals ✓ EPWP Integrated Grant Manual ✓ EPWP Reporting System reports ✓ Feedback / service assessment questionnaire | The guidelines and policy instruments are available. |

Service delivery complaints mechanism

| Current / actual complaints mechanism | Desired complaints mechanism | Actual achievement |
|--|---|--|
| <ul style="list-style-type: none"> ✓ Sector meetings ✓ Steering Committee meetings ✓ Data Quality Forum meetings ✓ Coordinators meetings | <ul style="list-style-type: none"> ✓ Client assessment questionnaires. | The Department, in its efforts to ensure redress and ongoing communication with all stakeholders was able to maintain some of the existing mechanisms (as listed in this table), albeit limited as a result of the COVID-19 restrictions. Such mechanisms include the Sector and Data Quality Forum meetings that were held. |

4.4 ORGANIZATIONAL ENVIRONMENT

The current departmental vacancy rate is 10%, of which approximately 70% relates to vacancies in construction-related technical disciplines in both the buildings and roads sectors. This factor impacts adversely on the capacity of the Department to deliver on its mandate.

To address this challenge, the Department is implementing a Candidacy Development Programme with the purpose of creating a group of persons who are professionally registered in technical disciplines in the infrastructure sector from which to recruit and fill vacancies in technical positions. This initiative yielded positive outcomes as four candidates have successfully attained professional registration in the Engineering Technician, Architect, Draughts person, and Property Valuer disciplines.

The COVID-19 outbreak and the subsequent lockdown restrictions did pose challenges in relation to employee safety, as well as the ability to deliver services. The Department implemented measures in line with the relevant COVID-19 directives and regulations to mitigate the impact of risk of infection on the health and safety of employees.

4.5 KEY POLICY DEVELOPMENTS AND LEGISLATIVE CHANGES

There were no major changes to policies or legislation that affected the Department’s operations during the period under review.

4.6 PROGRESS TOWARDS ACHIEVEMENT OF INSTITUTIONAL IMPACTS AND OUTCOMES

The performance of the Department in respect of achieving the targets / objectives as set out for Year 1 of the 5-year period covered by the Strategic Plan for 2020 - 2025 was as follows:

| Impact statement | Progress | Contribution towards the MTSF 2019/2024 |
|--|--|---|
| Quality and functional provincial infrastructure for better service delivery | The Department’s performance against its targets are outlined in the table below. The outbreak of the COVID-19 pandemic, in addition to service delivery challenges resulted in a negative deviation between planned vs. actual performance. | <ul style="list-style-type: none"> ✓ Education, skills and health (indirectly through the provision of fit-for-purpose infrastructure) ✓ Economic transformation through preferential procurement and emergent / small contractor development ✓ Job creation |

The performance per Outcome was as follows:

| Programme | Outcomes | Target | Progress – Year 1 of 5 | MTSF priority | Contribution towards the MTSF 2019/2024 |
|--|---|---|--|---|---|
| Programme 1: Administration | Good corporate governance ensured | Unqualified audit opinion | 100% of the target for Year 1 was achieved | ✓ A capable, ethical & developmental state | Adherence to principles of good governance, the Public Service Code of Conduct and regulatory frameworks aimed at combatting fraud and corruption. |
| Programme 2: Public Works Infrastructure | Provincial buildings infrastructure condition improved. | 20% of the building infrastructure is in a good condition | 25% of the targets for Year 1 achieved | ✓ Economic transformation ✓ Job creation ✓ Education, skills and health ✓ Consolidating the social wage and provide quality basic services | Provide and manage the life cycle of building infrastructure required by Departments to deliver services. |
| Programme 3: Transport Infrastructure | Provincial road network condition improved. | 21% of the road network is in a very good condition | 50 % of the targets for Year 1 achieved | ✓ Economic transformation ✓ Job creation | Provide and manage the life cycle of the provincial road infrastructure, thereby supporting equitable access to social and economic opportunities, based on the District Development Model approach. |
| Programme 4: Community-Based Programme | Poverty alleviation through optimized work opportunities. | 60 000 work opportunities | 75% of the targets for Year 1 achieved | ✓ Job creation | Champion the EPWP Programme provincially. In particular to this Department's mandate, create work opportunities in the provincial Infrastructure Sector. Continued implementation of the Vuk'uphile Contractor Development Programme. |

4.7 PROGRAMME PERFORMANCE INFORMATION

The performance against the targets as set out in the 2020/21 Annual Performance Plan (original and revised Plans) are as outlined below.

4.7.1 Programme 1: Administration

Purpose

The purpose of the Programme is to provide leadership and support in creating a capable and skilled workforce by means of creating the necessary good governance framework (the Programme is mainly internally focused).

List of sub-programmes

- Office of the MEC
- Management of the Department
- Corporate Support
- Departmental Strategy

The Programme contributes directly to the MTSF objective of building a capable, ethical and developmental state.

Table 4.7.1.1 Report on original APP tabled in March 2020, covering the period April to June 2020

| PROGRAMME 1: ADMINISTRATION | | | | | | | | | |
|--|---|-----------------------------|-----------------------------|------------------------|------------------------------|---|--|---|--|
| OUTCOME 1: GOOD CORPORATE GOVERNANCE ENSURED | | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21 | Actual performance for Qtr 1 | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets | |
| An organizational climate that supports compliance, responsibility, accountability, transparency and efficiency. | SUB-PROGRAMME: FINANCIAL MANAGEMENT 1.1.1 Number of qualified audit findings reduced | New Indicator | New Indicator | 3 | 0 | 3 | The information in this table only pertains to actual performance in Quarter 1, in line with the original APP tabled for 2020/21. Performance against this Indicator was not planned for Quarter 1. | There were no revisions of the target or the Performance Indicator. | |

Table 4.7.1.2 Report on revised APP for entire period April 2020 to March 2021

| PROGRAMME 1: ADMINISTRATION | | | | | | | | | |
|--|---|-----------------------------|-----------------------------|------------------------------------|--------------------|---|------------------------------------|---|--|
| OUTCOME 1: GOOD CORPORATE GOVERNANCE ENSURED | | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21, as revised | Actual performance | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets | |
| An organizational climate that supports compliance, responsibility, accountability, transparency and efficiency. | SUB-PROGRAMME: FINANCIAL MANAGEMENT 1.1.1 Number of qualified audit findings reduced | New Indicator | New Indicator | 3 | 3 | 0 | Target was achieved. | There were no revisions of the target or the Performance Indicator. | |

| PROGRAMME 1: ADMINISTRATION | | | | | | | | | |
|--|---|-----------------------------|-----------------------------|------------------------------------|--------------------|---|------------------------------------|--|--|
| OUTCOME 1: GOOD CORPORATE GOVERNANCE ENSURED | | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21, as revised | Actual performance | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets | |
| SUB-PROGRAMME: RISK MANAGEMENT AND INTERNAL CONTROL | | | | | | | | | |
| | 1.2.1 Number of monitoring reports: Business Continuity Plan implementation | New indicator | New Indicator | 4 | 4 | 0 | Target was achieved | The Performance Indicator was introduced in the revised APP to monitor performance against the Business Continuity Plan, which comprise strategies to deal with threats and disasters, inclusive of the COVID-19 pandemic. | |

Strategies to overcome areas of under-performance

The targets were achieved.

Table 4.7.1.3 Linking performance with the budget

| Sub-programmes | 2019/20 | | | 2020/21 | | | Expenditure as a % of final appropriation |
|-----------------------|---------------------------|--------------------------|------------------------------|--------------------------|------------------------------|---|---|
| | Final appropriation R'000 | Actual expenditure R'000 | Over/under expenditure R'000 | Actual expenditure R'000 | Over/under expenditure R'000 | Expenditure as a % of final appropriation | |
| Office of the MEC | 9 970 | 8 593 | 1 377 | 9 998 | 9 862 | 136 | 99% |
| Office of the HOD | 31 053 | 27 013 | 4 040 | 28 384 | 24 677 | 3 707 | 87% |
| Corporate Support | 188 414 | 175 283 | 13 131 | 148 312 | 138 180 | 10 132 | 93% |
| Departmental Strategy | 7 259 | 6 281 | 978 | 7 001 | 6 202 | 799 | 89% |
| Total | 236 696 | 217 170 | 19 526 | 193 695 | 178 922 | 14 773 | 92% |

Performance in relation to Standardized Outputs and Output Indicators

There were no standardized Outputs and Output Indicators in relation to Programme 1, for the period under review.

Progress made by the Department in prioritizing women, youth and persons with disabilities in the service delivery environment

The Department for Women, Youth and Persons with Disabilities had issued a Framework for Gender-responsive Planning, Budgeting, Monitoring, Evaluation and Auditing (GRPBMEA) in November of 2018.

Gender-responsive planning provides a standard approach towards strengthening the mainstreaming of gender perspectives into policy, planning and budgeting processes by contributing to the achievement of gender equality and the empowerment of women, youth and girls. The NDP also prioritizes the significant role of women, youth and people with disabilities.

The Framework further promotes the allocation of financial resources in a manner that is equally responsive to the needs and interests of women and men and which ensures that each gender benefits equitably from services delivered through the use of resources. It is an important component of GRPBMEA and aims to bring gender mainstreaming to public finances, which eventually results in gender-responsive budgets.

The Department has programmes and initiatives in place in order to promote the objectives of the Framework and the NDP through line-function activities as well as internally-focused governance measures such as the Employment Equity Plan.

Progress registered in the year under review is outlined in Table 4.7.1.4 below:

Table 4.7.1.4 Progress made in prioritizing women, youth and persons with disabilities in the service delivery environment

| Performance measure indicator | Annual target 2020/21 | Annual output | Deviation between planned vs. actual performance | Reasons for all deviations | Strategies to overcome areas of under performances |
|---|-----------------------|---------------|--|------------------------------------|--|
| Number of programmes to promote mainstreaming of gender issues | 16 | 7 | 9 | The COVID-19 lockdown performance. | The Department will continue to ensure planning, budgeting and implementation of departmental activities and targeted programmes are focussed on achieving the targets as set. The Department further elevated these issues through the inclusion of a specific Performance Indicator that deals with procurement, in the Annual Performance Plan for 2021/22. |
| Number of programmes to promote mainstreaming of disability issues | 16 | 10 | 6 | The COVID-19 lockdown performance. | |
| Number of external awareness campaigns regarding moral regeneration and social cohesion | 16 | 8 | 8 | The COVID-19 lockdown performance. | |
| Number of programmes for the empowerment of youth | 16 | 9 | 7 | The COVID-19 lockdown performance. | |
| Number of programmes on empowerment of children | 12 | 0 | 12 | The COVID-19 lockdown performance. | |
| Number of empowerment programmes for elderly persons and veterans | 20 | 14 | 6 | The COVID-19 lockdown performance. | |

Progress made in respect of the institutional response to the COVID-19 pandemic

The Department's activities in relation to its compliance with the various COVID-19 regulations etc. are outlined in more detail under Item 9.6 of this document.

The Department's main contribution with regard to external services related to the identification and assessment of appropriate facilities that could be used as quarantine facilities and homeless shelters.

In respect of institutional activities (internally-focused) related to COVID-19 containment, the Department had budgeted an amount of R9 million to address the readiness of the Department for the safe return of employees after the easing of the lockdown restrictions.

The total expenditure in this regard as at 31 March 2021 was R8.8 million. The budget was spent primarily on the following items:

- Decontamination of offices
- Decontamination of vehicles
- Set-up of screening sites
- Screening tools e.g. thermometers
- Sanitizers
- Sanitizer stands
- Gloves, surgical masks and cloth masks

The performance in tabulated format is as follows:

| Budget programme | Intervention | District/Local Municipality | No of beneficiaries | Disaggregation of beneficiaries | Total budget allocation per intervention | Budget spent per intervention | Contribution to the outputs in the APP | Immediate outcomes |
|--|--|-----------------------------|---------------------|---------------------------------|--|-------------------------------|--|--|
| Programme 2: Public Works Infrastructure | Implementation of relevant protocols and regulations in line with the relevant risk-adjusted lockdown levels | All 4 Districts | All employees | N/A | R9 million | R8.8 million | Contributed towards the achievement of Performance Indicators 1.2.1 and 2.4.2 under the performance reports of Programmes 1 and 2. | <ul style="list-style-type: none"> ✓ Compliance with COVID-19 protocols. ✓ Promotion of the safety of workforce and risk reduction in relation to infection. |

4.7.2 Programme 2: Public Works Infrastructure

Purpose

The purpose of the Programme is to provide building infrastructure for Provincial Government Departments that is accessible, safe, fit for purpose and environmentally sensitive.

List of sub-programmes

- Programme Support
- Planning
- Design
- Construction
- Maintenance
- Immovable Asset Management
- Facilities Management

The Programme contributes directly to the MTSF objective of economic transformation through investment in infrastructure, job creation and transformation of the construction and property industries through the implementation of projects in EPWP mode and the Vuk'uphile Contractor Development Programme.

Table 4.7.2.1 Report on original APP tabled in March 2020, covering the period April to June 2020

| PROGRAMME 2: PUBLIC WORKS INFRASTRUCTURE | | | | | | | | | |
|--|--|-----------------------------|-----------------------------|------------------------|------------------------------|---|---|---|--|
| OUTCOME: PROVINCIAL BUILDING INFRASTRUCTURE CONDITION IMPROVED | | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21 | Actual performance for Qtr 1 | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets | |
| SUB-PROGRAMME: DESIGN | | | | | | | | | |
| Infrastructure designs developed - DPW&R | 2.1.1 Number of infrastructure designs ready for tender - DPW&R | 0 | 12 | 36 | 8 | 28 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets and / or Performance Indicators are outlined in Table 4.7.2.2 below. | |
| Infrastructure designs developed - Client Depts | 2.1.2 Number of infrastructure designs ready for tender - Client Depts | 3 | 14 | 7 | 2 | 5 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets and / or Performance Indicators are outlined in Table 4.7.2.2 below. | |

| PROGRAMME 2: PUBLIC WORKS INFRASTRUCTURE | | | | | | | | | |
|---|--|-----------------------------|-----------------------------|------------------------|------------------------------|---|---|---|--|
| OUTCOME: PROVINCIAL BUILDING INFRASTRUCTURE CONDITION IMPROVED | | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21 | Actual performance for Qtr 1 | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets | |
| SUB-PROGRAMME: CONSTRUCTION | | | | | | | | | |
| Service delivery infrastructure delivered - DPW&R | 2.2.1 Number of capital infrastructure projects completed - DPW&R | New indicator | New indicator | 31 | 0 | 31 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets and / or Performance Indicators are outlined in Table 4.7.2.2 below. | |
| Service delivery infrastructure delivered - Client Depts | 2.2.2 Number of capital infrastructure projects completed - Client Depts | New Indicator | New Indicator | 51 | 1 | 50 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets and / or Performance Indicators are outlined in Table 4.7.2.2 below. | |
| SUB-PROGRAMME: MAINTENANCE | | | | | | | | | |
| Service delivery infrastructure maintained | 2.3.1 Number of planned maintenance projects awarded | 14 | 13 | 8 | 0 | 8 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | There were no revisions of the target or the Performance Indicator. | |
| | 2.3.2 Number of planned maintenance projects completed | 11 | 11 | 9 | 0 | 9 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets and / or Performance Indicators are outlined in Table 4.7.2.2 below. | |
| SUB-PROGRAMME: FACILITIES MANAGEMENT | | | | | | | | | |
| Service delivery infrastructure maintained | 2.4.1 Number of condition assessments conducted on state-owned buildings | 91 | 0 | 60 | 0 | 60 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | There were no revisions of the target or the Performance Indicator. | |

Table 4.7.2.2 Report on the revised APP for the entire period April 2020 to March 2021

| PROGRAMME 2: PUBLIC WORKS INFRASTRUCTURE | | | | | | | | | |
|--|--|-----------------------------|-----------------------------|------------------------------------|--------------------|---|---|---|--|
| OUTCOME: PROVINCIAL BUILDING INFRASTRUCTURE CONDITION IMPROVED | | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21, as revised | Actual performance | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets | |
| SUB-PROGRAMME: DESIGN | | | | | | | | | |
| Infrastructure designs developed - DPW&R | 2.1.1 Number of infrastructure designs ready for tender - DPW&R | 0 | 12 | 29 | 15 | 14 | Target not achieved. The main reasons for non-achievement include the following: ✓ Delays with the appointment of consultants. ✓ Re-prioritization of projects after funds were surrendered towards COVID-19 activities / plans. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. | |
| Infrastructure designs developed - Client Depts | 2.1.2 Number of infrastructure designs ready for tender - Client Depts | 3 | 14 | 10 | 4 | 6 | Target not achieved. The main reasons for non-achievement include the following: ✓ Delays with the appointment of consultants. ✓ Lack of confirmation from the Dept of Education and Sport Development on availability of funding following the provincial budget and project re-prioritization towards COVID-19 activities / plans. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. | |
| SUB-PROGRAMME: CONSTRUCTION | | | | | | | | | |
| Service delivery infrastructure delivered - DPW&R | 2.2.1 Number of capital infrastructure projects completed - DPW&R | New indicator | New indicator | 23 | 14 | 9 | Target not achieved. The main reasons for non-achievement include the following: ✓ Budget and project prioritization following the provincial budget and project re-prioritization towards COVID-19 activities / plans. ✓ Impact of COVID-19 lockdown and related restrictions. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. | |
| Service delivery infrastructure delivered - Client Depts | 2.2.2 Number of capital infrastructure projects completed - Client Depts | New indicator | New indicator | 54 | 23 | 31 | Target not achieved. One additional project was identified (after conclusion of the revised target) for completion during the year under review. Of the 55 projects reported on, 23 were completed. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. | |

PROGRAMME 2: PUBLIC WORKS INFRASTRUCTURE

OUTCOME: PROVINCIAL BUILDING INFRASTRUCTURE CONDITION IMPROVED

| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21, as revised | Actual performance | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets |
|---|--|-----------------------------|-----------------------------|------------------------------------|--------------------|---|---|--|
| Service delivery infrastructure maintained | 2.3.1 Number of planned maintenance projects awarded | 14 | 13 | 8 | 8 | 0 | Target was achieved. | Not applicable, no changes were effected. |
| | 2.3.2 Number of planned maintenance projects completed | 11 | 11 | 13 | 10 | 3 | Target not achieved. The main reasons for non-achievement include the following: ✓ Budget and project prioritization following the provincial budget and project re-prioritization towards COVID-19 activities / plans. ✓ Poor contractor performance. ✓ Disruptions by Business Community Forums. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. |
| SUB-PROGRAMME: MAINTENANCE | | | | | | | | |
| Service delivery infrastructure maintained | 2.4.1 Number of condition assessments conducted on state-owned buildings | 91 | 0 | 60 | 0 | 60 | Target not achieved. The main reason for non-achievement is the following: ✓ Delays with the appointment of consultants. | There were no revisions of the target or the Performance Indicator. |
| | 2.4.2 Number of facilities identified and assessed for use as COVID-19 quarantine facilities | New indicator | New indicator | As per request | 0 | 0 | It should be noted that no new requests for identification and assessment of state facilities for use as quarantine facilities were received during Quarters 2 to 4, i.e. after introduction of the Performance Indicator in the revised APP. 23 Facilities had been assessed in Quarter 1, following the announcement of COVID-19 measures, but are not reported since the Performance Indicator is relevant for Quarters 2 to 4. | The Performance Indicator was introduced in the revised APP to monitor performance in relation to identification and assessment of state facilities for use as COVID-19 quarantine facilities. |
| SUB-PROGRAMME: FACILITIES MANAGEMENT | | | | | | | | |

Strategies to overcome areas of under-performance

| Performance measure indicator | Comment on deviations | Strategies to overcome areas of under performance |
|-------------------------------|--|--|
| 2.1.1, 2.1.2 & 2.4.1 | Procurement processes for appointment of consultants were not finalized in time, due mainly to (i) impact of COVID-19 national lockdown and related restrictions and (ii) some of the respondents had not met the required minimum threshold on functionality for various technical disciplines. | The Department has since procured the services of the required consultants and appointments will be finalized during the 1 st Quarter of the 2021/22 financial year. |
| 2.2.1 – 2.3.2 | <p>The start, implementation and completion of projects were negatively impacted by the COVID-19 lockdown and related restrictions.</p> <p>Another factor that contributed to the poor performance relates to the fact that some of the contractors who are participating in the Vuk'uphile Contractor Development Programme experienced cash flow problem. This delayed progress on site.</p> <p>Disruptions by Business Community Forums have also impacted on the ability of projects to be implemented and completed as planned.</p> | <p>The impact on service delivery of the COVID-10 national lockdown and related restrictions was unavoidable. The Department had instructed contractors to return to site when the restrictions were adjusted based on the risk-adjusted levels announced from time to time.</p> <p>The Department is assisting affected contractors through granting extension to time on projects, advising on / referrals to financial institutions that may assist with financing etc.</p> <p>The Department did engage administrative and political structures at municipal level which did assist in addressing / mitigating the disruptions by communities.</p> |

Linking performance with the budget

| Sub-programmes | 2019/20 | | | 2020/21 | | | Expenditure as a % of final appropriation |
|----------------------------|---------------------------|--------------------------|------------------------------|---------------------------|--------------------------|------------------------------|---|
| | Final appropriation R'000 | Actual expenditure R'000 | Over/under expenditure R'000 | Final appropriation R'000 | Actual expenditure R'000 | Over/under expenditure R'000 | |
| Programme Support | 5 754 | 5 574 | 180 | 5 395 | 4 281 | 1 114 | 79% |
| Planning | 10 667 | 10 233 | 434 | 6 988 | 4 801 | 2 187 | 69% |
| Design | 4 390 | 1 188 | 3 202 | 1 336 | 816 | 520 | 61% |
| Construction | 92 609 | 84 732 | 7 877 | 90 475 | 79 949 | 10 526 | 88% |
| Maintenance | 424 940 | 409 111 | 15 829 | 428 422 | 422 567 | 5 855 | 99% |
| Immovable Asset Management | 12 175 | 11 382 | 793 | 10 021 | 9 321 | 700 | 93% |
| Facilities Management | 484 044 | 482 832 | 1 212 | 521 952 | 516 062 | 5 890 | 99% |
| Total | 1 034 579 | 1 005 052 | 29 527 | 1 064 589 | 1 037 797 | 26 792 | 97% |

Performance in relation to Standardized Outputs and Output Indicators

There were no standardized Outputs and Output Indicators in relation to Programme 2, for the period under review.

Progress made in prioritizing women, youth and persons with disabilities in the service delivery environment

The performance is reported in Table 4.7.1.4 under Item 4.7.1 of this document.

Progress made in respect of the institutional response to the COVID-19 pandemic

The performance is reported under Item 4.7.1 of this document.

4.7.3 Programme 3: Transport Infrastructure

Purpose

The purpose of the Programme is to promote accessibility and the safe and affordable movement of people through the delivery and maintenance of transport infrastructure that is sustainable, integrated and environmentally sensitive and which supports and facilitates social empowerment and economic growth.

List of sub-programmes

- Programme Support
- Planning
- Design
- Construction
- Maintenance

The Programme contributes directly to the MTSF objective of economic transformation through investment in infrastructure as well as to the objectives of job creation through the implementation of projects in EPWP mode. Transport infrastructure (the road network) is also strategic in providing mobility and access to socio-economic services and development.

Table 4.7.3.1 Report on original APP tabled in March 2020, covering the period April to June 2020

| PROGRAMME 3: TRANSPORT INFRASTRUCTURE | | | | | | | | | |
|---|--|-----------------------------|-----------------------------|------------------------|------------------------------|---|---|---|--|
| OUTCOME: PROVINCIAL ROAD NETWORK CONDITION IMPROVED | | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21 | Actual performance for Qtr 1 | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets | |
| Reduce by 3 % of road network in poor and very poor condition to acceptable standards | SUB-PROGRAMMES: PLANNING AND DESIGN | | | | | | | | |
| | 3.1.1 Number of km of surfaced roads visually assessed as per the TMH Manual | 0 | 0 | 5 283 | 0 | 5 283 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets are outlined in Table 4.7.3.2 below. | |
| | 3.1.2 Number of km of gravel roads visually assessed as per the TMH Manual | 0 | 0 | 14 500 | 0 | 14 500 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets are outlined in Table 4.7.3.2 below. | |
| | SUB-PROGRAMME: CONSTRUCTION | | | | | | | | |
| | 3.2.1 Number of bridges constructed | 0 | 0 | 1 | 0 | 1 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | There were no revisions of the target or the Performance Indicator. | |
| 3.2.2 Number of bridges repaired | 1 | 1 | 3 | 0 | 3 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | There were no revisions of the target or the Performance Indicator. | | |
| 3.2.3 Number of km of gravel roads upgraded to surfaced standard | 47.34 | 19.74 | 45 | 0 | 45 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets are outlined in Table 4.7.3.2 below. | | |
| 3.2.4 Number of square metres of surfaced roads rehabilitated | 687 034.5 | 512 894 | 900 000 | 97 945 | 802 055 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets are outlined in Table 4.7.3.2 below. | | |
| 3.2.5 Number of square metres of surfaced roads resealed | 569 845 | 428 221 | 600 000 | 72 769 | 527 231 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets are outlined in Table 4.7.3.2 below. | | |

PROGRAMME 3: TRANSPORT INFRASTRUCTURE

OUTCOME: PROVINCIAL ROAD NETWORK CONDITION IMPROVED

| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21 | Actual performance for Qtr 1 | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets |
|--------|---|-----------------------------|-----------------------------|------------------------|------------------------------|---|---|---|
| | SUB-PROGRAMME: MAINTENANCE | | | | | | | |
| | 3.3.1 Number of km of gravel roads re-gravelled | 64.5 | 487.3 | 210 | 16.4 | 193.6 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets are outlined in Table 4.7.3.2 below. |
| | 3.3.2 Number of km of gravel roads bladed | 47 616.58 | 38 575.98 | 49 566 | 3 590.08 | 45 975.92 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | There were no revisions of the target or the Performance Indicator. |
| | 3.3.3 Number of square metres blacktop patching | 101 857.22 | 146 895.90 | 67 663 | 14 113.20 | 53 549.8 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets are outlined in Table 4.7.3.2 below. |

Table 4.7.3.2 Report on the revised APP for the entire period April 2020 to March 2021

| PROGRAMME 3: TRANSPORT INFRASTRUCTURE | | | | | | | | |
|---|--|------------------------------------|------------------------------------|---|-----------------------------------|--|--|---|
| OUTCOME: PROVINCIAL ROAD NETWORK CONDITION IMPROVED | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21, as revised | Actual performance 2020/21 | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets |
| Reduce by 3 % of road network in poor and very poor condition to acceptable standards | SUB-PROGRAMME: PLANNING AND DESIGN | | | | | | | |
| | 3.1.1 Number of km of surfaced roads visually assessed as per the TMH Manual | 0 | 0 | 2 136 | 2 099.83 | 36.17 | Target not achieved. The main reasons for non-achievement are the following: ✓ Some road work were completed after the assessment was finalized. ✓ Lack of access as some roads were fenced off. ✓ Road construction activities on roads created challenges in doing the assessments. ✓ Impact of COVID-19 lockdown and related restrictions. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. |
| | 3.1.2 Number of km of gravel roads visually assessed as per the TMH Manual | 0 | 0 | 951 | 881.33 | 69.67 | Target not achieved. The main reasons for non-achievement are the following: ✓ Some road work were completed after the assessment was finalized. ✓ Lack of access as some roads were fenced off. ✓ Road construction activities on roads created challenges in doing the assessments. ✓ Impact of COVID-19 lockdown and related restrictions. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. |
| | SUB-PROGRAMME: CONSTRUCTION | | | | | | | |
| | 3.2.1 Number of bridges constructed | 0 | 0 | 1 | 0 | 1 | Target not achieved. The main reason for non-achievement is the following: ✓ Inclement weather which led to delays in finalization of the approach sections. | There were no revisions of the target or the Performance Indicator. |
| | 3.2.2 Number of bridges repaired | 1 | 1 | 3 | 0 | 3 | Target not achieved. The main reason for non-achievement is the following: ✓ Inclement weather which led to delays. | There were no revisions of the target or the Performance Indicator. |

PROGRAMME 3: TRANSPORT INFRASTRUCTURE

OUTCOME: PROVINCIAL ROAD NETWORK CONDITION IMPROVED

| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21, as revised | Actual performance 2020/21 | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets |
|-----------------------------------|--|-----------------------------|-----------------------------|------------------------------------|----------------------------|---|--|---|
| | 3.2.3 Number of km of gravel roads upgraded to surfaced standard | 47.34 | 19.74 | 35 | 45.59 | +10.59 | Target was achieved and exceeded as a result of the introduction of accelerated work schedules to recover for time lost in Quarter 1. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. |
| | 3.2.4 Number of square metres of surfaced roads rehabilitated | 687 034.5 | 512 894 | 810 000 | 816 573 | +6 573 | Target was achieved and exceeded as a result of the introduction of accelerated work schedules to recover for time lost in Quarter 1. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. |
| | 3.2.5 Number of square metres of surfaced roads resealed | 569 845 | 428 221 | 510 000 | 1 027 938 | +517 938 | Target was achieved and exceeded as a result of the introduction of accelerated work schedules to recover for time lost in Quarter 1. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. |
| SUB-PROGRAMME: MAINTENANCE | | | | | | | | |
| | 3.3.1 Number of km of gravel roads re-gravelled | 64.5 | 487.3 | 201 | 205.4 | +4.4 | Target was achieved and exceeded as a result of the introduction of accelerated work schedules to recover for time lost in Quarter 1. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. |
| | 3.3.2 Number of km of gravel roads bladed | 47 616.58 | 38 575.98 | 49 566 | 43 826.65 | 5 739.35 | Target not achieved. The main reasons for non-achievement were the following: ✓ Low plant availability. ✓ Not all grader operators have returned to work yet in compliance with COVID-19 guidelines in respect of employees older than 60 years of age. | There were no revisions of the target or the Performance Indicator. |
| | 3.3.3 Number of square metres blacktop patching | 101 857.22 | 146 895.90 | 67 664 | 87 864.55 | +20 200.55 | Target was achieved and exceeded as a result of the introduction of accelerated work schedules to recover for time lost in Quarter 1. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. |

Strategies to overcome areas of under-performance

| Performance measure indicator | Comment on deviations | Strategies to overcome areas of under performance |
|-------------------------------|--|---|
| 3.1.1 & 3.1.2 | The non-achievement of the target was due to the lack of access to some roads, active construction activities on roads etc. which impacted on the ability to assess the planned number of kilometres. | Outstanding assessments will be concluded in future financial years. |
| 3.2.1 & 3.2.2 | The projects were impacted by inclement weather which led to construction activities not proceeding as planned. | Work schedules in respect of the projects have been accelerated to ensure that the projects reached completion in 2021/22. |
| 3.3.2 | The yellow fleet is aging with resultant breakdowns that negatively impact on performance. A significant number of grader operators are older than 60 years of age, and thus cannot yet return to work, or work on a rotational basis due to the COVID-19 restrictions and regulations. | The Department will undertake a review of the maintenance budget for the yellow fleet. Additional yellow fleet was procured in the year under review which should assist in terms of improving performance. The Department is in the process of recruiting more grader operators to fill existing vacancies. |

Linking performance with the budget

| Sub-programmes | 2019/20 | | | 2020/21 | | | |
|-------------------|---------------------------|--------------------------|------------------------------|---------------------------|--------------------------|------------------------------|---|
| | Final appropriation R'000 | Actual expenditure R'000 | Over/under expenditure R'000 | Final appropriation R'000 | Actual expenditure R'000 | Over/under expenditure R'000 | Expenditure as a % of final appropriation |
| Programme Support | 54 599 | 52 599 | 1 474 | 38 143 | 31 437 | 6 706 | 82% |
| Planning | 15 317 | 15 313 | 4 | 665 | 0 | 665 | 0% |
| Design | 4 791 | 2 680 | 2 111 | 6 245 | 6 158 | 87 | 99% |
| Construction | 1 584 405 | 1 283 837 | 300 568 | 1 373 104 | 1 372 167 | 937 | 100% |
| Maintenance | 454 750 | 452 067 | 2 683 | 403 031 | 384 913 | 18 118 | 96% |
| Total | 2 113 336 | 1 806 496 | 306 840 | 1 821 188 | 1 794 675 | 26 513 | 98% |

Performance in relation to Standardized Outputs and Output Indicators

There were no standardized Outputs and Output Indicators in relation to Programme 3, for the period under review.

Progress made in prioritizing women, youth and persons with disabilities in the service delivery environment

The performance is reported in Table 4.7.1.4 under Item 4.7.1 of this document.

Progress made in respect of the institutional response to the COVID-19 pandemic

The performance is reported under Item 4.7.1 of this document.

4.7.4 Programme 4: Community-Based Programme (EPWP)

Purpose

The purpose of the Programme is to manage and coordinate the implementation of the Expanded Public Works Programme, both departmentally and provincially. The management of the implementation of programmes and strategies is intended to lead to the development and empowerment of previously disadvantaged communities, contractors and cooperatives.

List of sub-programmes

- Programme Support
- Community Development
- Innovation and Empowerment
- Coordination and Compliance Monitoring

The Programme contributes directly to the MTSF objective of job creation through the championing of the EPWP Programme and ensuring that all sectors plan and implement appropriate projects in labour-intensive mode.

Table 4.7.4.1 Report on original APP tabled in March 2020, covering the period April to June 2020

| PROGRAMME 4: COMMUNITY-BASED PROGRAMME | | | | | | | | | |
|--|--|-----------------------------|-----------------------------|------------------------|----------------------------------|---|---|---|--|
| OUTCOME: POVERTY ALLEVIATION THROUGH OPTIMIZED WORK OPPORTUNITIES | | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21 | Actual performance for Quarter 1 | Deviation between planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets | |
| SUB-PROGRAMME: COMMUNITY DEVELOPMENT | | | | | | | | | |
| Work opportunities created in the Public Works Sector | 4.1.1 Number of work opportunities created by the DPW&R in the Public Works Sector | 1 008 | 1 896 | 2 000 | 1 492 | 508 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets are outlined in Table 4.7.4.2 below. | |
| Work opportunities created in the Transport Infrastructure Sector | 4.1.2 Number of work opportunities created by the DPW&R in the Transport Infrastructure Sector | 6 357 | 10 366 | 11 000 | 8 716 | 2 284 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | The revisions to the targets are outlined in Table 4.7.4.2 below. | |
| SUB-PROGRAMME: INNOVATION AND EMPOWERMENT | | | | | | | | | |
| Beneficiary empowerment interventions implemented | 4.2.1 Number of beneficiary empowerment interventions implemented | 5 | 5 | 5 | 3 | 2 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | There were no revisions of the target or the Performance Indicator. | |
| SUB-PROGRAMME: COORDINATION AND COMPLIANCE MONITORING | | | | | | | | | |
| Public bodies implement EPWP | 4.3.1 Number of public bodies reporting on EPWP targets in the Province | 38 | 38 | 34 | 20 | 14 | The deviation is due to the fact that the performance information pertains to actual performance in Quarter 1 only, in line with the original APP tabled for 2020/21. | There were no revisions of the target or the Performance Indicator. | |

Table 4.7.4.2 Report on the revised APP for the entire period April 2020 to March 2021

| PROGRAMME 4: COMMUNITY-BASED PROGRAMME | | | | | | | | | |
|--|--|-----------------------------|-----------------------------|------------------------------------|----------------------------|--|---|---|--|
| OUTCOME: POVERTY ALLEVIATION THROUGH OPTIMIZED WORK OPPORTUNITIES | | | | | | | | | |
| Output | Output indicator | Audited performance 2018/19 | Audited performance 2019/20 | Planned target 2020/21, as revised | Actual performance 2020/21 | Deviation from planned vs actual achievement | Reason for / comment on deviations | Reasons for revisions to outputs / output indicators / annual targets | |
| SUB-PROGRAMME: COMMUNITY DEVELOPMENT | | | | | | | | | |
| Work opportunities created in the Public Works Sector | 4.1.1 Number of work opportunities created by the DPW&R in the Public Works Sector | 1 008 | 1 896 | 1 700 | 1 717 | +17 | Target was achieved and exceeded due to the fact that COVID-19 screeners were appointed, which were not originally planned for. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak | |
| Work opportunities created in the Transport Infrastructure Sector | 4.1.2 Number of work opportunities created by the DPW&R in the Transport Infrastructure Sector | 6 357 | 10 366 | 11 000 | 15 609 | +4 609 | Target was achieved and exceeded. Additional work opportunities were created in the Transport Sector as a result of the implementation of the Presidential Economic Stimulus Plan. | The annual target was adjusted following the budget re-prioritization which was necessitated by the COVID-19 pandemic outbreak. | |
| SUB-PROGRAMME: INNOVATION AND EMPOWERMENT | | | | | | | | | |
| Beneficiary empowerment interventions implemented | 4.2.1 Number of beneficiary empowerment interventions implemented | 5 | 5 | 5 | 4 | 1 | Target not achieved. The main reason for non-achievement is the following: ✓ One planned intervention was not implemented due to the impact of COVID-19 lockdown restrictions. | There were no revisions of the target or the Performance Indicator. | |
| SUB-PROGRAMME: COORDINATION AND COMPLIANCE MONITORING | | | | | | | | | |
| Public bodies implement EPWP | 4.3.1 Number of public bodies reporting on EPWP targets in the Province | 38 | 38 | 34 | 38 | +4 | Target was achieved and exceeded. Three additional Departments and 1 Agency reported on the provincial system, namely: ✓ National Department of Mineral Resources and Energy ✓ National Department of Agriculture, Forestry and Fisheries ✓ National Department of Tourism ✓ South African National Roads Agency | There were no revisions of the target or the Performance Indicator. | |

Strategies to overcome areas of under-performance

| Performance measure indicator | Comment on deviations | Strategies to overcome areas of under performance |
|-------------------------------|---|--|
| 4.2.1 | The non-achievement of the target was due to the COVID-19 outbreak and related lockdown restrictions which were beyond the control of the Department. | The Department will continue to implement beneficiary interventions, but will observe the guidance and restrictions as per the COVID-19 protocols. |

Linking performance with the budget

| Sub-programmes | 2019/20 | | | 2020/21 | | | | |
|--|---------------------------|--------------------------|------------------------------|---|---------------------------|--------------------------|------------------------------|---|
| | Final appropriation R'000 | Actual expenditure R'000 | Over/under expenditure R'000 | Expenditure as a % of final appropriation | Final appropriation R'000 | Actual expenditure R'000 | Over/under expenditure R'000 | Expenditure as a % of final appropriation |
| Programme Support | 4 386 | 4 100 | 286 | 93.5 | 7 838 | 5 552 | 2 286 | 71% |
| Community Development | 211 857 | 208 582 | 3 275 | 98.5 | 263 289 | 263 102 | 187 | 100% |
| Innovation and Empowerment | 1 677 | 901 | 776 | 53.7 | 1 475 | 1 475 | 0 | 100% |
| Coordination and Compliance Monitoring | 177 | 60 | 57 | 50.9 | 464 | 77 | 387 | 17% |
| Total | 218 037 | 213 643 | 4 395 | 98.0 | 273 066 | 270 207 | 2 859 | 99% |

Performance in relation to Standardized Outputs and Output Indicators

There were no standardized Outputs and Output Indicators in relation to Programme 4 for the period under review.

Progress made in prioritizing women, youth and persons with disabilities in the service delivery environment

The performance is reported in Table 4.7.1.4 under Item 4.7.1 of this document.

Progress made in respect of the institutional response to the COVID-19 pandemic

The performance is reported under Item 4.7.1 of this document.

5. TRANSFER PAYMENTS

5.1 TRANSFER PAYMENTS TO PUBLIC ENTITIES

None.

5.2 TRANSFER PAYMENTS TO ORGANIZATIONS OTHER THAN PUBLIC ENTITIES

None.

6. CONDITIONAL GRANTS

The table below details the conditional grants received during the period of 1 April 2020 to 31 March 2021:

6.1 EXPANDED PUBLIC WORKS PROGRAMME INTEGRATED GRANT FOR PROVINCES

| Transferring Department | National Department of Public Works and Infrastructure |
|--|--|
| Purpose of the grant | To incentivize Provincial Departments to expand work creation efforts through the use of the labour intensive delivery methods in the following identified focus areas, in compliance with the expanded public works programme (EPWP) guidelines: <ul style="list-style-type: none">✓ Road maintenance and maintenance of buildings✓ Low traffic volume roads and rural roads✓ Other economic and social infrastructure✓ Tourism and cultural industries✓ Sustainable land based livelihood✓ Waste management |
| Expected output of the grant | 38 944 work opportunities created |
| Actual output achieved | 37 544 work opportunities created |
| Amount per amended DORA (R'000) | 15,728 |
| Amount Received (R'000) | 15,728 |
| Reasons if amount as per DORA was not received | None |
| Amount spent by the Department (R'000) | 15,727 |
| Reasons for the funds unspent by the entity | None |
| Reasons for deviations on performance | None |
| Measures taken to improve performance | The performance was satisfactory with expenditure of 99.99%. |
| Monitoring mechanism by the receiving department | In-year monitoring on a monthly, quarterly and annual basis. |

6.2 PROVINCIAL ROAD MAINTENANCE GRANT

| Transferring Department | National Department of Transport |
|--|--|
| Purpose of the grant | Support road infrastructure activities as follows: <ul style="list-style-type: none"> ✓ To supplement provincial investment for routine, periodic and special maintenance. ✓ To ensure all roads are classified as per RISFA and the technical recommendation for highways (TRH) 26, and road classification and access management (RCAM) guidelines. ✓ To implement and maintain road asset management systems (RAMS) as per technical methods for highways (TMH) 22 ✓ To supplement provincial projects for the repair of roads and bridges damaged by declared natural disasters ✓ To improve the state of the broad network serving electricity generation infrastructure ✓ To improve road safety with special focus on pedestrian safety in rural areas. |
| Expected output of the grant | <ul style="list-style-type: none"> ✓ Fully functional RAMS in line with minimum requirements for a provincial road authority. ✓ Network condition assessment and determination of project list from the RAMS. ✓ Submission of updated road condition data (paved and unpaved), traffic data, and bridge condition report. <p>The following will be measured against 2019/20 targets defined in the final Road Assets Management Plan (RAMP) for each province:</p> <ul style="list-style-type: none"> ∅ Number of bridges constructed = 1 ∅ Number of bridges repaired = 3 ∅ Number of kilometres of gravel roads upgraded = 35 ∅ Number of m² of surfaced roads rehabilitated = 810 000 ∅ Number of m² of surfaced roads resealed = 510 000 ∅ Number of m² of blacktop patching = 67 664 ∅ Number of kilometres of gravel roads bladed = 49 566 ∅ Number of gravel roads re-gravelled = 201 |
| Actual output achieved | <ul style="list-style-type: none"> ∅ Number of bridges constructed = 0 ∅ Number of bridges repaired = 0 ∅ Number of kilometres of gravel roads upgraded = 45.59 ∅ Number of m² of surfaced roads rehabilitated = 816 573 ∅ Number of m² of surfaced roads resealed = 1 027 938 ∅ Number of m² of blacktop patching = 87 864.55 ∅ Number of kilometres of gravel roads bladed = 43 826.65 ∅ Number of gravel roads re-gravelled = 205.4 |
| Amount per amended DORA (R'000) | 1,265,227 |
| Amount Received (R'000) | 1,265,227 |
| Reasons if amount as per DORA was not received | None |
| Amount spent by the Department (R'000) | 1,212,999 |
| Reasons for the funds unspent by the entity | None |
| Reasons for deviations on performance | None |
| Measures taken to improve performance | The performance was satisfactory with expenditure of 95.87% |
| Monitoring mechanism by the receiving department | In-year monitoring on a monthly, quarterly and annual basis. |

7. DONOR FUNDS RECEIVED

None.

8. CAPITAL INVESTMENT

8.1 PROGRESS MADE ON IMPLEMENTING THE CAPITAL, INVESTMENT AND ASSET MANAGEMENT PLAN

The Department of Public Works and Roads is the sole custodian of provincial state-owned immovable assets (land, building and facilities) and is responsible for the implementation of Government Immovable Asset Management Act (GIAMA). In the period under review, the Department has compiled its own Departmental User Asset Plan (U-AMP), Custodian Asset Management Plan (C-AMP) and submitted them with the Infrastructure Programme Implementation Plan (IPMP) and Table B5 Project List to Provincial Treasury for funding and implementation purposes.

The departmental Immovable Asset Management Plans (U-AMP, C-AMP and IPMP) are prepared internally with inputs from the internal and external stakeholders which further assist in devising strategies for addressing infrastructure needs. The DPW&R must ensure that all User Departments apply to Provincial Treasury for capital budgets to fund new construction projects, or for procurement of accommodation.

The Department has previously launched the provincial GIAMA Forum to serve as a consultative forum between the DPW&R as the custodian, Provincial Treasury, National Public Works and Infrastructure as well as all Provincial User Departments.

To ensure a uniform framework for the management of immovable assets used by Provincial Departments in support of its service delivery objectives, DPW&R participates in the National GIAMA Implementation Technical Committee (GITC) Forum. This Forum comprises of nine Provincial Public Works Departments, National Treasury and the National Department of Rural Development and Land Reform. The GITC meetings are hosted on a quarterly basis.

A major challenge faced by the Department regarding GIAMA compliance is the late or non-submission of U-AMPs by Provincial User Departments which in turn compromises the credibility and completeness of the Custodian Asset Management Plan (C-AMP). During the year under review, the Department did not receive U-AMPs from User Departments, mainly due to the disruption caused by the outbreak of the pandemic.

8.2 INFRASTRUCTURE PROJECTS COMPLETED DURING THE YEAR

Public Works Infrastructure projects:

| List of projects |
|--|
| Capital projects |
| PWR 90/70 Addition of offices and a boardroom at DPW&R offices, Vryburg District Office |
| PWR 35/19 Construction of a perimeter wall at DPW&R offices, Ventersdorp |
| PWRT 36/11 Rehabilitation of the DPW&R Head Office building, Mahikeng (Transport and Roads component) |
| PWR 58/20 Installation of additional carports at DPW&R offices, 131 Kruis street, Potchefstroom |
| PWR 78/20 Installation of a standby generator at DPW&R Molopo sub-District Office, Mahikeng |
| PWR 49/20 Construction of a guard house at Park City Flats, Mahikeng |
| PWR 77/20 Installation of scissor / high mast lights at DPW&R Road Depot, Kameeldoring |
| PWR 14/19 Construction of a perimeter wall at DPW&R workshop, Zeerust |
| BDPWR34/19 Supply and installation of a steel water tank at DPW&R District Office, Rustenburg |
| BDPWR 0086/19 Installation of high mast lights at DPW&R District Office, Rustenburg |
| PWR 60/20 Construction of a perimeter wall at DPW&R offices, 131 Kruis street, Potchefstroom |
| RSMB06 2020/21 Supply, delivery and installation of a new standby generator at the Dept of Social Development offices, Taung |
| BDPWR 202/20 Erection of an EPWP store / warehouse at DPW&R offices, Rustenburg |
| PWR 103/19 Design, supply, installation and commissioning of a generator at DPW&R Office, Old Parliament premises |
| PWR 05/15 Upgrading and maintenance of the Ngaka Modiri Molema District Library |
| PWR 189/14 Upgrading of sanitation facilities at Atlarelang Primary School |
| PWR 191/14 Upgrading of sanitation facilities at Ennis Thabong Primary School |
| PWR 179/14 Upgrading of sanitation facilities at Kagisano Primary School |
| PWR 199/14 Upgrading of sanitation facilities at Mosita Primary School |
| PWR 216/14 Upgrading of sanitation facilities at Kediemetse Primary School |
| PWR 207/14 Upgrading of sanitation facilities at Bana Botlhe Primary School |
| PWR 198/14 Upgrading of sanitation facilities at Khubamelo Primary School |
| PWR 193/14 Upgrading of sanitation facilities at Letlape Secondary School |
| PWR 204/14 Upgrading of sanitation facilities at Lobatla Primary School |
| PWR 198/14 Upgrading of sanitation facilities at Molebatsi Secondary School |
| PWR 205/14 Upgrading of sanitation facilities at Sakalengwe Secondary School |
| PWR 178/14 Upgrading of sanitation facilities at St Theresa Secondary School |
| PWR 180/14 Upgrading of sanitation facilities at Tsholofelo Primary School |
| PWR 20/19 Repairs and renovation of the Tshidilamolomo Clinic |
| PWR 22/19 Repairs and renovation of the Montshioa Stadt Clinic |
| PWR 19/19 Repairs and renovation of the Driefontein Clinic |
| PWR 33/19 Repairs and renovation of the Cyferskuil Clinic |
| PWR 34/19 Repairs and renovation of the Hebron Clinic |
| PWR 267/14 Additions and renovations of the Botshelo Primary School |
| PWR 151/14 Construction of the Marikana Secondary School |
| PWR 97/14 Upgrading of the Sedumedi Primary School |
| PWR 34/19 Repairs to the Mmabana Arts and Cultural Centre, Mahikeng (Phase 3) |
| Maintenance projects |
| PWR 16/19 Renovation and repairs at DPW&R sub-District Office, Lehurutshe |
| PWR 74/20 Maintenance and repairs at the Geo-Science building phase 2, Mahikeng |
| PWR 187/18 Renovation and repairs of the DPW&R workshop at Nic-Bodenstein Hospital, Wolmaransstad |
| PWR 63/20 Renovation of main store building at DPW&R Office, 149 Kruis Street, Potchefstroom |
| Conversion of a DPW&R house into offices at Zendeling street, Rustenburg |
| RSM B18 2020/21 Maintenance at the DPW&R Mokasa Roads Camp, Taung |
| RSM 01 2019/20 Maintenance at the DPW&R Roads Camp, Bray |
| RSM B14 2020/21 Maintenance of House no. 3/10 Pinagare, Taung |
| RSM B16 2020/21 Maintenance of offices at 59 Diamante street, Christiana |
| PWR 75/20 Maintenance and repair of DPW&R sub-District Office, Lichtenburg |

Transport Infrastructure projects

| List of projects: Capital and maintenance |
|--|
| PWRT 391/10b (i) Upgrading of Road D221 from Road P25/1 in Taung through the villages of Manokwane, Maphoitsile, to end of tar at Magogong |
| PWR 09/17B FA 22 Special maintenance of critical section of Road P47/3 from Road P34/2 to Swartruggens |
| PWR 09/17D - FA11 Special Maintenance of P34/6 (R708) from Jan Kempdorp to Christiana |
| PWR 89/13 Rehabilitation, repair and reseal of Road P152/1 from N18 at Setlagole to P34/4 in Delareyville (20km) including 2km access road through Sethlwathwe village |
| PWR 09/17B - FA16 Patch and reseal of Road P34/2 between Lichtenburg to Koster |
| NWTR 47/06B Upgrading into a dual carriage, rehabilitation and widening of Road P28/4 from Mahikeng to Lichtenburg (Phase 2 - Work Package 3) |
| PWR 09/17A – FA 13 Special Maintenance of Road P34/4 from Delareyville to Migdol |
| PWR 09/17A - FA 17 Special maintenance on critically defected sections of Road P48/1 between Welbedacht and Swartkopfontein (Botswana border) |
| PWRT 88/13 - Rehabilitation of Road D201 from Pampierstad to Kgomotso |
| PWR 09/17A - FA 14 Special maintenance of Road D170 from Khunwana to Geysdorp |
| PWR 09/17B - FA05 Patch and reseal of sections of Road D609 from Maubane to Potwane to Prieska |
| PWR 09/17B - FA16 Patch and reseal of Road P34/2 between Lichtenburg to Koster |
| PWR 09/17A - FA19 Special maintenance (sectional) on Road D40 from Danville (Mahikeng) to Bethel |
| PWR 09/17A - FA 23 Patch and reseal (sectional) of Road P117 from Delareyville to Ottosdal |
| PWR 08/17D - FA23 Re-gravelling of Road D968 from Stella to Piet Plessis |
| PWR 08/17B – FA 30 Re-gravelling of Road D627 to Kgomo Kgomo, Z641, Z642 from road P65/1 (Ngobi) to Road Z620 and Vogelstruispan |
| PWR 09/17B – FA 32 Re-gravelling of Road D5111 to Magong in Moses Kotane D5111; Z547 in Mogoditshana; Z535 in Marapalall and Z536 in Ngweding |
| PWR 08/17D Re-gravelling and routine maintenance of Road D208 between Manthe and Mothanthanyaneng |

8.3 PLANS TO CLOSE DOWN OR DOWN-GRADE ANY CURRENT FACILITIES

The provincial Department of Education and Sport Development has handed over 132 closed schools to the Department of Public Works and Roads.

The Department subsequently commenced with the physical inspection of closed schools in the Bojanala District; 40 schools have been inspected to date. The process of handing over closed schools situated in rural villages has also commenced. These facilities will be handed over to the Traditional Leaders' Councils once approval has been obtained from the Executive Council.

8.4 PROGRESS MADE ON THE MAINTENANCE OF INFRASTRUCTURE

The list of maintenance projects completed are reported under Item 8.2 of this document.

8.5 DEVELOPMENTS RELATING TO THE ABOVE THAT ARE EXPECTED TO IMPACT ON THE DEPARTMENT'S CURRENT EXPENDITURE

None.

8.6 DETAILS AS TO HOW ASSET HOLDINGS HAVE CHANGED OVER THE PERIOD UNDER REVIEW, INCLUDING INFORMATION ON DISPOSALS, SCRAPPING AND LOSS DUE TO THEFT

The North West Premier approved the submission on the disposal of 476 redundant houses in March of 2019, with a proviso that the Department should seek Ministerial concurrence. The Department has already advertised a list of 150 houses that are earmarked for disposal. Engagements were also held with the National Department of Rural Development and Land Reform, the National Department of Public Works and Infrastructure as well as with the North West Housing Corporation.

The Department further sought and obtained concurrence from Provincial Treasury on the market values of the redundant houses. The Department is in the process of informing tenants of the market values of their rented houses.

8.7 MEASURES TAKEN TO ENSURE THAT THE DEPARTMENT'S ASSET REGISTER REMAINED UP-TO-DATE DURING THE PERIOD UNDER REVIEW

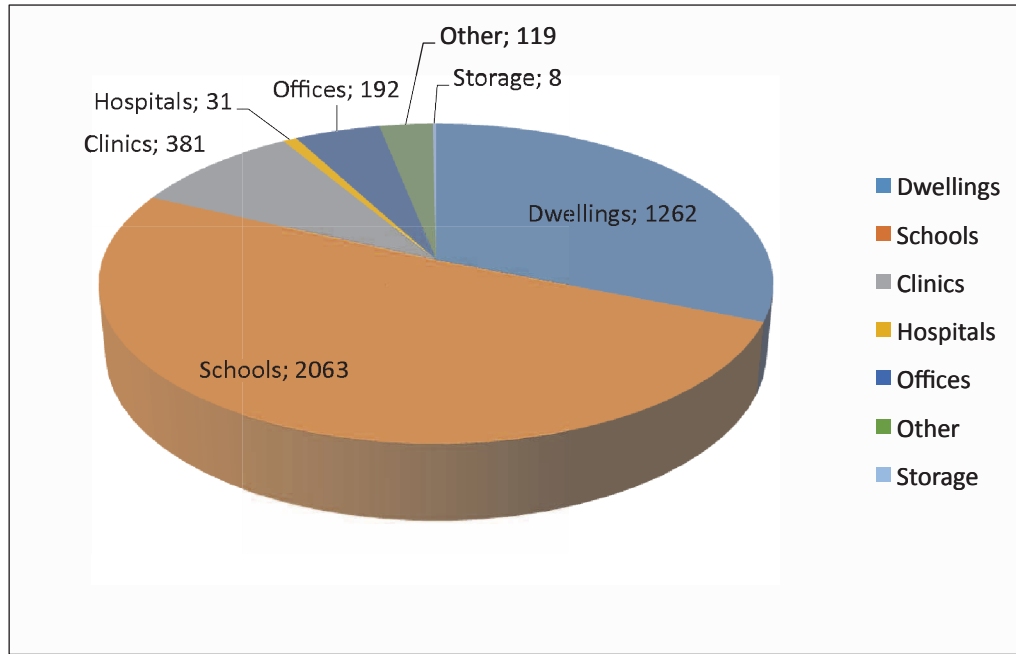
The Department is updating the Immovable Asset Register on a continuous basis with information obtained from the following sources:

- deeds download from NDRDLR;
- Section 42 transfers in accordance to the PFMA obtained from Client Departments and other stakeholders;
- physical verification of properties conducted by in-house teams;
- information obtained from condition assessments conducted by the Department via appointed service providers;
- any other source available e.g. EMIS for Department of Education and Sport Development, Municipal Valuation Rolls, etc.

Currently, the Provincial Immovable Asset Register contains 4 056 state facilities used for service delivery purposes (e.g. clinics, schools, hospitals, residential facilities etc.).

The residential portfolio consists of all residential accommodation including flats, institutional accommodation, single quarters as well as stand-alone houses. These facilities are under the custodianship of the Department in terms of GIAMA and Schedule 6 of the Constitution, Act 108 of 1996.

The breakdown of these facilities into the different types is depicted as per the diagram below:



The Department conducts physical verifications on its immovable assets annually, which is aimed at updating the Immovable Asset Register. During the year under review, a total of 356 properties were physically verified.

To date, the Provincial Government has vested 1 194 properties. The current total population identified for vesting is 450. The main challenges experienced in the vesting process were as follows:

- Unavailability of key documents e.g. title deeds, Surveyor General Diagrams, signed minutes of the vesting committee meetings etc. that are required to support vesting submissions.
- Unavailability of historic information to support use of the property prior to April 1994.

8.8 THE CURRENT STATE OF THE DEPARTMENT'S CAPITAL ASSETS

The performance of buildings is measured in various ways, but commonly in terms of their condition.

A building's condition changes over time as physical and operational environments impact on it. Condition assessments should be conducted on a regular basis to (i) update current information, (ii) determine the maintenance needs of such buildings and (iii) determine which facilities should be replaced or disposed of.

GIAMA also requires that condition assessments be done as part of the User Asset Management and Custodian Management Plans.

During the period under review, no condition assessments were conducted due to delays with the appointment of consultants.

8.9 MAJOR MAINTENANCE PROJECTS COMPLETED DURING THE YEAR UNDER REVIEW

The list of maintenance projects completed are reported under Item 8.2 of this document.

8.10 PROGRESS MADE IN ADDRESSING THE MAINTENANCE BACKLOG DURING THE PERIOD UNDER REVIEW

The list of maintenance projects completed are reported under Item 8.2 of this document.



9. GOVERNANCE IN THE DEPARTMENT

9.1 GENERAL

The Public Finance Management Act, Section 38(1) (a)(i) requires of the Accounting Officer to establish and maintain the systems of risk management and internal control which are aligned to the principles of good corporate governance.

In compliance with this prescription, the Department has adopted an enterprise-wide risk management (ERM) strategy which ensures that every key risk in each Programme of the Department is included in the structured and systematic process of risk management and that all risk management efforts are focused on supporting the achievement of the Department's objectives.

9.2 RISK MANAGEMENT

The Department has a risk management structure in place to support the implementation and maintenance of an effective and efficient risk management function. The Risk Management Policy and Strategy were reviewed and approved to guide the implementation of an effective risk management. The impact of the COVID-19 pandemic was taken into account in order to identify and monitor the associated risks.

The risk assessment process (strategic and operational) was completed in line with the Risk Management Strategy with the purpose of reviewing the strategic and operational risks as well as to identify new and emerging risks. Subsequently, a consolidated risk assessment report was prepared and reviewed by the Departmental Risk Management Committee in order to gain an understanding of the most significant inherent and residual risks facing the Department.

A Risk Management Committee is in place and is chaired by an independent chairperson appointed on a three-year term. The Committee provided oversight during the year by reviewing the effectiveness of the departmental risk management systems, practices and procedures and made recommendations for improvement.

The Audit Cluster Committee meets quarterly and risk management is a standing agenda item. The Committee advises the Department on risk management and independently monitors the effectiveness of the systems of risk management.

The Department was able to implement a higher number of mitigation plans for strategic risks than previous years. However, the rate of implementation of mitigation plans for operational risks as not yet at an acceptable level.

Where the Department is not able to implement measures to mitigate risks and reduce them to an acceptable level, performance may be negatively impacted.

9.3 FRAUD AND CORRUPTION

The following policies were reviewed and approved during the period under review:

- Anti-Corruption and Fraud Prevention Policy
- Anti-Corruption and Fraud Prevention Strategy
- Whistle Blowing Policy
- Ethics Policy and Strategy
- Financial Disclosure Policy
- Gifts and Donations Policy

The Department completed the fraud risk assessment and prepared a Fraud Risk Register as part of the Anti-Corruption and Fraud Prevention Strategy.

The Department encourages safe reporting through the National Anti-Corruption Hotline (NACH), and also included a Safe Reporting Tool as part of the Whistle-Blowing Policy. Prevention, detection and preliminary investigations are done in-house through the Directorate: Minimum Information Security Services (MISS). Comprehensive investigations will be undertaken by the Provincial Anti-Corruption / Forensic Unit or the Provincial Service Commission.

9.4 MINIMIZING CONFLICT OF INTEREST

The Department has implemented the following measures during the period under review:

- All employees must sign the Code of Conduct.
- All Bid Committee Members must sign declaration of interest forms.
- All employees performing remunerative work outside public service must request permission from the Executive Authority or delegated official.

Financial disclosure by means of the eDisclosure system are required of all designated employees in the following categories:

- Senior Management Service
- Middle Management Service
- Occupation-Specific Dispensation
- Supply Chain Management
- Financial Management

9.5 CODE OF CONDUCT

New employees were required to sign the Code of Conduct in order to state in a declaration that they understand the Department's expectations regarding ethics and compliance with the Code of Conduct and that they are not aware of any violations thereto.

The Department conducts anti-corruption, fraud and ethics workshops to educate employees on aspects of the Code of Conduct relating to ethical behavior, acceptable conduct, conflict of interest, as well as their responsibilities regarding the Public Service Regulations of 2016.

9.6 HEALTH, SAFETY AND ENVIRONMENTAL ISSUES

Following the outbreak of the COVID-19 pandemic and subsequent introduction of national lockdown restrictions, the Department had to reprioritize its human resource planning interventions in order to introduce and maintain the new health and safety standards at the workplace with the purpose of mitigating the risk of infections of employees.

The Department implemented and ensured compliance with the various governance interventions, inclusive of the Directive on COVID-19: Occupational Health and Safety Measures in the Workplace (2020) as well as DPSA Circular 18 of 2020, so as to alleviate the risk of infection of employees.

Furthermore, the Department appointed Compliance Officers who, in collaboration with the COVID-19 Steering Committee are continuously monitoring the implementation of the departmental COVID-19 Risk Management Plan and adherence to health and safety protocols, which includes decongestion of the workplace for remote working in accordance with the prescriptions of each of the pronounced Risk Adjustment levels.

9.7 PORTFOLIO COMMITTEES

The engagements with the Portfolio Committee on Public Works, Roads, Transport and Community Safety covered the following areas of oversight:

- Quarterly financial and non-financial reports.
- Original and Revised Annual Performance Plan for 2020/21.
- Draft Annual Performance Plan for 2021/22.
- Annual Report for 2019/20.
- Performance on specific matters as per requests for information received from time to time.

9.8 SCOPA RESOLUTIONS

No SCOPA meetings were held during the period under review.

9.9 **PRIOR MODIFICATIONS TO AUDIT REPORTS**

None.

9.10 **INTERNAL CONTROL**

The Department maintained internal controls in response to identified risks pertaining to the Department's governance, operations and financial systems, with specific reference to:

- achievement of strategies and objectives;
- reliability of and integrity of financial and operational reporting;
- effectiveness and efficiency of operations and programs;
- safeguarding of assets;
- compliance with laws, regulations, policies and procedures and contracts.

The internal controls were designed to provide reasonable assurance regarding the achievement of the Department's objective and goals.

The Department implemented, among others, the following interventions to ensure the adequacy and effectiveness of internal controls:

- periodic review of policies and procedures;
- development and implementation of the Post Audit Action Plans;
- establishment of the compliance unit to for pre- and post-audit of vouchers.

9.11 **PROVINCIAL INTERNAL AUDIT AND THE AUDIT COMMITTEE**

Key activities:

Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

Key objectives:

Provide a value add risk based internal audit service to the department.

- **Summary of audit work done**

For the financial year under review 20 assurance reports were issued to the Department. Work performed was based on a risk based internal audit plan and included audits of: risk management; supply chain management (including Covid-19 procurement); financial statements; reporting on pre-determined objectives; IT governance; and audit action plans (both internal and external)etc. Based on the internal audit work performed recommendations have been made to the Department for the enhancement and improvement of risk management, governance and internal control processes.

- **Key activities and objectives of the audit committee**

Key activities:

The audit committee, amongst others, reviews the following:

- the effectiveness of the internal control systems;
- the effectiveness of the internal audit function;
- the risk areas of the institution's operations to be covered in the scope of internal and external audits;
- the adequacy, reliability and accuracy of the financial information provided to management and other users of such information;
- any accounting and auditing concerns identified as a result of internal and external audits;
- the institution's compliance with legal and regulatory provisions;
- the activities of the internal audit function, including its annual work programme, coordination with the external auditors, the reports of significant investigations and the responses of management to specific recommendations

Key objectives:

To contribute to the oversight function of the design and implementation of effective corporate governance, financial and performance management, risk management and internal controls with a view of achieving quality service delivery.

- **Attendance of audit committee meetings by audit committee members**

The table below discloses relevant information on the audit committee members:

| Name | Qualifications | Internal Or external | Role | Date appointed | Date resigned | No Meetings attended |
|--------------------------------|----------------|----------------------|-------------|----------------|---------------|----------------------|
| Central Audit Committee | | | | | | |
| Mr L.Z Fihlani | CA(SA) | External | Chairperson | 1 August 2018 | | 4 |
| Ms P. Mzizi | CA(SA) | External | Member | 1 August 2018 | | 5 |
| Mr P. Tjie | B.Com, PMD | External | Member | 1 August 2018 | | 5 |
| Ms. J. Masite | B.Com, CIA | External | Member | 1 August 2018 | | 5 |
| Cluster Audit Committee | | | | | | |
| Ms. P. Mzizi | CA(SA) | External | Chairperson | 1 August 2018 | | 7 |
| Mr. F. Sinthumule | B.Com, MBA | External | Member | 1 August 2018 | | 7 |
| Mr. M. Terheyden | CA(SA) | External | Member | 1 August 2018 | | 6 |
| Ms. J. Brown | B.Com | External | Member | 1 August 2018 | | 4 |

10. REPORT OF THE PROVINCIAL AUDIT COMMITTEE

1. Legislative requirements

The Audit Committee herewith presents its report for the financial year ended 31 March 2021, as required by treasury regulation 3.1.13 read with section 77 of the Public Finance Management Act, 1999 (Act No. 1 of 1999, as amended by Act No. 29 of 1999).

2. Audit Committee Members and Attendance

The Audit Committee consists of the members listed hereunder and should meet at least four times per annum as the Central Audit Committee and four times per annum as the Cluster Audit Committee as per its approved terms of reference. During the current year four scheduled and one special meetings were held by the Central Audit Committee and four scheduled and three special meetings were held by the Cluster Audit Committee.

3. Audit Committee Responsibility

The Audit Committee reports that it has complied with its responsibilities arising from section 38(1) (a) (ii) of the Public Finance Management Act, 1999 and Treasury Regulation 3.1.

The Audit Committee also reports that it has adopted appropriate formal terms of reference as its Audit Committee Charter, has regulated its affairs in compliance with this charter and has discharged all its responsibilities as contained therein.

4. Under Administration

This department is under s100(1)(b) of the Constitution which dictates that when a province cannot or does not fulfil an executive obligation in terms of the Constitution or legislation, the national executive may intervene by taking any appropriate steps to ensure fulfilment of that obligation, including assuming responsibility for the relevant obligation in that province.

5. The effectiveness of internal control

In line with the Public Finance Management Act, 1999, internal audit provides the Audit Committee and management with assurance that the internal controls are appropriate and effective. This is achieved by evaluating internal controls to determine their adequacy and efficiency, and by developing recommendations for enhancement or improvement. The accounting officer retains responsibility for implementing such recommendations as per Treasury Regulation 3.1.12.

From the various reports of internal audit and Auditor General South Africa, it was noted that matters were reported indicating areas of improvement in the system of internal controls in areas pertaining to financial reporting, reporting on pre-determined objectives and compliance with laws and regulations. Through our analysis of audit reports and engagement with the Department it is concluded that the system on internal control for the period under review was not entirely adequate and effective.

The Audit Committee remains concerned with the slow progress in the finalization of irregular and fruitless and wasteful expenditure. The status of the implementation of the guideline(s) as issued by National Treasury to resolve irregular and fruitless and wasteful expenditure is inadequate.

6. Risk management

The Risk Management Committee has been appointed and is chaired by an independent chairperson and advises the accounting officer. Based on the quarterly reviews performed, the departmental fraud and risk management system is not entirely adequate and effective. The Audit Committee is concerned with inadequate risk management which is impacting service delivery negatively.

7. In-Year Management and Quarterly Reporting

The Provincial Treasury has confirmed that the department has reported to the Treasury as is required by the Public Finance Management Act, 1999. The quality of the in-year financial and performance reporting including interim financial statements are however a concern to the Audit Committee.

The audit committee has engaged with management to remedy shortcomings, especially relating to interim financial statements and reports on performance against predetermined objectives.

The audit committee has recommended that the department prepare interim financial statements that comply with the financial reporting framework (Modified Cash Standard (MCS). This will assist in performing reconciliations timeously and in eliminating year-end adjustments.

8. Evaluation of Financial Statements

The Audit Committee has reviewed the draft annual financial statements prepared by the department and has advised the accounting officer to ensure that all the review notes and comments of Provincial Accountant General, Internal Audit and Audit Committee are fully addressed prior to submission of the annual financial statements to the Auditor General South Africa. The Audit Committee also reviewed the material misstatements that were corrected during the audit.

9. Evaluation of Performance information

The Audit Committee has reviewed the information on predetermined objectives to be included in the annual report prepared by the department and has advised the accounting officer to ensure that review notes and comments of the Internal Audit and Audit Committee are fully addressed prior to submission of the annual report to the Auditor General South Africa. The Audit Committee also reviewed the material misstatements that were corrected during the audit.

10. Compliance with laws and regulations

The Audit Committee is concerned with the status of compliance with laws and regulations. If the department does not implement an adequate and effective compliance framework and system, noncompliance resulting in irregular and fruitless and wasteful expenditure will continue to occur.

11. Internal Audit

The accounting officer is obliged, in terms of the Public Finance Management Act, 1999, to ensure that the entity has a system of internal audit under the control and direction of the Audit Committee. The Audit Committee is satisfied that the internal audit function has properly discharged its functions and responsibilities during the year under review.

The Audit Committee also notes that the deficiencies in the risk management system mentioned above impact on the implementation of the risk-based audit approach.

The Audit Committee is satisfied that the internal audit function maintains an effective internal quality assurance programme that covers all aspects of the internal audit activity and that as determined during the external quality assessment review, that a generally conformance rating can be applied to the internal audit work and the term “Conforms with the International Standards for the Professional Practice of Internal Auditing” may be used by the function.

12. Auditor General South Africa

We have reviewed the department’s implementation plan for audit issues raised in the previous year and based on the interaction with the department and the internal audit reports, the committee is not satisfied that all matters have been adequately addressed.

We have reviewed the organization’s implementation plan for audit issues raised in the previous year and we are satisfied that the matters raised were substantially resolved.

The Audit Committee concurs and accepts the conclusions of the Auditor-General on the Annual Financial Statements and is of the opinion that the Audited Annual Financial Statements should be accepted and read together with the report of the Auditor-General.

13. COVID 19

As a result of the President declaring a national state of disaster on the 26th March 2020, the country had been under various levels of lockdown and the need to fund unplanned COVID 19 expenditure resulted in budget cuts which have impacted service delivery.

14. General

The Audit Committee strongly recommends that the Department must ensure adequate and effective implementation and frequent monitoring of the audit action plans for both internal and external audits to obtain an unqualified audit opinion.

Signed on behalf of the Cluster Audit Committee by:



**Chairperson of the
Cluster Audit Committee**

Date:

.....

P. Mzizi CA (SA)

30 August 2021

11. BBBEE COMPLIANCE: PERFORMANCE INFORMATION

The Department reports on a quarterly basis to Provincial Treasury on bids above R500 000 and monthly in respect of bids below R500 000, in line with the Preferential Procurement Regulations of 2017.

The report for the period under review is as follows:

| REPORT ON APPLICATION OF ANY RELEVANT CODE OF CONDUCT PRACTICE (BBBEE CERTIFICATE LEVEL 1 – 8) | | |
|---|---------------|---|
| Criteria | Yes/No | Discussion |
| Determining qualification criteria for the issuing of licenses, concessions or other authorizations in respect of economic activity in terms of any law | No | N/A |
| Developing and implementing a preferential procurement policy | Yes | The Department has consistently applied the BBBEE requirements for the 80/20 and 90/10 procurement guidelines during the year under review. |
| Determining qualification criteria for the sale of state-owned enterprises. | No | N/A |
| Developing criteria for entering into partnerships with the private sector. | No | N/A |
| Determining criteria for the awarding of incentives, grants and investment schemes in support of broad-based black economic empowerment. | No | N/A |





12. HUMAN RESOURCE OVERSIGHT STATISTICS

12.1 PERSONNEL-RELATED EXPENDITURE

| Table 12.1.1 Personnel costs by Programme, 1 April 2020 - 31 March 2021 | | | | |
|---|--------------------------------------|---|---------------------------|---|
| Programme | No. of Employees as at 31 March 2021 | Personnel Expenditure (excl Goods & Services) | % of Total Personnel Cost | Average Personnel Cost per Employee (R) |
| Prog 1: Administration | 350 | R 145 146 817,26 | R 1 708 711,13 | R 409 823,00 |
| Prog 4: Community- Based Programme | 12 615 | R 179 680 050,53 | R 276 893,38 | R 14 221,00 |
| Prog 2: Public Works Infrastructure | 1 224 | R 404 236 744,67 | R 5 547 474,55 | R 325 727,00 |
| Prog 3: Transport Infrastructure | 1 264 | R 335 587 496,82 | R 5 468 644,23 | R 261 170,00 |
| Total | 15 453 | R 1 064 651 109,28 | R 13 001 723,29 | R 68 055,00 |

| Table 12.1.2 Personnel expenditure by salary bands, 1 April 2020 - 31 March 2021 | | | | |
|--|--------------------------------------|---|---------------------------|---|
| Salary bands | No. of employees as at 31 March 2021 | Personnel Expenditure (excl Goods & Services) | % of Total Personnel Cost | Average Personnel Cost per Employee (R) |
| Lower skilled (Levels 1-2) | 453 | R 120 186 501,42 | R 499 303,21 | R 264 210,00 |
| Skilled (Levels 3-5) | 1 334 | R 274 334 510,11 | R 1 182 125,83 | R 204 762,00 |
| Highly skilled production (Levels 6-8) | 605 | R 264 016 451,89 | R 2 686 497,73 | R 431 950,00 |
| Highly skilled supervision (Levels 9-12) | 220 | R 166 634 222,90 | R 6 594 680,39 | R 727 452,00 |
| Senior and Top Management (Level 13-16) | 25 | R 27 927 013,55 | R 652 691,41 | R 1 090 973,00 |
| Contract (Levels 1-2) | 63 | R 5 410 108,17 | R 19 614,48 | R 85 563,00 |
| Contract (Levels 3-5) | 16 | R 3 775 895,63 | | R 235 993,00 |
| Contract (Levels 6-8) | 16 | R 7 702 695,80 | R 655 697,12 | R 440 437,00 |
| Contract (Levels 9-12) | 21 | R 14 930 294,47 | R 634 831,24 | R 680 736,00 |
| Contract (Levels 13-16) | 2 | R 2 275 184,98 | R 75 902,98 | R 1 099 641,00 |
| Periodical Remuneration | 12 698 | R 177 458 230,36 | R 378,90 | R 13 975,00 |
| Abnormal Appointment | 0 | 0 | 0 | 0 |
| Total | 15 453 | R 1 064 651 109,28 | R 13 001 723,29 | R 68 055,00 |

| Table 12.1.3 Salaries, Overtime, Home Owners Allowance and Medical Assistance by Programme, 1 April 2020 – 31 March 2021 | | | | | | | | | |
|--|-------------------------|---------------------------------|-----------------------|--|------------------------|-------------------------------------|-------------------------|------------------------|---|
| Programme | Salaries | | Overtime | Home owners allowance HOA as % of personnel cost | Medical Assistance | | Other | Goods & Services | Personnel Expenditure (excl Goods & Services) |
| | Salaries via PERSAL | Salaries as % of personnel cost | | | Medical funds | Medical Ass. as % of Personnel Cost | | | |
| Prog 1: Administration | R 102 191 273,90 | 71 | R 150 393,22 | 3 | R 6 991 867,23 | 5 | R 29 976 241,87 | R 1 708 711,13 | R 143 438 106,13 |
| Prog 4: Community-Based Programme | R 3 536 649,70 | 2 | | 0 | R 206 187,00 | 0 | R 175 492 228,76 | R 276 893,38 | R 179 403 157,15 |
| Prog 2: Public Works Infrastructure | R 266 831 469,00 | 67 | R 3 892 649,09 | 5 | R 32 819 836,43 | 8 | R 74 188 416,17 | R 5 547 474,55 | R 398 689 270,12 |
| Prog 3: Transport Infrastructure | R 218 283 688,38 | 66 | R 1 616 598,83 | 6 | R 30 352 959,46 | 9 | R 60 375 682,89 | R 5 468 644,23 | R 330 118 852,59 |
| Total | R 590 843 080,98 | 56 | R 5 659 641,14 | 4 | R 70 370 850,12 | 7 | R 340 032 569,69 | R 13 001 723,29 | R 1 051 649 385,99 |

Table 12.1.4 Salaries, Overtime, Home Owners Allowance and Medical Assistance by salary bands, 1 April 2020 – 31 March 2021

| Programme | Salaries | | Overtime | Home owners allowance HOA as % of personnel cost | Medical Assistance | | Other | Goods & Services | Personnel Expenditure (excl Goods & Services) |
|--|-------------------------|---------------------------------|-----------------------|--|--------------------|-------------------------------------|-------------------------|------------------------|---|
| | Salaries via PERSAL | Salaries as % of personnel cost | | | Medical funds | Medical Ass. as % of Personnel Cost | | | |
| Lower skilled (Levels 1-2) | R 74 101 177,78 | 62 | R 1 081 006,86 | 9 | R 17 109 390,00 | 14 | R 16 855 931,20 | R 499 303,21 | R 119 687 198,21 |
| Skilled (Levels 3-5) | R 175 622 543,48 | 64 | R 2 978 032,05 | 7 | R 29 943 156,39 | 11 | R 45 288 985,95 | R 1 182 125,83 | R 273 152 384,28 |
| Highly skilled production (Levels 6-8) | R 183 612 687,49 | 70 | R 1 132 591,59 | 4 | R 17 479 221,98 | 7 | R 48 537 138,97 | R 2 686 497,73 | R 261 329 954,16 |
| Highly skilled supervision (Levels 9-12) | R 115 608 112,14 | 72 | R 457 253,44 | 2 | R 5 546 311,79 | 4 | R 34 617 193,99 | R 6 594 680,39 | R 160 039 542,51 |
| Senior and Top Management (Level 13-16) | R 17 141 685,25 | 63 | 0 | 2 | R 292 769,96 | 1 | R 9 334 966,93 | R 652 691,41 | R 27 274 322,14 |
| Contract (Levels 1-2) | R 5 311 798,92 | 99 | R 2 012,80 | 0 | 0 | 0 | R 76 681,97 | R 19 614,48 | R 5 390 493,69 |
| Contract (Levels 3-5) | R 2 734 439,09 | 72 | R 8 744,40 | 0 | 0 | 0 | R 1 032 712,14 | 0 | R 3 775 895,63 |
| Contract (Levels 6-8) | R 5 112 960,52 | 73 | 0 | 0 | 0 | 0 | R 1 934 038,16 | R 655 697,12 | R 7 046 998,68 |
| Contract (Levels 9-12) | R 10 117 419,91 | 71 | 0 | 0 | 0 | 0 | R 4 178 043,32 | R 634 831,24 | R 14 295 463,23 |
| Contract (Levels 13-16) | R 1 480 256,40 | 67 | 0 | 0 | 0 | 0 | R 719 025,60 | R 75 902,98 | R 2 199 282,00 |
| Periodical Remuneration | 0 | 0 | 0 | 0 | 0 | 0 | R 177 457 851,46 | R 378,90 | R 177 457 851,46 |
| Abnormal Appointment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | R 0,00 |
| Total | R 590 843 080,98 | 56 | R 5 659 641,14 | 4 | 0 | 7 | R 340 032 569,69 | R 13 001 723,29 | R 1 051 649 385,99 |

12.2 EMPLOYMENT AND VACANCIES

Table 12.2.1 Employment and vacancies by Programme, 31 March 2021

| Programme | No. of posts | No. of posts filled | % vacancy rate |
|-------------------------------------|--------------|---------------------|----------------|
| Prog 1: Administration | 262 | 253 | 12 |
| Prog 4: Community- Based Programme | 10 | 7 | 30 |
| Prog 2: Public Works Infrastructure | 1 281 | 1 199 | 9 |
| Prog 3: Transport Infrastructure | 1 369 | 1 175 | 14 |
| Total | 2 922 | 2 634 | 11 |

Table 12.2.2 Employment and vacancies by salary bands, 31 March 2021

| Salary band | No. of posts on approved establishment | No. of posts filled | % Vacancy Rate |
|--|--|---------------------|----------------|
| Lower skilled (Levels 1-2) | 910 | 777 | 17 |
| Skilled (Levels 3-5) | 1 182 | 1 115 | 7 |
| Highly skilled production (Levels 6-8) | 570 | 515 | 12 |
| Highly skilled supervision (Levels 9-12) | 231 | 201 | 17 |
| MEC & Senior Management (Levels 13-16) | 29 | 26 | 10 |
| Total | 2 922 | 2 634 | 11 |

Table 12.2.3 Employment and Vacancies by critical occupation, 31 March 2021

| Occupations | No. of posts on approved establishment | No. of posts filled | % Vacancy Rate |
|---|--|---------------------|----------------|
| ***** | 13 | 12 | 8 |
| Administrative related | 123 | 102 | 17 |
| All artisans in the building, metal, machinery etc. | 317 | 290 | 9 |
| Architects, town and traffic planners | 1 | 0 | 100 |
| Artisan project and related superintendents | 17 | 15 | 12 |
| Auxiliary and related workers | 44 | 40 | 9 |
| Boiler and related operators | 11 | 10 | 9 |
| Building and other property caretakers | 19 | 16 | 16 |
| Bus and heavy vehicle drivers | 14 | 14 | 0 |
| Cartographers and surveyors | 2 | 2 | 0 |
| Cartographic surveying and related technicians | 1 | 1 | 0 |
| Chemical and physical science technicians | 20 | 18 | 10 |
| Civil engineering technicians | 1 | 1 | 0 |
| Cleaners in offices workshops hospitals etc. | 154 | 145 | 6 |
| Client inform clerks(switchboard, receptionist, information clerks) | 14 | 13 | 7 |
| Communication and information related | 1 | 1 | 0 |
| Compositors typesetters & related printing workers | 1 | 1 | 0 |
| Computer system designers and analysts. | 3 | 3 | 0 |
| Electrical and electronics engineering technicians | 0 | 0 | 0 |
| Engineering sciences related | 10 | 9 | 10 |
| Engineers and related professionals | 4 | 3 | 25 |
| Farm hands and labourers | 11 | 11 | 0 |
| Finance and economics related | 23 | 17 | 26 |
| Financial and related professionals | 30 | 24 | 20 |
| Financial clerks and credit controllers | 82 | 75 | 9 |
| General legal administration & rel. Professionals | 6 | 5 | 17 |
| Head of department/chief executive officer | 4 | 4 | 0 |
| Human resources & org dev & related professions | 28 | 25 | 11 |
| Human resources clerks | 67 | 62 | 8 |
| Human resources related | 15 | 13 | 13 |
| Inspectors of apprentices works and vehicles | 108 | 100 | 7 |
| Librarians and related professionals | 1 | 1 | 0 |
| Library mail and related clerks | 13 | 12 | 8 |

Table 12.2.3 Employment and Vacancies by critical occupation, 31 March 2021

| Occupations | No. of posts on approved establishment | No. of posts filled | % Vacancy Rate |
|---|--|---------------------|----------------|
| Light vehicle drivers | 20 | 19 | 17 |
| Logistical support personnel | 4 | 3 | 9 |
| Material-recording and transport clerks | 45 | 42 | 100 |
| Messengers porters and deliverers | 16 | 14 | 12 |
| Motor vehicle drivers | 179 | 168 | 9 |
| Motorised farm and forestry plant operators | 4 | 4 | 9 |
| Office clerks and related keyboard operators | 2 | 2 | 16 |
| Other admin & related clerks and organisers | 252 | 232 | 0 |
| Other administrative policy and related officers | 65 | 55 | 0 |
| Other information technology personnel. | 4 | 4 | 0 |
| Other occupations | 0 | 0 | 10 |
| Photographers image & sound recording equipment operators | 2 | 1 | 0 |
| Printing and related machine operators | 3 | 3 | 6 |
| Production advisers : factories | 38 | 30 | 7 |
| Road superintendents | 13 | 10 | 0 |
| Road trade workers. | 46 | 38 | 0 |
| Road workers | 674 | 563 | 0 |
| Safety health and quality inspectors | 1 | 1 | 0 |
| Secretaries & other keyboard operating clerks | 19 | 19 | 10 |
| Security guards | 7 | 6 | 25 |
| Security officers | 2 | 2 | 0 |
| Senior managers | 23 | 20 | 26 |
| Social work and related professionals | 3 | 3 | 20 |
| Trade labourers | 406 | 348 | 9 |
| Trade trainers | 1 | 1 | 17 |
| Trade/industry advisers & other related profession | 1 | 1 | 0 |
| Total | 2 922 | 2 634 | 11 |

12.3 FILLING OF SMS POSTS

Table 12.3.1 SMS post information as on 31 March 2021

| SMS level | Total number of funded SMS posts | Total number of SMS posts filled | % of SMS posts filled |
|-----------------|----------------------------------|----------------------------------|-----------------------|
| Salary Level 16 | 1 | 1 | 100 |
| Salary Level 15 | 1 | 1 | 100 |
| Salary Level 14 | 6 | 4 | 67 |
| Salary Level 13 | 21 | 20 | 95 |
| Total | 29 | 26 | 89,9 |

Table 12.3.2 SMS post information as on 30 September 2020

| SMS level | Total number of funded SMS posts | Total number of SMS posts filled | % of SMS posts filled |
|-----------------|----------------------------------|----------------------------------|-----------------------|
| Salary Level 16 | 1 | 1 | 100 |
| Salary Level 15 | 1 | 1 | 100 |
| Salary Level 14 | 6 | 4 | 67 |
| Salary Level 13 | 21 | 17 | 81 |
| Total | 29 | 23 | 79,3 |

Table 12.3.3 Advertising and filling of SMS posts, 1 April 2020 - 31 March 2021

| SMS level | Number of vacancies per level advertised in 6 months of becoming vacant | Number of vacancies per level filled in 6 months of becoming vacant | Number of vacancies per level not filled in 6 months but filled in 12 months |
|-----------------|---|---|--|
| Salary Level 16 | 0 | 0 | 0 |
| Salary Level 15 | 0 | 0 | 0 |
| Salary Level 14 | 0 | 0 | 0 |
| Salary Level 13 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 |

| Table 12.3.4 Reason for not having complied with the filling of funded vacant SMS - Advertised within 6 months and filled within 12 months after becoming vacant, 1 April 2020 - 31 March 2021 | | |
|--|--|---|
| Post | Reasons for vacancies not advertised within six months | |
| | Vacancy date | Reasons |
| | Approval to advertise date | None. |
| Reasons for vacancies not filled within six months | | |
| Post | Date advertised | Reasons |
| Director: Bojanala District Office | 07/02/2021 | Alternative means of filling the vacancy was being pursued. |

| Table 12.3.5 Disciplinary steps taken for not complying with the prescribed timeframes for filling SMS posts within 12 months for the period 1 April 2020 - 31 March 2021 | |
|---|--|
| Reasons for vacancies not advertised within six months | |
| Not applicable due to extenuating reasons in Table 12.3.4. | |

12.4 JOB EVALUATION

| Table 12.4.1 Job evaluation by salary band, 1 April 2020 - 31 March 2021 | | | | | | | |
|--|---|--------------------------|--------------------------------------|----------------|----------------------|------------------|----------------------|
| Salary Band | Number of posts on approved establishment | Number of jobs evaluated | % of posts evaluated by salary bands | Posts upgraded | | Posts downgraded | |
| | | | | Number | % of posts evaluated | Number | % of posts evaluated |
| Lower skilled (Levels 1-2) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Skilled (Levels 3-5) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Highly skilled production (Levels 6-8) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Highly skilled supervision (Levels 9-12) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Senior Management & MEC (13-16) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table 12.4.2 Profile of employees whose positions were upgraded due to their posts being upgraded, 1 April 2020 - 31 March 2021

| Beneficiary | African | Asian | Coloured | White | Total |
|-----------------------------|------------|----------|----------|----------|------------|
| Female | 109 | 0 | 0 | 0 | 111 |
| Male | 161 | 0 | 0 | 0 | 161 |
| Total | 272 | 0 | 0 | 0 | 272 |
| Employees with a disability | 2 | 0 | 0 | 0 | 2 |

Table 12.4.3 Employees with salary levels higher than those determined by job evaluation by occupation, 1 April 2020 - 31 March 2021

| Number of Employees | Job Evaluation Level | Remuneration Level | Reason for deviation |
|---------------------|----------------------|--------------------|----------------------|
| | | | None. |

Table 12.4.4 Profile of employees who have salary levels higher than those determined by job evaluation, 1 April 2020 - 31 March 2021

| Beneficiary | African | Asian | Coloured | White | Total |
|-------------|---------|-------|----------|-------|-------|
| | | | | | None. |

12.5 EMPLOYMENT CHANGES

Table 12.5.1 Annual turnover rates by salary band, 1 April 2020 – 31 March 2021

| Salary band | Total employees as on 1 April 2020 | Appointments | Transfers into the Department | Terminations | Transfers out of the Department | Turnover rate |
|---|------------------------------------|--------------|-------------------------------|--------------|---------------------------------|---------------|
| Lower skilled (Levels 1-2) | 813 | 34 | 2 | 11 | | 1 |
| Skilled (Levels 3-5) | 976 | 31 | 1 | 59 | 1 | 6 |
| Highly skilled production (Levels 6-8) | 642 | 8 | 4 | 45 | 5 | 8 |
| Highly skilled supervision (Levels 9-12) | 228 | 2 | 2 | 12 | 3 | 7 |
| Senior Management Service Band A (Level 13) | 15 | 3 | 0 | 0 | 0 | 0 |
| Senior Management Service Band B (Level 14) | 4 | 1 | 0 | 0 | 0 | 0 |
| Senior Management Service Band C (Level 15) | 1 | 0 | 0 | 0 | 0 | 0 |
| MEC & Senior Management Service Band D (Level 16) | 1 | 0 | 0 | 0 | 0 | 0 |
| Contracts | 144 | 26 | 0 | 64 | 0 | 44 |
| Periodical Remuneration | 10 008 | 4 349 | 0 | 2 041 | 0 | 20 |
| Abnormal Appointment | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 12 832 | 4 454 | 9 | 2 232 | 9 | 18 |

Calculation of Turnover Rate:

Number of terminations + Transfers out of the Department, divided by the total number of employees at the start of the period (2020/04/01)

Table 12.5.2 Annual turnover rates by critical occupations, 1 April 2020 - 31 March 2021

| Occupation | Total employees 1 April 2020 | Appointments | Transfers into Department | Terminations | Transfers out of the Department | Turnover rate |
|---|------------------------------|--------------|---------------------------|--------------|---------------------------------|---------------|
| Administrative Related | 114 | 5 | | 14 | 1 | 13 |
| All artisans in the building, metal, machinery etc. | 275 | 21 | | 20 | 3 | 8 |
| Architects Town and Traffic Planners | 3 | 1 | | 1 | | 33 |
| Artisan Project nd Related Superintendents | 14 | | | 1 | | 7 |
| Auxiliary And Related Workers | 65 | | | 5 | | 8 |
| Boiler And Related Operators | 2 | | | 1 | | 50 |
| Building And Other Property Caretakers | 24 | | | | | 0 |
| Bus And Heavy Vehicle Drivers | 44 | | | 2 | | 5 |
| Cartographers And Surveyors | 8 | | | | | 0 |
| Cartographic Surveying And Related Technicians | 3 | | | | | 0 |
| Chemical And Physical Science Technicians | 24 | | | 1 | | 4 |
| Civil Engineering Technicians | 2 | 1 | | | | 0 |
| Civil Engineering Technicians | 264 | 7 | 1 | 15 | | 6 |
| Cleaners In Offices Workshops Hospitals Etc. | 12 | | | 1 | | 8 |
| Client Inform Clerks(Switchb Recept Inform Clerks) | 2 | | | | | 0 |
| Compositors Typesetters & Related Printing Workers | 3 | | | | | 0 |
| Computer System Designers And Analysts. | 1 | | | | | 0 |
| Electrical And Electronics Engineering Technicians | 3 | 1 | | 1 | | 33 |
| Engineering Sciences Related | 5 | 1 | | 1 | | 20 |
| Engineers And Related Professionals | 8 | | | 2 | | 25 |
| Farm Hands And Labourers | 6 | 77 | | 17 | | 283 |
| Finance And Economics Related | 12 | | | 1 | 1 | 17 |
| Financial And Related Professionals | 31 | | 1 | 2 | | 7 |
| Financial Clerks And Credit Controllers | 66 | 4 | 1 | 2 | | 3 |
| Fire Fighting And Related Workers | 1 | | | | | 0 |
| Food Services Aids And Waiters | 2 | | | | | 0 |
| General Legal Administration & Rel. Professionals | 5 | | | 1 | | 20 |
| Head Of Department/Chief Executive Officer | 1 | | | | | 0 |
| Household And Laundry Workers | 2 | | | | | 0 |
| Human Resources & Org Dev & Related Professions | 17 | 2 | 1 | | | 0 |
| Human Resources Clerks | 40 | | | 3 | | 8 |
| Human Resources Related | 8 | | 2 | | 1 | 13 |
| Information Technology Related | 3 | 0 | 0 | 0 | 0 | 0 |
| Inspectors Of Apprentices Works And Vehicles | 108 | 1 | 0 | 5 | 1 | 6 |
| Language Practitioners Interpreters & Other Communicators | 1 | 0 | 0 | 0 | 1 | 100 |

Table 12.5.2 Annual turnover rates by critical occupation, 1 April 2020 - 31 March 2021

| Occupation | Total employees 1 April 2020 | Appointments | Transfers into Department | Terminations | Transfers out of the Department | Turnover rate |
|--|------------------------------|--------------|---------------------------|--------------|---------------------------------|---------------|
| Librarians And Related Professionals | 1 | 0 | 0 | 0 | 0 | 0 |
| Library Mail And Related Clerks | 18 | 1 | 0 | 3 | 0 | 17 |
| Light Vehicle Drivers | 13 | 2 | 0 | 1 | 0 | 8 |
| Logistical Support Personnel | 1 | 0 | 0 | 1 | 0 | 100 |
| Material-Recording And Transport Clerks | 47 | 0 | 1 | 6 | 0 | 13 |
| Messengers Porters And Deliverers | 8 | 1 | 0 | 0 | 0 | 0 |
| Motor Vehicle Drivers | 114 | 0 | 0 | 6 | 0 | 5 |
| Motorised Farm And Forestry Plant Operators | 6 | 0 | 0 | 0 | 0 | 0 |
| Other Admin & Related Clerks And Organisers | 311 | 22 | 0 | 51 | 1 | 17 |
| Other Administrative Policy And Related Officers | 86 | 16 | 1 | 7 | 0 | 8 |
| Other Information Technology Personnel. | 5 | 0 | 0 | 0 | 0 | 0 |
| Other Occupations | 55 | 0 | 0 | 7 | 0 | 13 |
| Printing And Related Machine Operators | 4 | 0 | 0 | 0 | 0 | 0 |
| Production Advisers : Factories | 29 | 1 | 0 | 0 | 0 | 0 |
| Road Superintendents | 13 | 1 | 0 | 1 | 0 | 8 |
| Road Trade Workers. | 34 | 1 | 0 | 0 | 0 | 0 |
| Road Workers | 473 | 30 | 0 | 27 | 0 | 6 |
| Safety Health And Quality Inspectors | 1 | 0 | 0 | 0 | 0 | 0 |
| Secretaries & Other Keyboard Operating Clerks | 30 | 1 | 0 | 1 | 0 | 3 |
| Security Guards | 19 | 0 | 0 | 1 | 0 | 5 |
| Security Officers | 7 | 0 | 0 | 1 | 0 | 14 |
| Senior Managers | 17 | 4 | 0 | 0 | 0 | 0 |
| Social Sciences Related | 1 | 0 | 0 | 0 | 0 | 0 |
| Social Work And Related Professionals | 3 | 0 | 0 | 0 | 0 | 0 |
| Trade Labourers | 10 352 | 4 254 | 1 | 2 022 | 0 | 20 |
| Trade Related | 1 | 0 | 0 | 0 | 0 | 0 |
| Trade Trainers | 2 | 0 | 0 | 0 | 0 | 0 |
| Trade/Industry Advisers & Other Related Profession | 1 | 0 | 0 | 0 | 0 | 0 |
| Water Plant And Related Operators | 1 | 0 | 0 | 1 | 0 | 100 |
| Total | 12 832 | 4 454 | 9 | 2 232 | 9 | 18 |

Table 12.5.3 Reasons why staff left the Department for the period 1 April 2020 - 31 March 2021

| Resign Type Description | Total | % of Total Resignations |
|---|--------------|-------------------------|
| 1 Retirement - Section 16(1)(A) Public Service Act | 50 | 0 |
| 2 Deceased | 34 | 0 |
| 3 Resignations | 68 | 0 |
| 30 Dismissals (Discharged) | 1 | 0 |
| 33 Early Retirement - Section 16(6)(A) Public Service Act | 7 | 0 |
| 34 Ill Health - Section 17(2)(A) Public Service Act | 1 | 0 |
| 5 Medical Retirement | 7 | 0 |
| 8 Contract Expiry | 2 064 | 13 |
| Total | 2 232 | 14 |
| Transfers out of PERSAL | 5 | 0 |
| Inter-departmental transfer (within NWPG) | 4 | 0 |
| Total including transfers out of PERSAL | 2 241 | 100 |

Table 12.5.4 Promotions by critical occupation, 1 April 2020 - 31 March 2021

| Occupation | Total employees as on 1 April 2020 | Total promotions | Salary level promotions as a % of employment |
|--|------------------------------------|------------------|--|
| Administrative Related | 114 | 2 | 2 |
| All Artisans In The Building Metal Machinery Etc. | 275 | 0 | 0 |
| Architects Town And Traffic Planners | 3 | 0 | 0 |
| Artisan Project And Related Superintendents | 14 | 0 | 0 |
| Auxiliary And Related Workers | 65 | 1 | 2 |
| Boiler And Related Operators | 2 | 0 | 0 |
| Building And Other Property Caretakers | 24 | 0 | 0 |
| Bus And Heavy Vehicle Drivers | 44 | 0 | 0 |
| Cartographers And Surveyors | 8 | 0 | 0 |
| Cartographic Surveying And Related Technicians | 3 | 0 | 0 |
| Chemical And Physical Science Technicians | 24 | 0 | 0 |
| Civil Engineering Technicians | 2 | 0 | 0 |
| Cleaners In Offices Workshops Hospitals Etc. | 264 | 0 | 0 |
| Client Inform Clerks(Switchb Recept Inform Clerks) | 12 | 0 | 0 |
| Communication And Information Related | 2 | 0 | 0 |
| Compositors Typesetters & Related Printing Workers | 3 | 0 | 0 |
| Computer System Designers And Analysts. | 1 | 0 | 0 |
| Electrical And Electronics Engineering Technicians | 3 | 0 | 0 |
| Engineering Sciences Related | 5 | 0 | 2 |
| Engineers And Related Professionals | 8 | 0 | 0 |
| Farm Hands And Labourers | 6 | 0 | 0 |

Table 12.5.4 Promotions by critical occupation, 1 April 2020 - 31 March 2021

| Occupation | Total employees as on 1 April 2020 | Total promotions | Salary level promotions as a % of employment |
|---|------------------------------------|------------------|--|
| Finance And Economics Related | 12 | 0 | 0 |
| Financial And Related Professionals | 31 | 1 | 2 |
| Financial Clerks And Credit Controllers | 66 | 1 | 0 |
| Fire Fighting And Related Workers | 1 | 0 | 0 |
| Food Services Aids And Waiters | 2 | 0 | 0 |
| General Legal Administration & Rel. Professionals | 5 | 0 | 0 |
| Head Of Department/Chief Executive Officer | 1 | 0 | 0 |
| Household And Laundry Workers | 2 | 0 | 0 |
| Human Resources & Org Dev & Related Professions | 17 | 0 | 0 |
| Human Resources Clerks | 40 | 1 | 0 |
| Human Resources Related | 8 | 1 | 0 |
| Information Technology Related | 3 | 0 | 0 |
| Inspectors Of Apprentices Works And Vehicles | 108 | 0 | 0 |
| Language Practitioners Interpreters & Other Comm | 1 | 0 | 0 |
| Librarians And Related Professionals | 1 | 0 | 0 |
| Library Mail And Related Clerks | 18 | 0 | 0 |
| Light Vehicle Drivers | 13 | 0 | 0 |
| Logistical Support Personnel | 1 | 0 | 0 |
| Material-Recording And Transport Clerks | 47 | 0 | 0 |
| Messengers Porters And Deliverers | 8 | 1 | 3 |
| Motor Vehicle Drivers | 114 | 0 | 2 |
| Motorised Farm And Forestry Plant Operators | 6 | 0 | 0 |
| Other Admin & Related Clerks And Organisers | 311 | 2 | 0 |
| Other Admin Policy And Related Officers | 86 | 0 | 0 |
| Other Information Technology Personnel. | 5 | 0 | 0 |
| Other Occupations | 55 | 0 | 0 |
| Printing And Related Machine Operators | 4 | 0 | 0 |
| Production Advisers : Factories | 29 | 0 | 3 |
| Road Superintendents | 13 | 0 | 13 |
| Road Trade Workers. | 34 | 0 | 0 |
| Road Workers | 473 | 0 | 0 |
| Safety Health And Quality Inspectors | 1 | 0 | 0 |
| Secretaries & Other Keyboard Operating Clerks | 30 | 0 | 0 |
| Security Guards | 19 | 0 | 0 |
| Security Officers | 7 | 0 | 0 |

Table 12.5.4 Promotions by critical occupation, 1 April 2020 - 31 March 2021

| Occupation | Total employees as on 1 April 2020 | Total promotions | Salary level promotions as a % of employment |
|--|------------------------------------|------------------|--|
| Senior Managers | 17 | 0 | 0 |
| Social Sciences Related | 1 | 0 | 0 |
| Social Work And Related Professionals | 3 | 0 | 13 |
| Trade Labourers | 10 352 | 0 | 0 |
| Trade Related | 1 | 0 | 0 |
| Trade Trainers | 2 | 0 | 1 |
| Trade/Industry Advisers & Other Related Profession | 1 | 0 | 0 |
| Water Plant And Related Operators | 1 | 1 | 0 |
| Total | 12 832 | 10 | 0 |

Events Included (As per discussion with National Treasury & DPSA):

Promotions:

- 10 - Promotion
- 32 - Promotion(Leg)
- 40 - Promotion Before Grading
- 52 - Promotion: Package: Senior/Middle Management
- 57 - Protective Promotion
- 80 - Revised Salary Dispensation Rank Change

Pay Progression:

- 44 - Adjustment (Notch)
- 61 - Awarding Of A Notch Ito The Pay Progression System
- 62 - Awarding Of A Higher Notch Ito PSR Chapter I/M/C:3
- 63 - Awarding Of A Higher Notch Ito PS Act Sec 37(2)
- 66 - Pay Progression SMS
- 68 - Grade Progression Education
- 69 - Pay Progression Mims
- 74 - Accelerated Progression Education
- 77 - Grade Progression: OSD
- 81 - Grade Progression: Non-OSD
- 82 - Accelerated Grade Progression: Non-OSD
- 83 - Accelerated Pay Progression
- 84 - Accelerated Grade Progression: OSD
- 85 - Pay Progression Equalisation Translation (New)

Table 13.5.5 Promotions by salary band, 1 April 2020 - 31 March 2021

| Salary band | Total employees as on 1 April 2020 | Promotions to another salary level | Salary bands promotions as a % of employees by salary level |
|--|------------------------------------|------------------------------------|---|
| Lower skilled (Levels 1-2) | 813 | | 0 |
| Skilled (Levels 3-5) | 976 | 3 | 0 |
| Highly skilled production (Levels 6-8) | 642 | 4 | 1 |
| Highly skilled supervision (Levels 9-12) | 228 | 3 | 1 |
| Senior management (Levels 13-16) | 21 | | 0 |
| Contracts | 144 | | 0 |
| Periodical Remuneration | 10 008 | | 0 |
| Abnormal Appointment | | | 0 |
| Total | 12 832 | 10 | 0 |

Events Included (As per discussion with National Treasury & DPSA):**Promotions:**

- 10 - Promotion
- 32 - Promotion(leg)
- 40 - Promotion before grading
- 52 - Promotion: package: senior/middle management
- 57 - Protective promotion
- 80 - Revised salary dispensation rank change

Pay progression:

- 44 - Adjustment (notch)
- 61 - Awarding of a notch i.t.o. the pay progression system
- 62 - Awarding of a higher notch i.t.o. PSR chapter i/v/c.3
- 63 - Awarding of a higher notch i.t.o. PA Act sec 37(2)©
- 66 - Pay progression SMS
- 68 - Grade progression education
- 69 - Pay progression mms
- 74 - accelerated progression education
- 77 - grade progression: OSD
- 81 - Grade progression: non-OSD

82 - Accelerated grade progression: non-OSD

83 - Accelerated pay progression

84 - Accelerated grade progression: OSD

85 - Pay progression equalisation translation (new)

12.6 EMPLOYMENT EQUITY

Table 12.6.1 Total number of employees (including employees with disabilities) in each of the following occupational categories as on 31 March 2021

| Occupational categories | Male | | | | Female | | | | Total |
|--|--------------|-----------|----------|-----------|--------------|-----------|----------|-----------|---------------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | |
| Clerks | 156 | 3 | 2 | 4 | 317 | 4 | | 9 | 495 |
| Craft And Related Trades Workers | 398 | 3 | | 15 | 58 | | | 1 | 475 |
| Elementary Occupations | 794 | 3 | | 9 | 357 | 3 | | 2 | 1 168 |
| Legislators, senior officials, managers | 14 | | | | 5 | 1 | | 2 | 22 |
| Non-Permanent Worker | 4 466 | 7 | | | 8 216 | 9 | | | 12 698 |
| Plant And Machine Operators And Assemblers | 163 | | | 4 | 7 | | | | 174 |
| Professionals | 47 | 1 | 1 | 1 | 60 | 2 | | 1 | 113 |
| Service And Sales Workers | 25 | | | | 1 | | | | 26 |
| Technicians, Associate Professionals | 156 | 1 | | 4 | 110 | 3 | | 8 | 282 |
| Total | 6 219 | 18 | 3 | 37 | 9 131 | 22 | 0 | 23 | 15 453 |
| Employees with disabilities | 29 | 1 | | 1 | 4 | | | | 35 |

Table 12.6.2 Total number of employees (including employees with disabilities) in each of the following occupational bands as on 31 March 2021

| Occupational bands | Male | | | | | Female | | | | | Total | | |
|--|--------------|-----------|----------|-----------|--------------|-----------|----------|-----------|---------|----------|-------|--------|---------------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | African | Coloured | | Indian | White |
| Exception - Political Office Bearers | 1 | | | | | | | | | | | | 1 |
| Non-Permanent Worker | 1 | | | | | | | | | | | | 1 |
| Professionally Qualified And Experienced Specialists And Mid-Management | 15 | | | | 7 | 1 | | | | | | 2 | 25 |
| Semi-Skilled And Discretionary Decision Making | 88 | | 1 | 5 | 43 | 3 | | | | | | 2 | 142 |
| Senior Management | 405 | 4 | 1 | 20 | 271 | 2 | | | | | 17 | | 720 |
| Skilled Technical And Academically Qualified Workers-Junior Management- Supervisors- Foremen and Superintendents | 977 | 4 | 1 | 12 | 349 | 5 | | | | | 2 | | 1 350 |
| Top Management | 266 | 3 | | | 245 | 2 | | | | | | | 516 |
| Unskilled And Defined Decision Making | 4 466 | 7 | | | 8 216 | 9 | | | | | | | 12 698 |
| Total | 6 219 | 18 | 3 | 37 | 9 131 | 22 | 0 | 23 | | | | | 15 453 |
| Employees with disabilities | 29 | 1 | | 1 | 4 | | | | | | | | 35 |

Table 12.6.3 Recruitment for the period 1 April 2020 - 31 March 2021

| Occupational bands | Male | | | | | Female | | | | | Total | | |
|--|--------------|----------|----------|----------|--------------|----------|----------|----------|----------|----------|----------|----------|--------------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | African | Coloured | | Indian | White |
| Senior Management | 1 | 0 | 0 | | 3 | | | | 0 | 0 | 0 | | 4 |
| Professionally Qualified And Experienced Specialists And Mid-Management | 6 | 0 | 0 | 1 | | | | | 0 | 0 | 0 | | 7 |
| Skilled Technical And Academically Qualified Workers-Junior Management- Supervisors- Foremen and Superintendents | 7 | 0 | 0 | 1 | 5 | | | | 0 | 0 | 0 | | 13 |
| Semi-Skilled And Discretionary Decision Making | 25 | 1 | 0 | 0 | 18 | | | | 0 | 0 | 0 | | 44 |
| Unskilled And Defined Decision Making | 19 | 0 | 0 | 0 | 18 | | | | 0 | 0 | 0 | | 37 |
| Non-permanent workers | 1 716 | 4 | 0 | 0 | 2 620 | 9 | | | 0 | 0 | 0 | | 4 349 |
| Total | 1 774 | 5 | 0 | 2 | 2 664 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 4 454 |
| Transfers into the Department | 4 | 0 | 0 | 0 | 5 | | | | 0 | 0 | 0 | | 9 |
| Total including transfers into the Department | 1 778 | 5 | 0 | 2 | 2 669 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 4 463 |
| People with disabilities | 1 | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | | 1 |

Table 12.6.4 Promotions for the period 1 April 2020 - 31 March 2021

| Occupational bands | Male | | | | | Female | | | | | Total | |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|-----------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | Coloured | Indian | | White |
| Professionally qualified and experienced specialists and mid-management | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Skilled technical and academically qualified workers-Junior Management- Supervisors- Foremen and Superintendents | 2 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| Semi-skilled and discretionary decision-making | | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| Total | 3 | 0 | 0 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| Employees with disabilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Events Included (As per discussion with National Treasury & DPSA):

Promotions:

- 10 - Promotion
- 32 - Promotion(Leg)
- 40 - Promotion Before Grading
- 52 - Promotion: Package: Senior/Middle Management
- 57 - Protective Promotion
- 80 - Revised Salary Dispensation Rank Change

Table 12.6.5 Terminations for the period 1 April 2020 - 31 March 2021

| Occupational bands | Male | | | | | Female | | | | | Total | | |
|---|---|----------|----------|----------|--------------|----------|----------|----------|----------|----------|----------|----------|--------------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | African | Coloured | | Indian | White |
| | Professionally qualified and experienced specialists and mid-management | 9 | 0 | 1 | 2 | 4 | 0 | 0 | 0 | 0 | | 0 | 0 |
| Skilled technical and academically qualified workers-Junior Management- Supervisors- Foremen- And Superintendents | 38 | 1 | 0 | 2 | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 59 |
| Semi-skilled and discretionary decision-making | 43 | 1 | 0 | 0 | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 |
| Unskilled and defined Decision Making | 13 | 0 | 0 | 0 | 28 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41 |
| Non-permanent worker | 851 | 4 | 0 | 0 | 1 178 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 2 041 |
| Total Terminations | 954 | 6 | 1 | 4 | 1 257 | 8 | 0 | 0 | 2 | 0 | 0 | 2 | 2 232 |
| Transfer of a person to another PERSAL bureau | 3 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| Inter-departmental transfer (within NWPNG) | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| Total including transfers out of PERSAL | 959 | 6 | 1 | 4 | 1 261 | 8 | 0 | 0 | 2 | 0 | 0 | 2 | 2 241 |
| Employees with disabilities | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |

Table 12.6.6 Disciplinary action for the period 1 April 2020 - March 2021

| Occupational bands | Male | | | | | Female | | | | | Total | | |
|--------------------|---------------------|----------|--------|-------|---------|----------|--------|-------|---------|----------|-------|--------|-------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | African | Coloured | | Indian | White |
| | Disciplinary action | 13 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 0 | | 0 | 0 |

Table 13.6.7 Skills development for the period 1 April 2020 - 31 March 2021

| Occupational bands | Male | | | | | Female | | | | | Total | | |
|---|--|----------|--------|-------|---------|----------|--------|-------|---------|----------|-------|--------|-------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | African | Coloured | | Indian | White |
| | Legislators, senior officials and managers | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| Professionals | 2 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Technicians and associate professionals | 19 | 1 | 0 | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19 |
| Clerks | 27 | 0 | 0 | 0 | 39 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| Service and sales workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Skilled agriculture and fishery workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

12.7 PERFORMANCE AGREEMENTS – SMS

Table 12.7.1 Signing of Performance Agreements by SMS member as on 31 May 2020

| SMS Level | Total number of funded SMS posts | Total number of SMS members | Total number of signed performance agreements | Signed performance agreements as % of total number of SMS members |
|------------------------------------|----------------------------------|-----------------------------|---|---|
| Head of Department Salary Level 15 | 1 | 1 | 1 | 100% |
| Salary Level 14 | 6 | 3 | 3 | 100% |
| Salary Level 13 | 21 | 17 | 17 | 100% |
| Total | 28 | 21 | 21 | 100% |

NB: Submission date was revised to 31/10/2020 by DPSA due to COVID-19 lockdown.

Table 12.7.2 Reasons for not having concluded Performance Agreements for all SMS members as on 31 May 2020

| Reasons |
|-----------------|
| Not applicable. |

Table 12.7.3 Disciplinary steps taken against SMS members for not having concluded Performance Agreements as on 31 May 2020

| Reasons |
|-----------------|
| Not applicable. |

12.8 PERFORMANCE REWARDS

Table 12.8.1 Performance Rewards by race, gender and disability, 1 April 2020 - 31 March 2021

| Race | Gender | Beneficiary Profile | | | Cost | |
|-----------------------------|--------|----------------------|--------------------------------------|-------------------------|-----------------------|---------------------------|
| | | No. of beneficiaries | No. of employees as at 31 March 2021 | % Of Total Within Group | Cost | Average Cost Per Employee |
| African | Female | 204 | 915 | 22 | R 2 125 068,45 | R 10 417,00 |
| | Male | 326 | 1 753 | 19 | R 2 605 052,31 | R 7 991,00 |
| Coloured | Female | 7 | 13 | 54 | R 109 806,98 | R 15 686,70 |
| | Male | 3 | 11 | 27 | R 29 070,00 | R 9 690,00 |
| Indian | Female | 0 | 0 | 0 | 0 | R 0,00 |
| | Male | 1 | 3 | 33 | R 14 063,76 | R 14 063,80 |
| White | Female | 12 | 23 | 52 | R 175 022,16 | R 14 585,20 |
| | Male | 11 | 37 | 30 | R 193 802,64 | R 17 618,40 |
| Total | | 564 | 2 755 | 21 | R 5 251 886,30 | R 9 311,90 |
| Employees with a disability | | 6 | 5 | 32 | 16 | R 45 801,00 |

Note: No. of employees as at 31 March 2021 = Headcount totals from Race & Gender report - excluding periodical appointments, abnormal appointments (as per discussion with National Treasury & DPSA)

Table 12.8.2 Performance Rewards by salary bands for personnel below Senior Management Service, 1 April 2020 - 31 March 2021

| Salary bands | Beneficiary Profile | | | Cost | | Total cost as a % of the total personnel expenditure |
|--|----------------------|--------------------------------------|--------------------------------|-----------------------|---------------------------|--|
| | No. of beneficiaries | No. of employees as at 31 March 2021 | % of total within salary bands | Total Cost | Average cost per employee | |
| Lower skilled (Levels 1-2) | 71 | 453 | 16 | R 329 522,98 | R 4 641,20 | 0 |
| Skilled (Levels 3-5) | 267 | 1 334 | 20 | R 1 571 336,54 | R 5 885,20 | 0 |
| Highly skilled production (Levels 6-8) | 162 | 605 | 27 | R 1 983 503,06 | R 12 243,80 | 0 |
| Highly skilled supervision (Levels 9-12) | 64 | 220 | 29 | R 1 367 523,72 | R 21 367,60 | 0 |
| Contract (Levels 1-12) | 0 | 116 | 0 | 0 | 0 | 0 |
| Total | 564 | 2 728 | 21 | R 5 251 886,30 | R 9 311,90 | 0 |

Note: No. of employees as at 31 March 2021 = Headcount totals from Race & Gender report - excluding periodical appointments, abnormal appointments (as per discussion with National Treasury & DPSA).

Table 12.8.3 Performance Rewards by critical occupations, 1 April 2020 - 31 March 2021

| Occupation | Beneficiary Profile | | | Cost | |
|--|----------------------|--------------------------------------|------------------------------|--------------|---------------------------|
| | No. of beneficiaries | No. of employees as at 31 March 2021 | % of total within occupation | Total cost | Average cost per employee |
| Administrative related | 26 | 107 | 24 | R 506 192,31 | R 19 468,90 |
| All artisans in the building metal machinery etc. | 38 | 274 | 14 | R 376 785,89 | R 9 915,40 |
| Architects town and traffic planners | 0 | 3 | 0 | | R 0,00 |
| Artisan project and related superintendents | 3 | 15 | 20 | R 62 176,44 | R 20 725,50 |
| Auxiliary and related workers | 13 | 61 | 21 | R 72 110,04 | R 5 546,90 |
| Boiler and related operators | 0 | 1 | 0 | | R 0,00 |
| Building and other property caretakers | 7 | 23 | 30 | R 36 491,97 | R 5 213,10 |
| Bus and heavy vehicle drivers | 11 | 41 | 27 | R 68 304,36 | R 6 209,50 |
| Cartographers and surveyors | 0 | 8 | 0 | | R 0,00 |
| Cartographic surveying and related technicians | 1 | 3 | 33 | R 30 512,76 | R 30 512,80 |
| Chemical and physical science technicians | 2 | 23 | 9 | R 49 231,20 | R 24 615,60 |
| Civil engineering technicians | | 3 | 0 | | R 0,00 |
| Cleaners in offices workshops hospitals etc. | 45 | 256 | 18 | R 230 691,42 | R 5 126,50 |
| Client inform clerks(switchb receipt inform clerks) | 3 | 11 | 27 | R 15 899,52 | R 5 299,80 |
| Communication and information related | 0 | 2 | 0 | | R 0,00 |
| Compositors typesetters & related printing workers | 2 | 3 | 67 | R 12 828,36 | R 6 414,20 |
| Computer system designers and analysts. | 0 | 1 | 0 | 0 | R 0,00 |
| Electrical and electronics engineering technicians | 0 | 3 | 0 | 0 | R 0,00 |
| Engineering sciences related | 0 | 5 | 0 | 0 | R 0,00 |
| Engineers and related professionals | 0 | 6 | 0 | 0 | R 0,00 |
| Farm hands and labourers | 0 | 5 | 0 | 0 | R 0,00 |
| Finance and economics related | 3 | 10 | 30 | R 53 514,48 | R 17 838,20 |
| Financial and related professionals | 18 | 32 | 56 | R 337 527,06 | R 18 751,50 |
| Financial clerks and credit controllers | 22 | 69 | 32 | R 305 650,56 | R 13 893,20 |
| Fire fighting and related workers | 1 | 1 | 100 | R 7 944,48 | R 7 944,50 |
| Food services aids and waiters | 1 | 2 | 50 | R 5 362,08 | R 5 362,10 |
| General legal administration & rel. Professionals | 0 | 5 | 0 | 0 | R 0,00 |
| Head of department/chief executive officer | 0 | 1 | 0 | 0 | R 0,00 |
| Household and laundry workers | 0 | 2 | 0 | 0 | R 0,00 |
| Human resources & org dev & related prof | 6 | 18 | 33 | R 83 649,00 | R 13 941,50 |
| Human resources clerks | 16 | 37 | 43 | R 193 397,07 | R 12 087,30 |
| Human resources related | 5 | 9 | 56 | R 87 092,25 | R 17 418,50 |
| Information technology related | 1 | 3 | 33 | R 17 744,04 | R 17 744,00 |
| Inspectors of apprentices works and vehicles | 16 | 103 | 16 | R 262 030,68 | R 16 376,90 |
| Librarians and related professionals | 0 | 1 | 0 | 0 | R 0,00 |
| Library mail and related clerks | 4 | 17 | 24 | R 32 895,72 | R 8 223,90 |
| Light vehicle drivers | 4 | 14 | 29 | R 22 505,40 | R 5 626,40 |
| Material-recording and transport clerks | 8 | 46 | 17 | R 68 178,12 | R 8 522,30 |
| Messengers porters and deliverers | 3 | 10 | 30 | R 21 106,92 | R 7 035,60 |
| Motor vehicle drivers | 23 | 108 | 21 | R 137 657,64 | R 5 985,10 |

| Occupation | Beneficiary Profile | | | Cost | |
|--|----------------------|--------------------------------------|------------------------------|-----------------------|---------------------------|
| | No. of beneficiaries | No. of employees as at 31 March 2021 | % of total within occupation | Total cost | Average cost per employee |
| Motorised farm and forestry plant operators | 3 | 6 | 50 | R 16 138,56 | R 5 379,50 |
| Other admin & related clerks and organisers | 58 | 286 | 20 | R 509 291,88 | R 8 780,90 |
| Other administrative policy and related officers | 26 | 81 | 32 | R 365 780,04 | R 14 068,50 |
| Other information technology personnel | | 5 | 0 | 0 | R 0,00 |
| Other occupations | 9 | 49 | 18 | R 86 848,20 | R 9 649,80 |
| Printing and related machine operators | | 4 | 0 | 0 | R 0,00 |
| Production advisers : factories | 5 | 30 | 17 | R 49 823,88 | R 9 964,80 |
| Road superintendents | 4 | 12 | 33 | R 57 421,80 | R 14 355,50 |
| Road trade workers. | 13 | 35 | 37 | R 116 009,16 | R 8 923,80 |
| Road workers | 67 | 474 | 14 | R 348 530,16 | R 5 201,90 |
| Safety health and quality inspectors | | 1 | 0 | 0 | R 0,00 |
| Secretaries & other keyboard operating clerks | 11 | 29 | 38 | R 127 505,52 | R 11 591,40 |
| Security guards | 5 | 18 | 28 | R 27 216,48 | R 5 443,30 |
| Security officers | 1 | 7 | 14 | R 7 710,96 | R 7 711,00 |
| Senior managers | 1 | 20 | 5 | R 16 227,96 | R 16 228,00 |
| Social sciences related | 0 | 1 | 0 | 0 | R 0,00 |
| Social work and related professionals | 2 | 3 | 67 | R 27 377,88 | R 13 688,90 |
| Trade labourers | 75 | 348 | 22 | R 344 017,53 | R 4 586,90 |
| Trade related | 1 | 1 | 100 | R 34 888,80 | R 34 888,80 |
| Trade trainers | 1 | 2 | 50 | R 19 617,72 | R 19 617,70 |
| Trade/industry advisers & other related profession | 0 | 1 | 0 | 0 | R 0,00 |
| Total | 564 | 2 755 | 21 | R 5 251 886,30 | R 9 311,90 |

Note: No. of employees as at 31 March 2021 = Headcount totals from Race & Gender report - **excluding** periodical appointments, abnormal appointments, (as per discussion with National Treasury & DPSA).

| Salary bands | Beneficiary Profile | | Cost | | Total cost as a % of the total personnel expenditure |
|---|----------------------|--------------------------------------|--------------------------------|------------|--|
| | No. of Beneficiaries | No. of Employees as at 31 March 2021 | % of total within salary bands | Total Cost | |
| Senior Management Service Band A (Level 13) | 0 | 18 | 0 | 0 | R 0,00 |
| Senior Management Service Band B (Level 14) | 0 | 5 | 0 | 0 | R 0,00 |
| Senior Management Service Band C (Level 15) | 0 | 1 | 0 | 0 | R 0,00 |
| MEC & Senior Management Service Band D (Level 16) | 0 | 1 | 0 | 0 | R 0,00 |
| Contract (Levels 13-16) | 0 | 2 | 0 | 0 | R 0,00 |
| Total | 0 | 27 | 0 | 0 | R 0,00 |

Note: No. of employees as at 31 March 2021 = Headcount totals from Race & Gender report - excluding periodical appointments, abnormal appointments with National Treasury & DPSA).

12.9 FOREIGN WORKERS

| Salary bands | 1 April 2020 | | 31 March 2021 | | Change | |
|--|--------------|------------|---------------|------------|----------|------------|
| | Number | % of total | Number | % of total | Number | % of total |
| Lower skilled (Levels 1-2) | 0 | 0 | 0 | 0 | 0 | 0 |
| Skilled (Levels 3-5) | 0 | 0 | 0 | 0 | 0 | 0 |
| Highly skilled production (Levels 6-8) | 0 | 0 | 0 | 0 | 0 | 0 |
| Highly skilled supervision (Levels 9-12) | 1 | 0 | 1 | 0 | 0 | 0 |
| Senior Management (Level 13-16) | 0 | 0 | 0 | 0 | 0 | 0 |
| Contract (Levels 1-2) | 0 | 0 | 0 | 0 | 0 | 0 |
| Contract (Levels 3-5) | 0 | 0 | 0 | 0 | 0 | 0 |
| Contract (Levels 6-8) | 0 | 0 | 0 | 0 | 0 | 0 |
| Contract (Levels 9-12) | 2 | 0 | 2 | 0 | 0 | 0 |
| Periodical remuneration | 1 | 0 | 1 | 0 | 0 | 0 |
| Abnormal appointment | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 4 | 0 | 4 | 0 | 0 | 0 |

| Occupation | 1 April 2020 | | 31 March 2021 | | Change | |
|--------------------------------------|--------------|------------|---------------|------------|----------|------------|
| | Number | % of total | Number | % of total | Number | % of total |
| Architects Town and Traffic Planners | 1 | 0,3 | 1 | 0,3 | 0 | 0 |
| Engineers and Related Professionals | 2 | 0,6 | 2 | 0,6 | 0 | 0 |
| Trade Labourers | 1 | 0,3 | 1 | 0,3 | 0 | 0 |
| Total | 4 | 1,1 | 4 | 1,1 | 0 | 0 |

12.10 LEAVE UTILIZATION

Table 12.10.1 Sick leave, 1 January 2020 - 31 December 2020

| Salary bands | Total days | % days with medical certification | No. of employees using sick leave | Estimated cost |
|--|--------------|-----------------------------------|-----------------------------------|------------------------|
| Lower skilled (Levels 1-2) | 2 640 | 0 | 461 | R 1 507 317,49 |
| Skilled (Levels 3-5) | 3 754 | 0 | 621 | R 3 056 004,54 |
| Highly skilled production (Levels 6-8) | 2 253 | 0 | 353 | R 3 475 446,36 |
| Highly skilled supervision (Levels 9-12) | 766 | 0 | 114 | R 2 024 169,44 |
| Senior management (Levels 13-16) | 71 | 0 | 9 | R 311 711,49 |
| Total | 9 484 | 0 | 1 558 | R 10 374 649,32 |

Table 12.10.2 Disability leave (temporary and permanent), 1 January 2020 - 31 December 2020

| Salary bands | Total days | % days with medical certification | No. of employees using disability leave | Estimated cost |
|--|--------------|-----------------------------------|---|-----------------------|
| Lower skilled (Levels 1-2) | 342 | 0 | 10 | R 206 064,24 |
| Skilled (Levels 3-5) | 1 168 | 0 | 29 | R 998 773,44 |
| Highly skilled production (Levels 6-8) | 860 | 0 | 19 | R 1 460 902,18 |
| Highly skilled supervision (Levels 9-12) | 292 | 0 | 4 | R 945 570,17 |
| Senior management (Levels 13-16) | | 0 | 0 | 0 |
| Total | 2 662 | 0 | 62 | R 3 611 310,03 |

Table 12.10.3 Annual leave, 1 January 2020 - 31 December 2020

| Salary bands | Total days | Number of employees using annual leave | Average days per employee |
|--|------------------|--|---------------------------|
| Lower skilled (Levels 1-2) | 13 144,84 | 902 | 15 |
| Skilled (Levels 3-5) | 22 882,53 | 1 283 | 18 |
| Highly skilled production (Levels 6-8) | 13 516,39 | 678 | 20 |
| Highly skilled supervision (Levels 9-12) | 4740 | 241 | 20 |
| Senior management (Levels 13-16) | 384 | 19 | 20 |
| Total | 54 667,76 | 3 123 | 18 |

Table 12.10.4 Capped leave, 1 January 2020 - 31 December 2020

| Salary bands | Total days of capped leave taken | No. of employees using capped leave | Average days per employee | Total number of capped leave available at 31 March 2021 |
|--|----------------------------------|-------------------------------------|---------------------------|---|
| Lower skilled (Levels 1-2) | 2 | 2 | 1 | 246,42 |
| Skilled (Levels 3-5) | 8 | 4 | 2 | 28987,18 |
| Highly skilled production (Levels 6-8) | 11 | 2 | 6 | 20786,87 |
| Highly skilled supervision (Levels 9-12) | 14 | 2 | 7 | 8177,35 |
| Senior management (Levels 13-16) | 0 | 0 | 0 | 525,21 |
| Total | 35 | 10 | 4 | 58723,03 |

Table 12.10.5 Leave payouts, 1 April 2020 - 31 March 2021

| Reason | Total Amount | No. of Employees | Average payment per employee |
|--|-----------------------|------------------|------------------------------|
| Leave payout for 2018/19 due to non-utilisation of leave for the previous cycle (leave discounting (unused leave credits)) | R 0,00 | 0 | R 0,00 |
| Capped leave payouts on termination of service for 2018/19 (leave gratuity) | R 0,00 | 0 | R 0,00 |
| Current leave payout on termination of service for 2018/19 (leave discounting (unused leave credits)) | R 6 728 849,02 | 96 | R 70 092,00 |
| Total | R 6 728 849,02 | 96 | R 70 092,00 |

12.11 HIV/AIDS AND HEALTH PROMOTION PROGRAMMES

| Table 12.11.1 Steps taken to reduce the risk of occupational exposure, 1 April 2020 - 31 March 2021 | |
|--|--|
| Units/categories of employees identified to be at high risk of contracting HIV & related diseases (if any) | Key steps taken to reduce the risk |
| <p>Employees working at road camps</p> <p>Gardeners and cleaners</p> <p>Employees working as boiler operators at hospitals</p> | <p>Regular HIV testing and screening are done.</p> <p>Awareness and educational programmes are being conducted.</p> <p>Prevention programmes such as condom distribution are being implemented.</p> <p>Pamphlets and posters are distributed and placed at strategic points.</p> |

| Table 12.11.2 Details of Health Promotion and HIV/AIDS Programmes, 1 April 2020 - 31 March 2021 | | | |
|---|-----|----|---|
| Question | Yes | No | Details, if yes |
| 1. Does the Department have a designated member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position. | Yes | | Director: Human Resource Management |
| 2. Does the Department have designated staff members to promote the health and wellbeing of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose. | Yes | | Sub-directorate Integrated Employee Health and Wellness Unit:- Deputy Director IEHW: Ms I. Jansen Assistant Director Wellness: Mr. M Seitsang Assistant Director SHERQ: Mr. J. G. Nlebele Assistant Director HIV/AIDS and TB: Vacant 4 Personnel Practitioners Budget: 0.5% of personnel costs |
| 3. Has the Department introduced an Employee Assistance or Health Promotion Programme for its employees? If so, indicate the key elements/services of this Programme. | Yes | | Budget: constitutes 0.5% of personnel costs Condom distribution Health Screenings conducted. HIV Counseling and Testing services conducted Regular inspections and Risks. Assessments at offices and work stations. Prevention programmes. Psycho-social counseling for employees. Bereavement counseling for employees. |
| 4. Has the Department established (a) committee(s) as contemplated in Part VI E.5 (e) of Chapter 1 of the Public Service Regulations, 2001? If so, please provide the names of the members of the committee and the stakeholder(s) that they represent. | Yes | | The Department established an OHS Committee |

Table 12.11.2 Details of Health Promotion and HIV/AIDS Programmes, 1 April 2020 - 31 March 2021

| | | |
|---|------------|--|
| <p>5. Has the Department reviewed the employment policies and practices of your department to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so department to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed.</p> | <p>Yes</p> | <p>HIV and AIDS and TB policy OHS policy Sports and Recreation Policy Wellness Management Policy Health and Productivity Management policy</p> |
| <p>6. Has the Department introduced measures to protect HIV-positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures.</p> | <p>Yes</p> | <p>Awareness Programs to Prevent Stigma and Discrimination. Workshops on dissemination of the HIV and AIDS and TB policy. Support programs for employees and their families who are affected and infected with HIV and Covid-19. Awareness Programs to Prevent Stigma and Discrimination.</p> |
| <p>7. Does the Department encourage its employees to undergo Voluntary Counselling and Testing? If so, list the results that you have you achieved.</p> | <p>Yes</p> | <p>HIV Counseling and Testing was conducted by GEMS medical aid. The results are as follows: 6,340 condoms were distributed. 6,200 were male condoms and 140 were female condoms. Awareness programmes were conducted and 543 employees participated. Employees tested positive for HIV were 01 female and 03 males. Pamphlets distributed on HIV/AIDS: 1,302 Number of Employees screened for TB: 428 Number of employees who tested for HIV: 463, of which 255 were male employees and 208 were female employees.</p> |
| <p>8. Has the Department developed measures/indicators to monitor & evaluate the impact of your health promotion programme? If so, list these measures/indicators.</p> | <p>Yes</p> | <p>Statistics is being provided by GEMS medical aid which gives an indication on how many employees tested for HIV and AIDS. HIV& TB related stigma and discrimination health education sessions are being conducted. TB Awareness workshops to the employees of the department at the road camps are being conducted. Distribution Information, Education and Communication on HIV/AIDS (IEC) material in the Department. The officials who have disclosed their status are receiving continuous counseling, support, care and being referred to relevant stakeholders for specialized services through this office. (HIV, STI's and TB status)</p> |

12.12 LABOUR RELATIONS

Table 12.12.1 Collective agreements, 1 April 2020 - 31 March 2021

| Subject matter | Date |
|----------------|------|
| None | |

Table 12.12.2 Misconduct and disciplinary hearings finalised, 1 April 2020 - 31 March 2021

| Outcome of disciplinary hearing | Number | % of Total |
|---------------------------------|-----------|------------|
| Corrective Counseling | 0 | 0 |
| Verbal Warning | 1 | 5.08% |
| Written Warning | 1 | 5.8 |
| Final Written Warning | 3 | 17.6% |
| Suspended without pay | 5 | 29.4% |
| Fine | 0 | 0 |
| Demotion | 0 | 0 |
| Dismissal | 1 | 5.8 |
| Not guilty | 1 | 5.8 |
| Case withdrawn | 5 | 29.4% |
| Total | 17 | - |

Table 12.12.3 Types of misconduct addressed at disciplinary hearings, 1 April 2020 - 31 March 2021

| Types of misconduct | Number | % of Total |
|--------------------------|-----------|------------|
| Insubordination | 1 | 5.8% |
| Absenteeism | 4 | 23.5% |
| Theft | 1 | 5.8 |
| Misuse of state property | 3 | 17.6% |
| Negligence | 3 | 17.6% |
| Intimidation | 0 | 0 |
| Fraud | 1 | 5.8 |
| Insolence behavior | 2 | 11.7% |
| Assault | 0 | 0 |
| Dereliction of duty | 0 | 0 |
| Sexual harassment | 1 | 5.8% |
| Deemed dismissed | 1 | 5.8% |
| Total | 17 | - |

| Table 12.12.4 Grievances logged, 1 April 2020 – 31 March 2021 | | |
|---|-----------|------------|
| Grievances | Number | % of Total |
| Number of grievances resolved | 27 | 77.10% |
| Number of grievance not resolved | 8 | 22.8% |
| Total | 35 | - |

| Table 12.12.5 Disputes lodged with Councils, 1 April 2020 – 31 March 2021 | | |
|---|-----------|------------|
| Disputes | Number | % of Total |
| Number of disputes in favour of applicant | 1 | 7.6% |
| Number of disputes in favour of employer | 1 | 7.6% |
| Number of disputes dismissed | 4 | 30.7% |
| Total | 13 | - |

| Table 12.12.6 Strike actions for the period 1 April 2020 - 31 March 2021 | | Total cost |
|--|---|------------------|
| Total number of person working days lost | 8 | |
| Total cost (R'000) of working days lost | 1 | |
| Amount (R'000) recovered as a result of no work no pay | | R2 870.98 |

| Table 12.12.7 Precautionary suspensions for the period 1 April 2020 – 31 March 2021 | | |
|---|-----------|--------------|
| Number of people whose suspension exceeded 30 days | 1 | |
| Average number of days suspended | 32 months | |
| Cost (R'000) of suspensions | | R 173 886,66 |

12.13 SKILLS DEVELOPMENT

Table 12.13.1 Training needs identified, 1 April 2020 – 31 March 2021

| Occupational Category | Gender | Number of employees as at 1 April 2020 | Training needs identified at start of the reporting period | |
|--|--------|--|--|------------|
| | | | Learnerships | Total |
| Legislators, senior officials and managers | Female | 2 | 0 | 2 |
| | Male | 3 | 0 | 3 |
| Professionals | Female | 0 | 0 | 0 |
| | Male | 0 | 0 | 0 |
| Technicians and associate professionals | Female | 40 | 0 | 40 |
| | Male | 81 | 0 | 81 |
| Clerks | Female | 0 | 0 | 0 |
| | Male | 2 | 0 | 2 |
| Service and sales workers | Female | 0 | 0 | 0 |
| | Male | 0 | 0 | 0 |
| Craft and related trades workers | Female | 0 | 0 | 0 |
| | Male | 15 | 0 | 15 |
| Plant and machine operators and assemblers | Female | 0 | 0 | 0 |
| | Male | 26 | 0 | 26 |
| Elementary occupations | Female | 220 | 0 | 220 |
| | Male | 353 | 0 | 353 |
| Sub Total | Female | 262 | 0 | 262 |
| | Male | 439 | 0 | 439 |
| Total | | 701 | 0 | 701 |

Table 12.13.2 Training provided, 1 April 2020 – 31 March 2021

| Occupational category | Gender | Training provided within the reporting period | | |
|--|--------|---|--------------|------------|
| | | Number of employees as at 1 April 2020 | Learnerships | Total |
| Legislators, senior officials and managers | Female | 0 | 0 | 2 |
| | Male | 2 | 0 | 2 |
| Professionals | Female | 4 | 0 | 4 |
| | Male | 2 | 0 | 2 |
| Technicians and associate professionals | Female | 10 | 0 | 10 |
| | Male | 20 | 0 | 20 |
| Clerks | Female | 39 | 0 | 39 |
| | Male | 27 | 0 | 27 |
| Service and sales workers | Female | 0 | 0 | 0 |
| | Male | 0 | 0 | 0 |
| Craft and related trades workers | Female | 0 | 0 | 0 |
| | Male | 3 | 0 | 3 |
| Plant & machine operators and assemblers | Female | 1 | 0 | 1 |
| | Male | 5 | 0 | 5 |
| Elementary occupations | Female | 9 | 0 | 9 |
| | Male | 18 | 0 | 18 |
| Sub Total | Female | 63 | 0 | 63 |
| | Male | 77 | 0 | 77 |
| Total | | 140 | | 140 |

12.14 INJURY ON DUTY

| Table 12.14.1 Injury on duty, 1 April 2020 - 31 March 2021 | | | |
|--|--------------------------|-------|------------|
| Nature of injury on duty | Effect of injury on duty | Total | % of Total |
| | None | | |

12.15 UTILIZATION OF CONSULTANTS

| Table 12.15.1 Report on new consultants appointed | | | | | | |
|---|--|--|--|---------------------|-------------------|-------------------------|
| Total No. of Projects | Project Description | Name of Consultants/ Professional Service Provider | Total number of consultants that worked on the project | Duration: Work days | Financial Year | Contract value in R'000 |
| 1 | Procurement of professional services for the execution of visual condition assessments on the provincial road network (paved and unpaved) on the basis of as-and-when required, for a period of 4 years. | RoyalHaskoningDHV | 2 | 48 months | 2020/21 – 2024/25 | 6 322 767,62 |





Auditor General's Report

NW Department of Public Works & Roads

For the year ended 31 March 2021



Report of the auditor-general to the North West Provincial Legislature on vote no. 11: Department of Public Works and Roads

Report on the audit of the financial statements

Qualified opinion

1. I have audited the financial statements of the Department of Public Works and Roads set out on pages 120 to 175, which comprise the appropriation statement, statement of financial position as at 31 March 2021, statement of financial performance, and cash flow statement for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, except for the possible effects of the matters described in the basis for qualified opinion section of this auditor's report, the financial statements present fairly, in all material respects, the financial position of the Department of Public Works and Roads as at 31 March 2021, and its financial performance and cash flows for the year then ended in accordance with the Modified Cash Standard (MCS) prescribed by National Treasury and the requirements of the Public Finance Management Act 1 of 1999 (PFMA) and the Division of Revenue Act 4 of 2020) (Dora).

Basis for qualified opinion

Irregular expenditure

3. Section 40(3)(b)(i) of the PFMA requires the disclosure of irregular expenditure incurred in the notes to the financial statements. The department made payments of R251 971 737 (2020: R946 348 331) in contravention with the supply chain management requirements which were not included in irregular expenditure disclosed. As the department did not quantify the full extent of the irregular expenditure, it was impracticable to determine the resultant understatement of irregular expenditure. In addition, I was unable to obtain sufficient appropriate audit evidence to confirm that awards of R12 187 742 (2020: R2 298 350 982) were made in terms of the supply chain management requirements as the department did not maintain accurate and complete records of the contracts and payments information used to determine the irregular expenditure disclosed. The department's records did not permit the application of alternative procedures. Consequently, I was unable to determine whether any adjustment relating to irregular expenditure of R5 777 323 000 (2020: R4 318 602 000) as disclosed in note 22 to the financial statements was necessary.

Context for the opinion

4. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of this auditor's report.
5. I am independent of the department in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements

that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

6. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Emphasis of matters

7. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Fruitless and wasteful expenditure

8. As disclosed in note 23 to the financial statements, fruitless and wasteful expenditure of R433 000 was incurred in the current year and fruitless and wasteful expenditure of R25 161 000 from prior years was not investigated.

Significant uncertainties

9. With reference to note 16.1 to the financial statements, the department is the defendant in a number of road accident and damage claims and lawsuits by private individuals. The department is opposing these claims. The ultimate outcome of these matters cannot presently be determined and no provision for any liability that may result has been made in the financial statements.

Restatement

10. As disclosed in note 30 to the financial statements, the corresponding figures for goods and services, tangible capital assets, prepayment/advances, voted funds to be surrendered, receivables, movable tangible capital assets, immovable tangible capital assets, capital work in progress, payables current, contingent liabilities, key management personnel and provisions have been restated as a result of errors discovered during the financial year ended 31 March 2021.

Other matter

11. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited supplementary schedules

12. The supplementary information set out on pages 176 to 182 does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

Responsibilities of the accounting officer for the financial statements

13. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the MCS prescribed by National Treasury and the requirements of the PFMA and the Dora and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
14. In preparing the financial statements, the accounting officer is responsible for assessing the department's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the department or to cease operations, or there is no realistic alternative but to do so.



Auditor-general’s responsibilities for the audit of the financial statements

15. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
16. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor’s report.

Report on the audit of the annual performance report

Introduction and scope

17. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected programmes presented in the annual performance report. I performed procedures to identify findings but not to gather evidence to express assurance.
18. My procedures address the usefulness and reliability of the reported performance information, which must be based on the department’s approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the department enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
19. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected programme presented in the department’s annual performance report for the year ended 31 March 2021:

| Programmes | Pages in the annual performance report |
|---|--|
| Programme 2 – Public works infrastructure | 39– 44 |

20. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
21. The material findings on the usefulness and reliability of the performance information of the selected programme are as follows:

Programme 2 – Public works infrastructure

Number of facilities identified and assessed for use as COVID-19 quarantine facilities

22. The planned target of “as per request” for this indicator was not specific in clearly identifying the nature and required level of performance and measurable.



Other matters

23. I draw attention to the matters below.

Achievement of planned targets

24. Refer to the annual performance report on pages 34 to 54 for information on the achievement of planned targets for the year and management's explanations provided for the under/overachievement of targets. This information should be considered in the context of the material finding on the usefulness of the reported performance information in paragraph 22 of this report.

Adjustment of material misstatements

25. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were on the reported performance information of programme 2 – Public works infrastructure. As management subsequently only corrected some of the misstatements, I reported material findings on the usefulness of the reported performance information.

Report on audit of compliance with legislation

Introduction and scope

26. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the department's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.

27. The material findings on compliance with specific matters in key legislation are as follows:

Financial statements

28. The financial statements submitted for auditing were not prepared in accordance with the prescribed financial reporting framework and supported by full and proper records, as required by section 40(1)(a) and (b) of the PFMA. Material misstatements of disclosure items identified by the auditors in the submitted financial statements were corrected and the supporting records were provided subsequently, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a qualified opinion.

Expenditure management

29. Effective and appropriate steps were not taken to prevent irregular expenditure, as required by section 38(1)(c)(ii) of the PFMA and treasury regulation 9.1.1. As reported in the basis for qualified opinion, the value as disclosed in note 31 of the financial statements does not reflect the full extent of the irregular expenditure incurred.

Consequence management

30. I was unable to obtain sufficient appropriate audit evidence that disciplinary steps were taken against officials who had incurred irregular, fruitless and wasteful expenditure as required by section 38(1)(h)(iii) of the PFMA. This was due to proper and complete records that were not maintained as evidence to support the investigations into irregular, fruitless and wasteful expenditure.



Procurement and contract management

31. I was unable to obtain sufficient appropriate audit evidence that all contracts were awarded in accordance with the legislative requirements as information requested was not provided.
32. Some of the goods and services of a transaction value above R500 000 were procured without inviting competitive bids and deviations were approved by the accounting officer but it was practical to invite competitive bids, as required by treasury regulations 16A6.1 and 16A6.4 and paragraph 3.4.1 of Practice Note 8 of 2007/2008. Similar non-compliance was also reported in the prior year
33. I was unable to obtain sufficient appropriate audit evidence that contracts were awarded to suppliers based on preference points that were allocated and calculated in accordance with the requirements of the PPPFA and Preferential Procurement Regulations. Similar non-compliance was also reported in the prior year.
34. I was unable to obtain sufficient appropriate audit evidence that construction contracts were awarded to contractors that were registered with the Construction Industry Development Board (CIDB) and qualified for the contract in accordance with section 18(1) of the CIDB Act and regulations 17 and 25(7A) of CIDB.
35. Some of the bid documentation for procurement of commodities designated for local content and production, did not stipulate the minimum threshold for local production and content as required by regulation 8(2) of the 2017 Procurement Regulations. Similar non-compliance was also reported in the prior year.
36. Some of the commodities designated for local content and production, were procured from suppliers who did not submit a declaration on local production and content in accordance with paragraph 3.4 of National Treasury Instruction Note 4 of 2015/2016.
37. I was unable to obtain sufficient appropriate audit evidence that all extensions or modifications to contracts were approved by a properly delegated official as required by section 44 of the PFMA and treasury regulations 8.2.1 and 8.2.2.
38. Persons in service of the department who had a private or business interest in contracts awarded by the department failed to disclose such interest, as required by treasury regulation 16A8.4 and Public Service Regulations 18(1) and (2). Similar non-compliance was reported in the previous year and disciplinary action were not taken against the officials involved.

Other information

39. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and the selected programme presented in the annual performance report that have been specifically reported on in this auditor's report.
40. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.
41. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected programme presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
42. I did not receive the other information prior to the date of this auditor's report. After I receive and read this information, and if I conclude that there is a material misstatement, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

43. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for qualified opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.
- Leadership did not adequately monitor the action plan to address weaknesses in internal controls, as some of the findings from the previous year remain unresolved. The slow implementation of consequence management also contributed negatively to the unchanged audit outcome.
 - Management did not implement adequate preventative controls to ensure reliable and accurate financial reporting and compliance with laws and regulations. In addition, management failed to implement a system to monitor compliance with legislation. This resulted in similar compliance findings from prior year being raised in the current year.

Material irregularities

44. In accordance with the PAA and the Material Irregularities Regulations, I have a responsibility to report on material irregularities identified during the audit.

Material irregularities in progress

45. I identified other material irregularities during the audit and notified the accounting officer of these as required by material irregularity regulation 3(2). By the date of this auditor's report, the responses of the accounting officer were not yet due for some and for the remainder I had not yet completed the process of evaluating the responses from the accounting officer. These material irregularities will be included in the next year's auditor's report.

Other reports

46. I draw attention to the following engagements conducted by various parties that had, or could have, an impact on the matters reported in the department's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.

Investigations

47. The special investigations unit (SIU) has finalised an investigation into procurement irregularities identified at the department as per proclamation R.27 of 2015. The report was submitted to the Office of the Presidency at the date of this report.
48. The SIU is performing an investigation into procurement irregularities identified at the department as per proclamation no. R.2 of 2018 published in government gazette 41387 on 19 January 2018. The investigation was in progress at the date of this report.
49. The SIU is performing an investigation into procurement irregularities identified at the department as per proclamation no. R.31 of 2018 published in government gazette 42562 of 5 July 2019. The investigation was in progress at the date of this report.
50. The SIU is performing an investigation into irregularities identified at the department as per proclamation R210 of 2021. The investigation was in progress at the date of this report.



51. The Public Protector is performing an investigation into alleged maladministration at the department. The investigation was in progress at the date of this report.

Auditor General

Potchefstroom

31 August 2021



Annexure – Auditor-general’s responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements, and the procedures performed on reported performance information for selected programmes and on the department’s compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in the auditor’s report, I also:
 - identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the department’s internal control.
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer.
 - conclude on the appropriateness of the accounting officer’s use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Department of Public Works and Roads to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify the opinion on the financial statements. My conclusions are based on the information available to me at the date of the auditor’s report. However, future events or conditions may cause a department to cease to continue as a going concern.
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate all relationships and other matters that may reasonably be thought to bear on my independence and where applicable, actions taken to eliminate threats or safeguards applied.

ACCOUNTING POLICIES

for the year ended 31 March 2021

Summary of significant accounting policies

The financial statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. Management has concluded that the financial statements present fairly the department's primary and secondary information.

The historical cost convention has been used, except where otherwise indicated. Management has used assessments and estimates in preparing the annual financial statements. These are based on the best information available at the time of preparation.

Where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the financial statements and to comply with the statutory requirements of the Public Finance Management Act (PFMA), Act 1 of 1999 (as amended by Act 29 of 1999), and the Treasury Regulations issued in terms of the PFMA and the annual Division of Revenue Act.

1 Basis of preparation

The financial statements have been prepared in accordance with the Modified Cash Standard.

2 Going concern

The financial statements have been prepared on a going concern basis.

3 Presentation currency

Amounts have been presented in the currency of the South African Rand (R) which is also the functional currency of the department.

4 Rounding

Unless otherwise stated financial figures have been rounded to the nearest one thousand Rand (R'000).

5 Foreign currency translation

Cash flows arising from foreign currency transactions are translated into South African Rands using the spot exchange rates prevailing at the date of payment / receipt.

6 Comparative information

6.1 Prior period comparative information

Prior period comparative information has been presented in the current year's financial statements. Where necessary figures included in the prior period financial statements have been reclassified to ensure that the format in which the information is presented is consistent with the format of the current year's financial statements.

6.2 Current year comparison with budget

A comparison between the approved, final budget and actual amounts for each programme and economic classification is included in the appropriation statement.

7 Revenue

7.1 Appropriated funds

Appropriated funds comprises of departmental allocations as well as direct charges against the revenue fund (i.e. statutory appropriation).

ACCOUNTING POLICIES for the year ended 31 March 2021

Appropriated funds are recognised in the statement of financial performance on the date the appropriation becomes effective. Adjustments made in terms of the adjustments budget process are recognised in the statement of financial performance on the date the adjustments become effective.

The net amount of any appropriated funds due to / from the relevant revenue fund at the reporting date is recognised as a payable / receivable in the statement of financial position.

7.2 Departmental revenue

Departmental revenue is recognised in the statement of financial performance when received and is subsequently paid into the relevant revenue fund, unless stated otherwise.

Any amount owing to the relevant revenue fund at the reporting date is recognised as a payable in the statement of financial position.

7.3 Accrued departmental revenue

Accruals in respect of departmental revenue (excluding tax revenue) are recorded in the notes to the financial statements when:

- it is probable that the economic benefits or service potential associated with the transaction will flow to the department; and
- the amount of revenue can be measured reliably.

The accrued revenue is measured at the fair value of the consideration receivable.

Accrued tax revenue (and related interest and / penalties) is measured at amounts receivable from collecting agents.

Write-offs are made according to the department's debt write-off policy

8 Expenditure

8.1 Compensation of employees

8.1.1 Salaries and wages

Salaries and wages are recognised in the statement of financial performance on the date of payment.

8.1.2 Social contributions

Social contributions made by the department in respect of current employees are recognised in the statement of financial performance on the date of payment.

Social contributions made by the department in respect of ex-employees are classified as transfers to households in the statement of financial performance on the date of payment.

8.2 Other expenditure

Other expenditure (such as goods and services, transfers and subsidies and payments for capital assets) is recognised in the statement of financial performance on the date of payment. The expense is classified as a capital expense if the total consideration paid is more than the capitalisation threshold.

8.3 Accruals and payables not recognised

Accruals and payables not recognised are recorded in the notes to the financial statements at cost at the reporting date.

ACCOUNTING POLICIES

for the year ended 31 March 2021

8.4 Leases

8.4.1 Operating leases

Operating lease payments made during the reporting period are recognised as current expenditure in the statement of financial performance on the date of payment.

The operating lease commitments are recorded in the notes to the financial statements.

8.4.2 Finance leases

Finance lease payments made during the reporting period are recognised as capital expenditure in the statement of financial performance on the date of payment.

The finance lease commitments are recorded in the notes to the financial statements and are not apportioned between the capital and interest portions.

Finance lease assets acquired at the end of the lease term are recorded and measured at the lower of:

- cost, being the fair value of the asset; or
- the sum of the minimum lease payments made, including any payments made to acquire ownership at the end of the lease term, excluding interest.

9 Aid Assistance

9.1 Aid assistance received

Aid assistance received in cash is recognised in the statement of financial performance when received. In-kind aid assistance is recorded in the notes to the financial statements on the date of receipt and is measured at fair value.

Aid assistance not spent for the intended purpose and any unutilised funds from aid assistance that are required to be refunded to the donor are recognised as a payable in the statement of financial position.

9.2 Aid assistance paid

Aid assistance paid is recognised in the statement of financial performance on the date of payment. Aid assistance payments made prior to the receipt of funds are recognised as a receivable in the statement of financial position.

10 Cash and cash equivalents

Cash and cash equivalents are stated at cost in the statement of financial position.

Bank overdrafts are shown separately on the face of the statement of financial position as a current liability.

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short-term highly liquid investments and bank overdrafts.

11 Prepayments and advances

Prepayments and advances are recognised in the statement of financial position when the department receives or disburses the cash.

Prepayments and advances are initially and subsequently measured at cost.

ACCOUNTING POLICIES

for the year ended 31 March 2021

12 Loans and receivables

Loans and receivables are recognised in the statement of financial position at cost plus accrued interest, where interest is charged, less amounts already settled or written-off. Write-offs are made according to the department's write-off policy.

13 Investments

Investments are recognised in the statement of financial position at cost.

14 Financial assets

14.1 Financial assets (not covered elsewhere)

A financial asset is recognised initially at its cost plus transaction costs that are directly attributable to the acquisition or issue of the financial asset.

At the reporting date, a department shall measure its financial assets at cost, less amounts already settled or written-off, except for recognised loans and receivables, which are measured at cost plus accrued interest, where interest is charged, less amounts already settled or written-off.

14.2 Impairment of financial assets

Where there is an indication of impairment of a financial asset, an estimation of the reduction in the recorded carrying value, to reflect the best estimate of the amount of the future economic benefits expected to be received from that asset, is recorded in the notes to the financial statements.

15 Payables

Payables recognised in the statement of financial position are recognised at cost.

16 Capital Assets

16.1 Immovable capital assets

Immovable assets reflected in the asset register of the department are recorded in the notes to the financial statements at cost or fair value where the cost cannot be determined reliably. Immovable assets acquired in a non-exchange transaction are recorded at fair value at the date of acquisition. Immovable assets are subsequently carried in the asset register at cost and are not currently subject to depreciation or impairment.

Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.

Additional information on immovable assets not reflected in the assets register is provided in the notes to financial statements..

16.2 Movable capital assets

Movable capital assets are initially recorded in the notes to the financial statements at cost. Movable capital assets acquired through a non-exchange transaction is measured at fair value as at the date of acquisition.

Where the cost of movable capital assets cannot be determined reliably, the movable capital assets are measured at fair value and where fair value cannot be determined; the movable assets are measured at R1.

ACCOUNTING POLICIES for the year ended 31 March 2021

All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.

Movable capital assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure that is of a capital nature forms part of the cost of the existing asset when ready for use.

16.3 Intangible assets

Intangible assets are initially recorded in the notes to the financial statements at cost. Intangible assets acquired through a non-exchange transaction are measured at fair value as at the date of acquisition.

Internally generated intangible assets are recorded in the notes to the financial statements when the department commences the development phase of the project.

Where the cost of intangible assets cannot be determined reliably, the intangible capital assets are measured at fair value and where fair value cannot be determined; the intangible assets are measured at R1.

All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.

Intangible assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.

16.4 Project Costs: Work-in-progress

Expenditure of a capital nature is initially recognised in the statement of financial performance at cost when paid.

Amounts paid towards capital projects are separated from the amounts recognised and accumulated in work-in-progress until the underlying asset is ready for use. Once ready for use, the total accumulated payments are recorded in an asset register. Subsequent payments to complete the project are added to the capital asset in the asset register.

Where the department is not the custodian of the completed project asset, the asset is transferred to the custodian subsequent to completion

17 Provisions and Contingents

17.1 Provisions

Provisions are recorded in the notes to the financial statements when there is a present legal or constructive obligation to forfeit economic benefits as a result of events in the past and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the obligation can be made. The provision is measured as the best estimate of the funds required to settle the present obligation at the reporting date.

ACCOUNTING POLICIES

for the year ended 31 March 2021

17.2 Contingent liabilities

Contingent liabilities are recorded in the notes to the financial statements when there is a possible obligation that arises from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department or when there is a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation or the amount of the obligation cannot be measured reliably.

17.3 Contingent assets

Contingent assets are recorded in the notes to the financial statements when a possible asset arises from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department.

17.4 Commitments

Capital commitments are recorded at cost in the notes to the financial statements.

18 Unauthorised expenditure

Unauthorised expenditure is recognised in the statement of financial position until such time as the expenditure is either:

- approved by Parliament or the Provincial Legislature with funding and the related funds are received; or
- approved by Parliament or the Provincial Legislature without funding and is written off against the appropriation in the statement of financial performance; or
- transferred to receivables for recovery..

Unauthorised expenditure is measured at the amount of the confirmed unauthorised expenditure.

19 Fruitless and wasteful expenditure

Fruitless and wasteful expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the total value of the fruitless and or wasteful expenditure incurred.

Fruitless and wasteful expenditure is removed from the notes to the financial statements when it is resolved or transferred to receivables for recovery.

Fruitless and wasteful expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognized when settled or subsequently written-off as irrecoverable.

20 Irregular expenditure

Irregular expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the value of the irregular expenditure incurred unless it is impracticable to determine, in which case reasons therefor are provided in the note.

Irregular expenditure is removed from the note when it is either condoned by the relevant authority, transferred to receivables for recovery, not condoned and removed or written-off.

Irregular expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.

ACCOUNTING POLICIES for the year ended 31 March 2021

21 Changes in accounting policies, accounting estimates and errors

Changes in accounting policies that are effected by management have been applied retrospectively in accordance with MCS requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the change in policy. In such instances the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.

Changes in accounting estimates are applied prospectively in accordance with MCS requirements.

Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with MCS requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the error. In such cases the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.

22 Events after the reporting date

Events after the reporting date that are classified as adjusting events have been accounted for in the financial statements. The events after the reporting date that are classified as non-adjusting events after the reporting date have been disclosed in the notes to the financial statements.

23 Principal-Agent arrangements

The department is party to a principal-agent arrangement for [include details here]. In terms of the arrangement the department is the [principal / agent] and is responsible for [include details here]. All related revenues, expenditures, assets and liabilities have been recognised or recorded in terms of the relevant policies listed herein. Additional disclosures have been provided in the notes to the financial statements where appropriate.

24 Departures from the MCS requirements

Management has concluded that the financial statements present fairly the department's primary and secondary information, and that the department complied with the Standard

25 Recoverable revenue

Amounts are recognized as recoverable revenue when a payment made in a previous financial year becomes recoverable from a debtor in the current financial year. Amounts are either transferred to the National/Provincial Revenue Fund when recovered or are transferred to the statement of financial performance when written-off.

26 Related party transactions

A related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party. Related party transactions within the Minister/MEC's portfolio are recorded in the notes to the financial statements when the transaction is not at arm's length.

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the department. The number of individuals and their full compensation is recorded in the notes to the financial statements.

ACCOUNTING POLICIES

for the year ended 31 March 2021

27 Inventories (Effective from date determined in a Treasury Instruction)

At the date of acquisition, inventories are recognized at cost in the statement of financial performance.

Where inventories are acquired as part of a non-exchange transaction, the inventories are measured at fair value as at the date of acquisition.

Inventories are subsequently measured at the lower of cost and net realizable value or where intended for distribution (or consumed in the production of goods for distribution) at no or a nominal charge, the lower of cost and current replacement value.

The cost of inventories is assigned by using the weighted average cost basis.

28 Public-Private Partnerships

Public Private Partnerships are accounted for based on the nature and or the substance of the partnership. The transaction is accounted for in accordance with the relevant accounting policies.

A summary of the significant terms of the PPP agreement, the parties to the agreement, and the date of commencement thereof together with the description and nature of the concession fees received, the unitary fees paid, rights and obligations of the department are recorded in the notes to the financial statements.

29 Employee benefits

The value of each major class of employee benefit obligation (accruals, payables not recognized and provisions) is disclosed in the Employee benefits note.

APPROPRIATION STATEMENT
for the year ended 31 March 2021

| Appropriation per programme | | | | | | | | | |
|---|------------------------|-------------------|----------|---------------------|--------------------|----------------|---|---------------------|--------------------|
| | 2020/21 | | | | | | | 2019/20 | |
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Voted funds and Direct charges | | | | | | | | | |
| Programme | | | | | | | | | |
| 1. ADMINISTRATION | 205 462 | - | (11 767) | 193 695 | 178 924 | 14 771 | 92,4% | 236 696 | 217 164 |
| 2. PUBLIC WORKS INFRASTRUCTURE | 1 033 822 | - | 30 767 | 1 064 589 | 1 037 797 | 26 793 | 97,5% | 1 034 579 | 1 005 028 |
| 3. TRANSPORT INFRASTRUCTURE | 1 840 188 | - | (19 000) | 1 821 188 | 1 758 258 | 62 930 | 96,5% | 2 113 336 | 1 863 135 |
| 4. COMMUNITY BASED PROGRAMME | 273 066 | - | - | 273 066 | 270 207 | 2 859 | 99,0% | 218 037 | 213 666 |
| Programme sub total | 3 352 538 | - | - | 3 352 538 | 3 245 186 | 107 352 | 96,8% | 3 602 648 | 3 298 993 |
| | - | - | - | - | - | - | - | - | - |
| TOTAL | 3 352 538 | - | - | 3 352 538 | 3 245 186 | 107 352 | 96,8% | 3 602 648 | 3 298 993 |
| Reconciliation with Statement of Financial Performance | | | | | | | | | |
| Add: | | | | | | | | | |
| Actual amounts per Statement of Financial Performance (Total) | | | | 3 352 538 | | | | 3 602 648 | |
| Actual amounts per Statement of Financial Performance Expenditure | | | | | 3 245 186 | | | | 3 298 993 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

| Appropriation per economic classification | 2020/21 | | | | | | | 2019/20 | |
|---|------------------------|-------------------|---------------|---------------------|--------------------|----------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 2 605 610 | - | (21 450) | 2 584 160 | 2 493 457 | 90 703 | 96,5% | 2 857 894 | 2 358 785 |
| Compensation of employees | 924 835 | - | (22 000) | 902 835 | 868 925 | 33 910 | 96,2% | 873 986 | 871 562 |
| Salaries and wages | 770 958 | - | (22 000) | 748 958 | 724 090 | 24 868 | 96,7% | 683 426 | 732 607 |
| Social contributions | 153 877 | - | - | 153 877 | 144 835 | 9 042 | 94,1% | 190 560 | 138 955 |
| Goods and services | 1 680 775 | - | 550 | 1 681 325 | 1 624 532 | 56 793 | 96,6% | 1 983 908 | 1 487 223 |
| Administrative fees | 469 | - | - | 469 | 237 | 231 | 50,7% | 2 655 | 1 802 |
| Advertising | 624 | - | (85) | 539 | 549 | (10) | 101,9% | - | - |
| Minor assets | 2 224 | - | (461) | 1 763 | 727 | 1 035 | 41,3% | 7 962 | 1 411 |
| Audit costs: External | 13 034 | - | (2 000) | 11 034 | 10 229 | 805 | 92,7% | 12 635 | 12 580 |
| Bursaries: Employees | 1 488 | - | - | 1 488 | 1 399 | 89 | 94,0% | 1 389 | 1 231 |
| Catering: Departmental activities | 1 013 | - | (95) | 918 | 539 | 379 | 58,7% | 4 031 | 2 952 |
| Communication (G&S) | 6 861 | - | - | 6 861 | 6 019 | 843 | 87,7% | 7 367 | 7 205 |
| Computer services | 1 283 | - | (878) | 405 | 346 | 59 | 85,4% | 412 | 307 |
| Consultants: Business and advisory services | 28 849 | - | (2 900) | 25 949 | 23 821 | 2 128 | 91,8% | 34 398 | 21 282 |
| Infrastructure and planning services | 1 651 | - | - | 1 651 | 816 | 835 | 49,4% | 6 201 | 1 188 |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 8 885 | - | (1 500) | 7 385 | 6 641 | 744 | 89,9% | 28 020 | 27 768 |
| Contractors | 1 342 987 | - | (90) | 1 342 897 | 1 304 787 | 38 110 | 97,2% | 1 489 987 | 1 046 472 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | 14 442 | - | - | 14 442 | 14 382 | 60 | 99,6% | 21 622 | 20 008 |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | 15 898 | - | - | 15 898 | 15 164 | 734 | 95,4% | 25 529 | 25 467 |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | 10 332 | - | - | 10 332 | 9 644 | 688 | 93,3% | 25 523 | 25 755 |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medicines inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 13 480 | - | (100) | 13 380 | 10 199 | 3 181 | 76,2% | 28 797 | 25 377 |
| Consumable: Stationery, printing and office supplies | 6 440 | - | (600) | 5 840 | 5 058 | 782 | 86,6% | 9 447 | 8 087 |
| Operating leases | 5 259 | - | - | 5 259 | 4 731 | 528 | 90,0% | 7 092 | 6 120 |
| Property payments | 182 192 | - | 10 000 | 192 192 | 189 252 | 2 940 | 98,5% | 218 184 | 206 501 |
| Transport provided: Departmental activity | 15 | - | - | 15 | - | 15 | - | 847 | 673 |
| Travel and subsistence | 17 446 | - | (200) | 17 246 | 15 521 | 1 724 | 90,0% | 32 746 | 29 743 |
| Training and development | 1 632 | - | - | 1 632 | 1 534 | 98 | 94,0% | 7 538 | 6 608 |
| Operating payments | 2 671 | - | - | 2 671 | 2 118 | 553 | 79,3% | 7 547 | 5 713 |
| Venues and facilities | 911 | - | (541) | 370 | 148 | 222 | 39,9% | 3 120 | 2 191 |
| Rental and hiring | 690 | - | - | 690 | 671 | 19 | 97,2% | 860 | 781 |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (Finance)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 378 212 | - | 21 767 | 399 979 | 395 734 | 4 245 | 98,9% | 342 851 | 339 081 |
| Provinces and municipalities | 363 634 | - | 20 167 | 383 801 | 383 472 | 329 | 99,9% | 331 268 | 331 239 |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | 363 634 | - | 20 167 | 383 801 | 383 472 | 329 | 99,9% | 331 268 | 331 239 |
| Municipal bank accounts | 363 634 | - | 20 167 | 383 801 | 383 472 | 329 | 99,9% | 331 268 | 331 239 |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and private enterprises | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and private enterprises | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 14 578 | - | 1 600 | 16 178 | 12 262 | 3 916 | 75,8% | 11 583 | 7 842 |
| Social benefits | 10 675 | - | 1 600 | 12 275 | 8 439 | 3 836 | 68,7% | 11 568 | 7 827 |
| Other transfers to households | 3 903 | - | - | 3 903 | 3 823 | 80 | 98,0% | 15 | 15 |
| Payments for capital assets | 368 716 | - | (317) | 368 399 | 355 995 | 12 404 | 96,6% | 401 903 | 601 127 |
| Buildings and other fixed structures | 352 754 | - | - | 352 754 | 343 858 | 8 896 | 97,5% | 397 903 | 597 681 |
| Buildings | 58 988 | - | - | 58 988 | 50 148 | 8 840 | 85,0% | 78 685 | 71 374 |
| Other fixed structures | 293 766 | - | - | 293 766 | 293 710 | 56 | 100,0% | 319 218 | 526 307 |
| Machinery and equipment | 15 962 | - | (317) | 15 645 | 12 137 | 3 508 | 77,6% | 4 000 | 3 446 |
| Transport equipment | 8 760 | - | - | 8 760 | 8 173 | 587 | 93,3% | - | - |
| Other machinery and equipment | 7 202 | - | (317) | 6 885 | 3 964 | 2 921 | 57,6% | 4 000 | 3 446 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| | 3 352 538 | - | - | 3 352 538 | 3 245 186 | 107 352 | 96,8% | 3 602 648 | 3 298 993 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Programme 1: ADMINISTRATION

| | 2020/21 | | | | | | | 2019/20 | |
|---|------------------------|-------------------|-----------------|---------------------|--------------------|---------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Sub programme | | | | | | | | | |
| 1. OFFICE OF THE MEC | 10 065 | - | (67) | 9 998 | 9 862 | 136 | 98,6% | 9 970 | 8 571 |
| 2. OFFICE OF THE HOD | 30 384 | - | (2 000) | 28 384 | 24 679 | 3 705 | 86,9% | 31 053 | 27 013 |
| 3. CORPORATE SUPPORT | 157 517 | - | (9 115) | 148 402 | 138 181 | 10 222 | 93,1% | 188 414 | 175 298 |
| 4. DEPARTMENTAL STRATEGY | 7 496 | - | (585) | 6 911 | 6 202 | 709 | 89,7% | 7 259 | 6 283 |
| | 205 462 | - | (11 767) | 193 695 | 178 924 | 14 771 | 92,4% | 236 696 | 217 164 |
| Economic classification | | | | | | | | | |
| Current payments | 203 760 | - | (11 450) | 192 310 | 177 824 | 14 486 | 92,5% | 233 174 | 214 630 |
| Compensation of employees | 153 768 | - | (2 000) | 151 768 | 142 705 | 9 063 | 94,0% | 150 065 | 149 169 |
| Salaries and wages | 132 236 | - | (2 000) | 130 236 | 123 763 | 6 473 | 95,0% | 131 970 | 131 390 |
| Social contributions | 21 532 | - | - | 21 532 | 18 942 | 2 590 | 88,0% | 18 095 | 17 779 |
| Goods and services | 49 992 | - | (9 450) | 40 542 | 35 119 | 5 423 | 86,6% | 83 109 | 65 461 |
| Administrative fees | 241 | - | - | 241 | 232 | 9 | 96,4% | 2 171 | 1 516 |
| Advertising | 620 | - | (85) | 535 | 545 | (10) | 101,9% | - | - |
| Minor assets | 1 141 | - | (461) | 680 | 536 | 144 | 78,8% | 4 376 | 699 |
| Audit costs: External | 13 034 | - | (2 000) | 11 034 | 10 229 | 805 | 92,7% | 12 635 | 12 580 |
| Bursaries: Employees | 1 488 | - | - | 1 488 | 1 399 | 89 | 94,0% | 1 389 | 1 231 |
| Catering: Departmental activities | 235 | - | (95) | 140 | 51 | 89 | 36,4% | 2 693 | 1 865 |
| Communication (G&S) | 1 379 | - | - | 1 379 | 940 | 439 | 68,2% | 986 | 931 |
| Computer services | 1 253 | - | (878) | 375 | 344 | 31 | 91,7% | 410 | 305 |
| Consultants: Business and advisory services | 6 133 | - | (2 900) | 3 233 | 1 683 | 1 550 | 52,1% | 6 166 | 3 266 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 3 163 | - | (1 500) | 1 663 | 1 472 | 191 | 88,5% | 7 075 | 6 963 |
| Contractors | 816 | - | (90) | 726 | 433 | 293 | 59,7% | 1 216 | 716 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | 8 796 | - | - | 8 796 | 8 741 | 55 | 99,4% | 9 760 | 8 538 |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medias inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 675 | - | (100) | 575 | 219 | 357 | 38,0% | 1 964 | 938 |
| Consumable: Stationery, printing and office equipment | 3 071 | - | (600) | 2 471 | 2 522 | (51) | 102,1% | 5 104 | 3 576 |
| Operating leases | 2 328 | - | - | 2 328 | 2 240 | 88 | 96,2% | 2 986 | 2 652 |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | 580 | 512 |
| Travel and subsistence | 4 227 | - | (200) | 4 027 | 3 077 | 950 | 76,4% | 12 963 | 10 314 |
| Training and development | 150 | - | - | 150 | 53 | 97 | 35,3% | 5 861 | 5 707 |
| Operating payments | 701 | - | - | 701 | 403 | 298 | 57,5% | 2 294 | 1 319 |
| Venues and facilities | 541 | - | (541) | - | - | - | - | 2 480 | 1 833 |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments) (Finance) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 457 | - | - | 457 | 434 | 23 | 95,0% | 1 093 | 541 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 457 | - | - | 457 | 434 | 23 | 95,0% | 1 093 | 541 |
| Social benefits | 457 | - | - | 457 | 434 | 23 | 95,0% | 1 093 | 541 |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 1 245 | - | (317) | 928 | 667 | 261 | 71,8% | 2 429 | 1 993 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 1 245 | - | (317) | 928 | 667 | 261 | 71,8% | 2 429 | 1 993 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 1 245 | - | (317) | 928 | 667 | 261 | 71,8% | 2 429 | 1 993 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | 205 462 | - | (11 767) | 193 695 | 178 924 | 14 771 | 92,4% | 236 696 | 217 164 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 1.1: OFFICE OF THE MEC

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|-------------|---------------------|--------------------|------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 9 934 | - | - | 9 934 | 9 799 | 135 | 98,6% | 9 747 | 8 495 |
| Compensation of employees | 8 387 | - | - | 8 387 | 8 371 | 16 | 99,8% | 7 052 | 6 649 |
| Salaries and wages | 8 109 | - | - | 8 109 | 8 103 | 7 | 99,9% | 6 746 | 6 448 |
| Social contributions | 278 | - | - | 278 | 268 | 10 | 96,4% | 306 | 201 |
| Goods and services | 1 547 | - | - | 1 547 | 1 429 | 119 | 92,3% | 2 695 | 1 846 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | 40 | 25 |
| Communication (G&S) | - | - | - | - | - | - | - | - | - |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support mate | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 53 | - | - | 53 | 52 | 1 | 98,7% | 106 | 67 |
| Consumable: Stationery, printing and office | - | - | - | - | - | - | - | 100 | - |
| Operating leases | - | - | - | - | - | - | - | 5 | 4 |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 1 494 | - | - | 1 494 | 1 376 | 118 | 92,1% | 2 344 | 1 710 |
| Training and development | - | - | - | - | - | - | - | 100 | 39 |
| Operating payments | - | - | - | - | - | - | - | - | - |
| Venues and facilities | - | - | - | - | - | - | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (f | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | - | - | - | - | - | - | - | 23 | 12 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and fund | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and fund | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisati | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to public corp | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to private ent | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | 23 | 12 |
| Social benefits | - | - | - | - | - | - | - | 23 | 12 |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 131 | - | (67) | 64 | 63 | 1 | 98,8% | 200 | 64 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 131 | - | (67) | 64 | 63 | 1 | 98,8% | 200 | 64 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 131 | - | (67) | 64 | 63 | 1 | 98,8% | 200 | 64 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 10 065 | - | (67) | 9 998 | 9 862 | 136 | 98,6% | 9 970 | 8 571 |

APPROPRIATION STATEMENT

for the year ended 31 March 2021

Subprogramme: 1.2: OFFICE OF THE HOD

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|---|------------------------|-------------------|----------------|---------------------|--------------------|--------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 30 160 | - | (2 000) | 28 160 | 24 616 | 3 544 | 87,4% | 30 822 | 27 001 |
| Compensation of employees | 11 481 | - | - | 11 481 | 10 822 | 659 | 94,3% | 10 240 | 9 833 |
| Salaries and wages | 10 144 | - | - | 10 144 | 9 497 | 647 | 93,6% | 8 793 | 8 613 |
| Social contributions | 1 337 | - | - | 1 337 | 1 325 | 13 | 99,1% | 1 447 | 1 221 |
| Goods and services | 18 679 | - | (2 000) | 16 679 | 13 794 | 2 885 | 82,7% | 20 582 | 17 168 |
| Administrative fees | 241 | - | - | 241 | 232 | 9 | 96,4% | 228 | 357 |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | 13 034 | - | (2 000) | 11 034 | 10 229 | 805 | 92,7% | 12 635 | 12 580 |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 50 | - | - | 50 | 2 | 48 | 4,0% | 245 | 202 |
| Communication (G&S) | 500 | - | - | 500 | 379 | 121 | 75,8% | 32 | 42 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | 3 083 | - | - | 3 083 | 1 586 | 1 497 | 51,5% | 4 575 | 2 790 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 953 | - | - | 953 | 862 | 91 | 90,4% | - | - |
| Contractors | 37 | - | - | 37 | 29 | 8 | 79,2% | 345 | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support material | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 101 | - | - | 101 | 12 | 89 | 12,1% | 212 | 20 |
| Consumable: Stationery, printing and office supplies | 77 | - | - | 77 | 43 | 34 | 56,4% | 317 | 50 |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 591 | - | - | 591 | 419 | 172 | 70,9% | 1 777 | 1 008 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | 12 | - | - | 12 | - | 12 | - | 106 | - |
| Venues and facilities | - | - | - | - | - | - | - | 110 | 119 |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (if applicable)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | 219 | - |
| Transfers and subsidies | - | - | - | - | - | - | - | 219 | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | 219 | - |
| Social benefits | - | - | - | - | - | - | - | 219 | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 224 | - | - | 224 | 63 | 161 | 28,2% | 12 | 12 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 224 | - | - | 224 | 63 | 161 | 28,2% | 12 | 12 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 224 | - | - | 224 | 63 | 161 | 28,2% | 12 | 12 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 30 384 | - | (2 000) | 28 384 | 24 679 | 3 705 | 86,9% | 31 053 | 27 013 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 1.3: CORPORATE SUPPORT

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|---|---------------------------------|----------------------------|-------------------|------------------------------|-----------------------------|-------------------|--|------------------------------|-----------------------------|
| | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Expenditure R'000 | Variance R'000 | Expenditure as % of final appropriation % | Final Appropriation R'000 | Actual Expenditure R'000 |
| Current payments | 156 232 | - | (8 865) | 147 367 | 137 268 | 10 100 | 93,1% | 185 440 | 172 877 |
| Compensation of employees | 127 473 | - | (2 000) | 125 473 | 117 745 | 7 729 | 93,8% | 127 403 | 127 332 |
| Salaries and wages | 108 221 | - | (2 000) | 106 221 | 101 029 | 5 192 | 95,1% | 111 541 | 111 539 |
| Social contributions | 19 252 | - | - | 19 252 | 16 715 | 2 537 | 86,8% | 15 862 | 15 793 |
| Goods and services | 28 759 | - | (6 865) | 21 894 | 19 523 | 2 371 | 89,2% | 58 037 | 45 545 |
| Administrative fees | - | - | - | - | - | - | - | 1 943 | 1 159 |
| Advertising | 620 | - | (85) | 535 | 545 | (10) | 101,9% | - | - |
| Minor assets | 1 141 | - | (461) | 680 | 536 | 144 | 78,8% | 4 374 | 698 |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | 1 488 | - | - | 1 488 | 1 399 | 89 | 94,0% | 1 389 | 1 231 |
| Catering: Departmental activities | 145 | - | (55) | 90 | 49 | 41 | 54,4% | 2 266 | 1 632 |
| Communication (G&S) | 867 | - | - | 867 | 554 | 313 | 63,9% | 942 | 879 |
| Computer services | 1 253 | - | (878) | 375 | 344 | 31 | 91,7% | 410 | 305 |
| Consultants: Business and advisory services | 3 050 | - | (2 900) | 150 | 97 | 53 | 64,7% | 1 402 | 286 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 2 210 | - | (1 500) | 710 | 610 | 100 | 85,9% | 7 075 | 6 963 |
| Contractors | 779 | - | (90) | 689 | 404 | 285 | 58,6% | 815 | 716 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | 8 796 | - | - | 8 796 | 8 741 | 55 | 99,4% | 9 760 | 8 538 |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medias inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 511 | - | (100) | 411 | 148 | 263 | 36,0% | 1 642 | 847 |
| Consumable: Stationery, printing and office equipment | 2 629 | - | (500) | 2 129 | 2 124 | 5 | 99,8% | 4 124 | 3 257 |
| Operating leases | 2 328 | - | - | 2 328 | 2 240 | 88 | 96,2% | 2 981 | 2 648 |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | 580 | 512 |
| Travel and subsistence | 1 807 | - | - | 1 807 | 1 276 | 531 | 70,6% | 8 614 | 7 488 |
| Training and development | 150 | - | - | 150 | 53 | 97 | 35,3% | 5 761 | 5 668 |
| Operating payments | 689 | - | - | 689 | 403 | 286 | 58,5% | 2 165 | 1 319 |
| Venues and facilities | 296 | - | (296) | - | - | - | - | 1 794 | 1 396 |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (for interest free loans)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 457 | - | - | 457 | 434 | 23 | 95,0% | 828 | 529 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 457 | - | - | 457 | 434 | 23 | 95,0% | 828 | 529 |
| Social benefits | 457 | - | - | 457 | 434 | 23 | 95,0% | 828 | 529 |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 828 | - | (250) | 578 | 479 | 99 | 82,9% | 2 146 | 1 892 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 828 | - | (250) | 578 | 479 | 99 | 82,9% | 2 146 | 1 892 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 828 | - | (250) | 578 | 479 | 99 | 82,9% | 2 146 | 1 892 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 157 517 | - | (9 115) | 148 402 | 138 181 | 10 222 | 93,1% | 188 414 | 175 298 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 1.4: DEPARTMENTAL STRATEGY

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|--------------|---------------------|--------------------|------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 7 434 | - | (585) | 6 849 | 6 141 | 708 | 89,7% | 7 165 | 6 258 |
| Compensation of employees | 6 427 | - | - | 6 427 | 5 768 | 659 | 89,7% | 5 370 | 5 354 |
| Salaries and wages | 5 762 | - | - | 5 762 | 5 134 | 628 | 89,1% | 4 890 | 4 790 |
| Social contributions | 665 | - | - | 665 | 634 | 31 | 95,3% | 480 | 564 |
| Goods and services | 1 007 | - | (585) | 422 | 373 | 49 | 88,4% | 1 795 | 903 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | 2 | 1 |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 40 | - | (40) | - | - | - | - | 142 | 5 |
| Communication (G&S) | 12 | - | - | 12 | 7 | 5 | 58,3% | 12 | 9 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | 189 | 189 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | - | - | - | - | - | - | - | 56 | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support mate | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 10 | - | - | 10 | 6 | 4 | 60,0% | 4 | 3 |
| Consumable: Stationery, printing and office | 365 | - | (100) | 265 | 354 | (89) | 133,7% | 563 | 269 |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 335 | - | (200) | 135 | 6 | 129 | 4,3% | 228 | 108 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | - | - | - | - | - | - | - | 23 | - |
| Venues and facilities | 245 | - | (245) | - | - | - | - | 576 | 318 |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (F | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | - | - | - | - | - | - | - | 23 | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and fund | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and fund | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisati | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to public corp | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to private ent | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | 23 | - |
| Social benefits | - | - | - | - | - | - | - | 23 | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 62 | - | - | 62 | 61 | 1 | 98,9% | 71 | 25 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 62 | - | - | 62 | 61 | 1 | 98,9% | 71 | 25 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 62 | - | - | 62 | 61 | 1 | 98,9% | 71 | 25 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 7 496 | - | (585) | 6 911 | 6 202 | 709 | 89,7% | 7 259 | 6 283 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Programme 2: PUBLIC WORKS INFRASTRUCTURE

| | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|---------------|---------------------|--------------------|---------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Sub programme | | | | | | | | | |
| 1. PROGRAMME SUPPORT | 5 395 | - | - | 5 395 | 4 281 | 1 114 | 79.3% | 5 754 | 5 575 |
| 2. PLANNING | 5 888 | - | 1 100 | 6 988 | 4 801 | 2 187 | 68.7% | 10 667 | 10 216 |
| 3. DESIGN | 1 336 | - | - | 1 336 | 816 | 520 | 61.1% | 4 390 | 1 188 |
| 4. CONSTRUCTION | 90 975 | - | (500) | 90 475 | 79 949 | 10 526 | 88.4% | 92 609 | 84 732 |
| 5. MAINTENANCE | 424 422 | - | 4 000 | 428 422 | 422 567 | 5 855 | 98.6% | 424 940 | 409 110 |
| 6. IMMOVABLE ASSET MANAGEMENT | 10 021 | - | - | 10 021 | 9 321 | 700 | 93.0% | 12 175 | 11 373 |
| 7. FACILITY MANAGEMENT | 495 785 | - | 26 167 | 521 952 | 516 061 | 5 891 | 98.9% | 484 044 | 482 835 |
| | 1 033 822 | - | 30 767 | 1 064 589 | 1 037 797 | 26 793 | 97.5% | 1 034 579 | 1 005 028 |
| Economic classification | | | | | | | | | |
| Current payments | 603 879 | - | 9 000 | 612 879 | 597 861 | 15 018 | 97.5% | 645 722 | 625 544 |
| Compensation of employees | 402 743 | - | (1 000) | 401 743 | 393 353 | 8 390 | 97.9% | 390 845 | 390 013 |
| Salaries and wages | 333 114 | - | (1 000) | 332 114 | 326 513 | 5 601 | 98.3% | 275 241 | 325 075 |
| Social contributions | 69 629 | - | - | 69 629 | 66 840 | 2 789 | 96.0% | 115 604 | 64 937 |
| Goods and services | 201 136 | - | 10 000 | 211 136 | 204 508 | 6 628 | 96.9% | 254 877 | 235 532 |
| Administrative fees | 6 | - | - | 6 | 5 | 1 | 83.3% | 484 | 286 |
| Advertising | 4 | - | - | 4 | 4 | - | 100.0% | - | - |
| Minor assets | 412 | - | - | 412 | 106 | 305 | 25.8% | 2 455 | 381 |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 208 | - | - | 208 | 136 | 72 | 65.5% | 670 | 566 |
| Communication (G&S) | 2 446 | - | - | 2 446 | 2 319 | 128 | 94.8% | 2 446 | 2 366 |
| Computer services | 30 | - | - | 30 | 2 | 28 | 6.7% | 2 | 2 |
| Consultants: Business and advisory services | 5 116 | - | - | 5 116 | 4 977 | 139 | 97.3% | 8 000 | 7 360 |
| Infrastructure and planning services | 1 336 | - | - | 1 336 | 816 | 520 | 61.1% | 4 390 | 1 188 |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 1 089 | - | - | 1 089 | 881 | 208 | 80.9% | 2 124 | 2 121 |
| Contractors | 2 651 | - | - | 2 651 | 2 497 | 154 | 94.2% | 921 | 920 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | 3 631 | - | - | 3 631 | 3 578 | 53 | 98.5% | 10 965 | 11 426 |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medcass inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 7 929 | - | - | 7 929 | 6 418 | 1 511 | 80.9% | 5 982 | 5 531 |
| Consumable: Stationery, printing and office supplies | 622 | - | - | 622 | 536 | 86 | 86.1% | 1 587 | 1 465 |
| Operating leases | 1 970 | - | - | 1 970 | 1 555 | 415 | 78.9% | 2 359 | 1 974 |
| Property payments | 166 879 | - | 10 000 | 176 879 | 174 588 | 2 291 | 98.7% | 200 481 | 189 070 |
| Transport provided: Departmental activity | 15 | - | - | 15 | - | 15 | - | 237 | 138 |
| Travel and subsistence | 5 809 | - | - | 5 809 | 5 329 | 480 | 91.7% | 9 508 | 9 437 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | 509 | - | - | 509 | 368 | 141 | 72.3% | 1 090 | 348 |
| Venues and facilities | 130 | - | - | 130 | 50 | 80 | 38.2% | 317 | 170 |
| Rental and hiring | 344 | - | - | 344 | 343 | 1 | 99.7% | 860 | 781 |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (RDP)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 369 254 | - | 21 767 | 391 021 | 388 586 | 2 435 | 99.4% | 336 595 | 334 119 |
| Provinces and municipalities | 363 634 | - | 20 167 | 383 801 | 383 472 | 329 | 99.9% | 331 268 | 331 239 |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | 363 634 | - | 20 167 | 383 801 | 383 472 | 329 | 99.9% | 331 268 | 331 239 |
| Municipal bank accounts | 363 634 | - | 20 167 | 383 801 | 383 472 | 329 | 99.9% | 331 268 | 331 239 |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and private enterprises | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and private enterprises | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 5 620 | - | 1 600 | 7 220 | 5 114 | 2 106 | 70.8% | 5 327 | 2 880 |
| Social benefits | 5 620 | - | 1 600 | 7 220 | 5 114 | 2 106 | 70.8% | 5 312 | 2 865 |
| Other transfers to households | - | - | - | - | - | - | - | 15 | 15 |
| Payments for capital assets | 60 689 | - | - | 60 689 | 51 349 | 9 340 | 84.6% | 52 262 | 45 364 |
| Buildings and other fixed structures | 58 988 | - | - | 58 988 | 50 148 | 8 840 | 85.0% | 50 891 | 44 105 |
| Buildings | 58 988 | - | - | 58 988 | 50 148 | 8 840 | 85.0% | 50 891 | 44 105 |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 1 701 | - | - | 1 701 | 1 201 | 500 | 70.6% | 1 371 | 1 259 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 1 701 | - | - | 1 701 | 1 201 | 500 | 70.6% | 1 371 | 1 259 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | 1 033 822 | - | 30 767 | 1 064 589 | 1 037 797 | 26 793 | 97.5% | 1 034 579 | 1 005 028 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 2.1: PROGRAMME SUPPORT

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|----------|---------------------|--------------------|--------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 5 264 | - | - | 5 264 | 4 281 | 983 | 81,3% | 5 698 | 5 575 |
| Compensation of employees | 4 828 | - | - | 4 828 | 4 172 | 656 | 86,4% | 5 256 | 5 248 |
| Salaries and wages | 4 196 | - | - | 4 196 | 3 806 | 390 | 90,7% | 3 425 | 4 885 |
| Social contributions | 632 | - | - | 632 | 366 | 266 | 57,9% | 1 831 | 363 |
| Goods and services | 436 | - | - | 436 | 108 | 328 | 24,9% | 442 | 327 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | 5 | 4 |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | - | - |
| Communication (G&S) | 81 | - | - | 81 | 33 | 48 | 40,7% | 77 | 46 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medias inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 22 | - | - | 22 | - | 22 | - | 37 | 12 |
| Consumable: Stationery, printing and office supplies | - | - | - | - | - | - | - | - | - |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 333 | - | - | 333 | 75 | 258 | 22,6% | 278 | 250 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | - | - | - | - | - | - | - | - | - |
| Venues and facilities | - | - | - | - | - | - | - | 45 | 14 |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (franchise fees)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 101 | - | - | 101 | - | 101 | - | 56 | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 101 | - | - | 101 | - | 101 | - | 56 | - |
| Social benefits | 101 | - | - | 101 | - | 101 | - | 56 | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 30 | - | - | 30 | - | 30 | - | - | - |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 30 | - | - | 30 | - | 30 | - | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 30 | - | - | 30 | - | 30 | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 5 395 | - | - | 5 395 | 4 281 | 1 114 | 79,3% | 5 754 | 5 575 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 2.2: PLANNING

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|--------------|---------------------|--------------------|--------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 5 856 | - | (500) | 5 356 | 4 801 | 555 | 89,6% | 10 597 | 10 160 |
| Compensation of employees | 5 154 | - | (500) | 4 654 | 4 455 | 199 | 95,7% | 5 360 | 5 330 |
| Salaries and wages | 4 531 | - | (500) | 4 031 | 3 912 | 119 | 97,0% | 4 296 | 4 696 |
| Social contributions | 623 | - | - | 623 | 543 | 80 | 87,2% | 1 064 | 634 |
| Goods and services | 702 | - | - | 702 | 346 | 356 | 49,3% | 5 237 | 4 830 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 59 | - | - | 59 | 18 | 41 | 30,5% | 56 | 54 |
| Communication (G&S) | 55 | - | - | 55 | 5 | 50 | 9,1% | 52 | 5 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | 73 | - | - | 73 | - | 73 | - | 4 764 | 4 407 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 236 | - | - | 236 | 236 | - | 100,0% | - | - |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medicines inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | - | - |
| Consumable: Stationery, printing and office equipment | 72 | - | - | 72 | - | 72 | - | 72 | 71 |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 207 | - | - | 207 | 87 | 120 | 42,0% | 293 | 292 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | - | - | - | - | - | - | - | - | - |
| Venues and facilities | - | - | - | - | - | - | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (franchise fees)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 32 | - | 1 600 | 1 632 | - | 1 632 | - | 70 | 56 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 32 | - | 1 600 | 1 632 | - | 1 632 | - | 70 | 56 |
| Social benefits | 32 | - | 1 600 | 1 632 | - | 1 632 | - | 70 | 56 |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | - | - | - | - | - | - | - | - | - |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | - | - | - | - | - | - | - | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | - | - | - | - | - | - | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 5 888 | - | 1 100 | 6 988 | 4 801 | 2 187 | 68,7% | 10 667 | 10 216 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 2.3: DESIGN

| | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|----------|---------------------|--------------------|------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| Economic classification | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 1 336 | - | - | 1 336 | 816 | 520 | 61,1% | 4 390 | 1 188 |
| Compensation of employees | - | - | - | - | - | - | - | - | - |
| Salaries and wages | - | - | - | - | - | - | - | - | - |
| Social contributions | - | - | - | - | - | - | - | - | - |
| Goods and services | 1 336 | - | - | 1 336 | 816 | 520 | 61,1% | 4 390 | 1 188 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | - | - |
| Communication (G&S) | - | - | - | - | - | - | - | - | - |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | 1 336 | - | - | 1 336 | 816 | 520 | 61,1% | 4 390 | 1 188 |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | - | - |
| Consumable: Stationery, printing and office supplies | - | - | - | - | - | - | - | - | - |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | - | - | - | - | - | - | - | - | - |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | - | - | - | - | - | - | - | - | - |
| Venues and facilities | - | - | - | - | - | - | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (fees)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | - | - | - | - | - | - | - | - | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | - | - |
| Social benefits | - | - | - | - | - | - | - | - | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | - | - | - | - | - | - | - | - | - |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | - | - | - | - | - | - | - | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | - | - | - | - | - | - | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 1 336 | - | - | 1 336 | 816 | 520 | 61,1% | 4 390 | 1 188 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 2.4: CONSTRUCTION

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|----------|---------------------|--------------------|---------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 31 426 | - | (500) | 30 926 | 29 401 | 1 525 | 95,1% | 41 186 | 40 564 |
| Compensation of employees | 28 934 | - | (500) | 28 434 | 27 215 | 1 219 | 95,7% | 38 308 | 37 933 |
| Salaries and wages | 26 118 | - | (500) | 25 618 | 25 045 | 573 | 97,8% | 36 326 | 35 961 |
| Social contributions | 2 816 | - | - | 2 816 | 2 170 | 646 | 77,1% | 1 982 | 1 972 |
| Goods and services | 2 492 | - | - | 2 492 | 2 186 | 306 | 87,7% | 2 878 | 2 631 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | 4 | 4 |
| Communication (G&S) | 100 | - | - | 100 | 99 | 1 | 98,6% | 141 | 140 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 853 | - | - | 853 | 645 | 208 | 75,6% | 544 | 542 |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medicines inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 11 | - | - | 11 | 5 | 5 | 50,5% | 10 | 5 |
| Consumable: Stationery, printing and office equipment | 17 | - | - | 17 | 14 | 3 | 80,5% | 252 | 252 |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 1 392 | - | - | 1 392 | 1 392 | - | 100,0% | 1 676 | 1 675 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | 39 | - | - | 39 | 31 | 8 | 79,5% | 251 | 13 |
| Venues and facilities | 80 | - | - | 80 | - | 80 | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (incl. interest on unitary payments (for land)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 440 | - | - | 440 | 381 | 59 | 86,6% | 417 | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 440 | - | - | 440 | 381 | 59 | 86,6% | 417 | - |
| Social benefits | 440 | - | - | 440 | 381 | 59 | 86,6% | 417 | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 59 109 | - | - | 59 109 | 50 167 | 8 942 | 84,9% | 51 006 | 44 168 |
| Buildings and other fixed structures | 58 988 | - | - | 58 988 | 50 148 | 8 840 | 85,0% | 50 891 | 44 105 |
| Buildings | 58 988 | - | - | 58 988 | 50 148 | 8 840 | 85,0% | 50 891 | 44 105 |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 121 | - | - | 121 | 19 | 102 | 15,7% | 115 | 63 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 121 | - | - | 121 | 19 | 102 | 15,7% | 115 | 63 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 90 975 | - | (500) | 90 475 | 79 949 | 10 526 | 88,4% | 92 609 | 84 732 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 2.5: MAINTENANCE

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|---|---------------------------------|----------------------------|-------------------|------------------------------|-----------------------------|-------------------|--|------------------------------|-----------------------------|
| | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Expenditure R'000 | Variance R'000 | Expenditure as % of final appropriation % | Final Appropriation R'000 | Actual Expenditure R'000 |
| Current payments | 419 972 | - | 4 000 | 423 972 | 418 520 | 5 452 | 98,7% | 420 424 | 405 687 |
| Compensation of employees | 301 255 | - | - | 301 255 | 298 059 | 3 196 | 98,9% | 275 133 | 274 886 |
| Salaries and wages | 247 031 | - | - | 247 031 | 245 013 | 2 018 | 99,2% | 174 911 | 223 410 |
| Social contributions | 54 224 | - | - | 54 224 | 53 046 | 1 178 | 97,8% | 100 222 | 51 476 |
| Goods and services | 118 717 | - | 4 000 | 122 717 | 120 461 | 2 256 | 98,2% | 145 291 | 130 801 |
| Administrative fees | 6 | - | - | 6 | 5 | 1 | 83,3% | 252 | 56 |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | 339 | - | - | 339 | 68 | 271 | 20,1% | 2 317 | 256 |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 99 | - | - | 99 | 80 | 19 | 80,8% | 468 | 413 |
| Communication (G&S) | 2 159 | - | - | 2 159 | 2 155 | 4 | 99,8% | 2 142 | 2 142 |
| Computer services | 30 | - | - | 30 | 2 | 28 | 6,7% | 2 | 2 |
| Consultants: Business and advisory services | 2 236 | - | - | 2 236 | 2 223 | 13 | 99,4% | 20 | 3 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | 2 651 | - | - | 2 651 | 2 497 | 154 | 94,2% | 921 | 920 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | 2 190 | - | - | 2 190 | 2 183 | 7 | 99,7% | 7 302 | 7 836 |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medias inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 1 939 | - | - | 1 939 | 1 764 | 175 | 91,0% | 4 300 | 4 167 |
| Consumable: Stationery, printing and office supplies | 207 | - | - | 207 | 196 | 11 | 94,7% | 765 | 645 |
| Operating leases | 1 970 | - | - | 1 970 | 1 555 | 415 | 78,9% | 2 359 | 1 974 |
| Property payments | 101 208 | - | 4 000 | 105 208 | 104 068 | 1 140 | 98,9% | 116 542 | 105 148 |
| Transport provided: Departmental activity | 15 | - | - | 15 | - | 15 | - | 237 | 138 |
| Travel and subsistence | 3 289 | - | - | 3 289 | 3 287 | 2 | 99,9% | 6 028 | 5 988 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | 300 | - | - | 300 | 300 | - | 100,0% | 684 | 308 |
| Venues and facilities | 50 | - | - | 50 | 50 | 0 | 99,4% | 92 | 23 |
| Rental and hiring | 29 | - | - | 29 | 28 | 1 | 96,6% | 860 | 781 |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (incl. interest on unitary payments) (Finance) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 3 740 | - | - | 3 740 | 3 672 | 68 | 98,2% | 3 545 | 2 293 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 3 740 | - | - | 3 740 | 3 672 | 68 | 98,2% | 3 545 | 2 293 |
| Social benefits | 3 740 | - | - | 3 740 | 3 672 | 68 | 98,2% | 3 530 | 2 278 |
| Other transfers to households | - | - | - | - | - | - | - | 15 | 15 |
| Payments for capital assets | 710 | - | - | 710 | 375 | 335 | 52,8% | 971 | 1 130 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 710 | - | - | 710 | 375 | 335 | 52,8% | 971 | 1 130 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 710 | - | - | 710 | 375 | 335 | 52,8% | 971 | 1 130 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 424 422 | - | 4 000 | 428 422 | 422 567 | 5 855 | 98,6% | 424 940 | 409 110 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 2.6: IMMOVABLE ASSET
MANAGEMENT

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|---|------------------------|-------------------|----------|---------------------|--------------------|------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 9 918 | - | - | 9 918 | 9 262 | 656 | 93,4% | 12 153 | 11 351 |
| Compensation of employees | 7 811 | - | - | 7 811 | 7 429 | 382 | 95,1% | 8 299 | 8 139 |
| Salaries and wages | 6 681 | - | - | 6 681 | 6 485 | 196 | 97,1% | 7 298 | 7 143 |
| Social contributions | 1 130 | - | - | 1 130 | 944 | 186 | 83,5% | 1 001 | 996 |
| Goods and services | 2 107 | - | - | 2 107 | 1 833 | 274 | 87,0% | 3 854 | 3 212 |
| Administrative fees | - | - | - | - | - | - | - | 232 | 230 |
| Advertising | 4 | - | - | 4 | 4 | - | 100,0% | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 10 | - | - | 10 | - | 10 | - | 62 | 19 |
| Communication (G&S) | 25 | - | - | 25 | 14 | 11 | 54,8% | 17 | 16 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | 1 772 | - | - | 1 772 | 1 719 | 53 | 97,0% | 2 176 | 1 915 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medicines inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 5 | - | - | 5 | 4 | 1 | 72,0% | 631 | 343 |
| Consumable: Stationery, printing and office equipment | - | - | - | - | - | - | - | 188 | 187 |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 191 | - | - | 191 | 93 | 98 | 48,7% | 449 | 448 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | 100 | - | - | 100 | - | 100 | - | - | - |
| Venues and facilities | - | - | - | - | - | - | - | 100 | 54 |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments) (Finance charges) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 23 | - | - | 23 | - | 23 | - | 22 | 22 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and services | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and services | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 23 | - | - | 23 | - | 23 | - | 22 | 22 |
| Social benefits | 23 | - | - | 23 | - | 23 | - | 22 | 22 |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 80 | - | - | 80 | 59 | 21 | 73,8% | - | - |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 80 | - | - | 80 | 59 | 21 | 73,8% | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 80 | - | - | 80 | 59 | 21 | 73,8% | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 10 021 | - | - | 10 021 | 9 321 | 700 | 93,0% | 12 175 | 11 373 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 2.7: FACILITY MANAGEMENT

| Economic classification | 2020/21 | | | | | | 2019/20 | | |
|---|---------------------------------|----------------------------|-------------------|------------------------------|-----------------------------|-------------------|--|------------------------------|-----------------------------|
| | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Expenditure R'000 | Variance R'000 | Expenditure as % of final appropriation % | Final Appropriation R'000 | Actual Expenditure R'000 |
| Current payments | 130 107 | - | 6 000 | 136 107 | 130 780 | 5 327 | 96,1% | 151 274 | 151 021 |
| Compensation of employees | 54 761 | - | - | 54 761 | 52 023 | 2 738 | 95,0% | 58 489 | 58 477 |
| Salaries and wages | 44 557 | - | - | 44 557 | 42 252 | 2 305 | 94,8% | 48 985 | 48 980 |
| Social contributions | 10 204 | - | - | 10 204 | 9 771 | 433 | 95,8% | 9 504 | 9 496 |
| Goods and services | 75 346 | - | 6 000 | 81 346 | 78 757 | 2 589 | 96,8% | 92 785 | 92 544 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | 73 | - | - | 73 | 38 | 35 | 52,5% | 133 | 120 |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 40 | - | - | 40 | 38 | 2 | 95,8% | 80 | 76 |
| Communication (G&S) | 26 | - | - | 26 | 13 | 13 | 50,8% | 17 | 17 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | 1 035 | - | - | 1 035 | 1 035 | - | 100,0% | 1 040 | 1 035 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | 1 580 | 1 579 |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support material | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | 1 441 | - | - | 1 441 | 1 395 | 46 | 96,8% | 3 663 | 3 590 |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medgas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 5 952 | - | - | 5 952 | 4 645 | 1 307 | 78,0% | 1 004 | 1 004 |
| Consumable: Stationery, printing and office | 326 | - | - | 326 | 326 | - | 100,0% | 310 | 309 |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | 65 671 | - | 6 000 | 71 671 | 70 520 | 1 151 | 98,4% | 83 939 | 83 922 |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 397 | - | - | 397 | 394 | 3 | 99,3% | 784 | 784 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | 70 | - | - | 70 | 37 | 33 | 52,9% | 155 | 27 |
| Venues and facilities | - | - | - | - | - | - | - | 80 | 79 |
| Rental and hiring | 315 | - | - | 315 | 315 | - | 100,0% | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (f | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 364 918 | - | 20 167 | 385 085 | 384 533 | 552 | 99,9% | 332 485 | 331 748 |
| Provinces and municipalities | 363 634 | - | 20 167 | 383 801 | 383 472 | 329 | 99,9% | 331 268 | 331 239 |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | 363 634 | - | 20 167 | 383 801 | 383 472 | 329 | 99,9% | 331 268 | 331 239 |
| Municipal bank accounts | 363 634 | - | 20 167 | 383 801 | 383 472 | 329 | 99,9% | 331 268 | 331 239 |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 1 284 | - | - | 1 284 | 1 061 | 223 | 82,6% | 1 217 | 509 |
| Social benefits | 1 284 | - | - | 1 284 | 1 061 | 223 | 82,6% | 1 217 | 509 |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 760 | - | - | 760 | 748 | 12 | 98,4% | 285 | 66 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 760 | - | - | 760 | 748 | 12 | 98,4% | 285 | 66 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 760 | - | - | 760 | 748 | 12 | 98,4% | 285 | 66 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 495 785 | - | 26 167 | 521 952 | 516 061 | 5 891 | 98,9% | 484 044 | 482 835 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

| Programme 3: TRANSPORT INFRASTRUCTURE | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|-----------------|---------------------|--------------------|---------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Sub programme | | | | | | | | | |
| 1. PROGRAMME SUPPORT: ROADS | 38 143 | - | - | 38 143 | 31 438 | 6 705 | 82,4% | 54 073 | 53 078 |
| 2. INFRASTRUCTURE PLANNING: ROADS | 665 | - | - | 665 | - | 665 | - | 15 317 | 15 313 |
| 3. INFRASTRUCTURE DESIGN: ROADS | 6 245 | - | - | 6 245 | 6 158 | 87 | 98,6% | 4 791 | 2 680 |
| 4. CONSTRUCTION: ROADS | 1 373 104 | - | - | 1 373 104 | 1 335 749 | 37 355 | 97,3% | 1 584 405 | 1 340 470 |
| 5. MAINTENANCE: ROADS | 422 031 | - | (19 000) | 403 031 | 384 913 | 18 118 | 95,5% | 454 750 | 451 594 |
| | 1 840 188 | | (19 000) | 1 821 188 | 1 758 258 | 62 930 | 96,5% | 2 113 336 | 1 863 135 |
| Economic classification | | | | | | | | | |
| Current payments | 1 525 037 | | (19 000) | 1 506 037 | 1 447 604 | 58 432 | 96,1% | 1 761 186 | 1 305 138 |
| Compensation of employees | 360 937 | - | (19 000) | 341 937 | 327 671 | 14 266 | 95,8% | 329 307 | 328 865 |
| Salaries and wages | 300 312 | - | (19 000) | 281 312 | 269 287 | 12 025 | 95,7% | 273 078 | 273 052 |
| Social contributions | 60 625 | - | - | 60 625 | 58 384 | 2 241 | 96,3% | 56 229 | 55 813 |
| Goods and services | 1 164 100 | - | - | 1 164 100 | 1 119 934 | 44 166 | 96,2% | 1 431 879 | 976 273 |
| Administrative fees | 222 | - | - | 222 | - | 222 | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | 671 | - | - | 671 | 85 | 586 | 12,6% | 1 009 | 331 |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 570 | - | - | 570 | 352 | 218 | 61,7% | 651 | 504 |
| Communication (G&S) | 3 025 | - | - | 3 025 | 2 749 | 276 | 90,9% | 3 917 | 3 891 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | 17 600 | - | - | 17 600 | 17 161 | 439 | 97,5% | 20 232 | 10 656 |
| Infrastructure and planning services | 315 | - | - | 315 | - | 315 | - | 1 811 | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 3 919 | - | - | 3 919 | 3 574 | 345 | 91,2% | 18 225 | 18 087 |
| Contractors | 1 076 945 | - | - | 1 076 945 | 1 039 468 | 37 477 | 96,5% | 1 284 548 | 842 411 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | 5 646 | - | - | 5 646 | 5 641 | 5 | 99,9% | 11 279 | 10 968 |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | 15 898 | - | - | 15 898 | 15 164 | 734 | 95,4% | 25 529 | 25 467 |
| Inventory: Learner and teacher support mat | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | 6 701 | - | - | 6 701 | 6 066 | 635 | 90,5% | 14 558 | 14 329 |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 4 877 | - | - | 4 877 | 3 563 | 1 314 | 73,1% | 18 754 | 18 679 |
| Consumable: Stationery, printing and office | 2 734 | - | - | 2 734 | 1 988 | 746 | 72,7% | 2 750 | 3 041 |
| Operating leases | 961 | - | - | 961 | 936 | 25 | 97,4% | 1 747 | 1 494 |
| Property payments | 15 313 | - | - | 15 313 | 14 664 | 649 | 95,8% | 14 943 | 14 877 |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | 30 | 23 |
| Travel and subsistence | 6 875 | - | - | 6 875 | 6 828 | 48 | 99,3% | 9 872 | 9 625 |
| Training and development | 7 | - | - | 7 | 6 | 1 | 85,7% | - | - |
| Operating payments | 1 400 | - | - | 1 400 | 1 286 | 114 | 91,9% | 1 763 | 1 742 |
| Venues and facilities | 76 | - | - | 76 | 76 | 0 | 99,6% | 261 | 149 |
| Rental and hiring | 346 | - | - | 346 | 328 | 18 | 94,8% | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (f | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 8 475 | | | 8 475 | 6 713 | 1 762 | 79,2% | 5 138 | 4 421 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and fund | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and fund | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisati | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to public corp | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to private ent | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 8 475 | - | - | 8 475 | 6 713 | 1 762 | 79,2% | 5 138 | 4 421 |
| Social benefits | 4 572 | - | - | 4 572 | 2 890 | 1 682 | 63,2% | 5 138 | 4 421 |
| Other transfers to households | 3 903 | - | - | 3 903 | 3 823 | 80 | 98,0% | - | - |
| Payments for capital assets | 306 676 | | | 306 676 | 303 940 | 2 736 | 99,1% | 347 012 | 553 576 |
| Buildings and other fixed structures | 293 766 | - | - | 293 766 | 293 710 | 56 | 100,0% | 347 012 | 553 576 |
| Buildings | - | - | - | - | - | - | - | 27 794 | 27 269 |
| Other fixed structures | 293 766 | - | - | 293 766 | 293 710 | 56 | 100,0% | 319 218 | 526 307 |
| Machinery and equipment | 12 910 | - | - | 12 910 | 10 230 | 2 680 | 79,2% | - | - |
| Transport equipment | 8 760 | - | - | 8 760 | 8 173 | 587 | 93,3% | - | - |
| Other machinery and equipment | 4 150 | - | - | 4 150 | 2 057 | 2 093 | 49,6% | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | 1 840 188 | | (19 000) | 1 821 188 | 1 758 258 | 62 930 | 96,5% | 2 113 336 | 1 863 135 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 3.1: PROGRAMME SUPPORT: ROADS

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|----------|---------------------|--------------------|--------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 27 129 | - | - | 27 129 | 21 185 | 5 944 | 78,1% | 25 850 | 25 613 |
| Compensation of employees | 24 206 | - | - | 24 206 | 18 415 | 5 792 | 76,1% | 22 240 | 21 806 |
| Salaries and wages | 20 645 | - | - | 20 645 | 16 332 | 4 313 | 79,1% | 19 747 | 19 722 |
| Social contributions | 3 561 | - | - | 3 561 | 2 082 | 1 479 | 58,5% | 2 493 | 2 084 |
| Goods and services | 2 923 | - | - | 2 923 | 2 771 | 152 | 94,8% | 3 610 | 3 807 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | 7 | - | - | 7 | 7 | - | 100,0% | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 25 | - | - | 25 | - | 25 | - | 40 | 33 |
| Communication (G&S) | 75 | - | - | 75 | 68 | 7 | 90,7% | 250 | 248 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | 20 | - | - | 20 | - | 20 | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 33 | - | - | 33 | 11 | 22 | 33,3% | 255 | 241 |
| Consumable: Stationery, printing and office supplies | 400 | - | - | 400 | 374 | 26 | 93,6% | - | 478 |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 1 196 | - | - | 1 196 | 1 189 | 7 | 99,4% | 2 304 | 2 112 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | 1 167 | - | - | 1 167 | 1 122 | 45 | 96,1% | 650 | 650 |
| Venues and facilities | - | - | - | - | - | - | - | 111 | 44 |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (incl. interest on unitary payments (franchise fees)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 2 104 | - | - | 2 104 | 2 041 | 63 | 97,0% | 99 | 75 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 2 104 | - | - | 2 104 | 2 041 | 63 | 97,0% | 99 | 75 |
| Social benefits | 104 | - | - | 104 | 41 | 63 | 39,8% | 99 | 75 |
| Other transfers to households | 2 000 | - | - | 2 000 | 2 000 | - | 100,0% | - | - |
| Payments for capital assets | 8 910 | - | - | 8 910 | 8 211 | 699 | 92,2% | 28 124 | 27 391 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | 28 124 | 27 391 |
| Buildings | - | - | - | - | - | - | - | 27 794 | 27 269 |
| Other fixed structures | - | - | - | - | - | - | - | 330 | 122 |
| Machinery and equipment | 8 910 | - | - | 8 910 | 8 211 | 699 | 92,2% | - | - |
| Transport equipment | 8 760 | - | - | 8 760 | 8 173 | 587 | 93,3% | - | - |
| Other machinery and equipment | 150 | - | - | 150 | 38 | 112 | 25,3% | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 38 143 | - | - | 38 143 | 31 438 | 6 705 | 82,4% | 54 073 | 53 078 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 3.2: INFRASTRUCTURE PLANNING:
ROADS

| | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|----------|---------------------|--------------------|------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| Economic classification | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 665 | - | - | 665 | - | 665 | - | 15 317 | 15 313 |
| Compensation of employees | - | - | - | - | - | - | - | - | - |
| Salaries and wages | - | - | - | - | - | - | - | - | - |
| Social contributions | - | - | - | - | - | - | - | - | - |
| Goods and services | 665 | - | - | 665 | - | 665 | - | 15 317 | 15 313 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | - | - |
| Communication (G&S) | - | - | - | - | - | - | - | - | - |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | 297 | - | - | 297 | - | 297 | - | 1 | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | 15 315 | 15 313 |
| Contractors | 368 | - | - | 368 | - | 368 | - | 1 | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support mate | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | - | - |
| Consumable: Stationery, printing and office | - | - | - | - | - | - | - | - | - |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | - | - | - | - | - | - | - | - | - |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | - | - | - | - | - | - | - | - | - |
| Venues and facilities | - | - | - | - | - | - | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (f | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | - | - | - | - | - | - | - | - | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and fund | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and fund | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisati | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to public corp | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to private ent | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | - | - |
| Social benefits | - | - | - | - | - | - | - | - | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | - | - | - | - | - | - | - | - | - |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | - | - | - | - | - | - | - | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | - | - | - | - | - | - | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 665 | - | - | 665 | - | 665 | - | 15 317 | 15 313 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 3.3: INFRASTRUCTURE DESIGN:
ROADS

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|----------|---------------------|--------------------|-----------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 6 245 | - | - | 6 245 | 6 158 | 87 | 98,6% | 4 791 | 2 680 |
| Compensation of employees | - | - | - | - | - | - | - | - | - |
| Salaries and wages | - | - | - | - | - | - | - | - | - |
| Social contributions | - | - | - | - | - | - | - | - | - |
| Goods and services | 6 245 | - | - | 6 245 | 6 158 | 87 | 98,6% | 4 791 | 2 680 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | - | - |
| Communication (G&S) | - | - | - | - | - | - | - | - | - |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | 2 600 | - | - | 2 600 | 2 584 | 16 | 99,4% | - | - |
| Infrastructure and planning services | 18 | - | - | 18 | - | 18 | - | 1 810 | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 3 579 | - | - | 3 579 | 3 574 | 5 | 99,9% | 2 800 | 2 680 |
| Contractors | 48 | - | - | 48 | - | 48 | - | 181 | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support mate | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | - | - |
| Consumable: Stationery, printing and office | - | - | - | - | - | - | - | - | - |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | - | - | - | - | - | - | - | - | - |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | - | - | - | - | - | - | - | - | - |
| Venues and facilities | - | - | - | - | - | - | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (f | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | - | - | - | - | - | - | - | - | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and fund | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and fund | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisati | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to public corp | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to private ent | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | - | - |
| Social benefits | - | - | - | - | - | - | - | - | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | - | - | - | - | - | - | - | - | - |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | - | - | - | - | - | - | - | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | - | - | - | - | - | - | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 6 245 | - | - | 6 245 | 6 158 | 87 | 98,6% | 4 791 | 2 680 |

APPROPRIATION STATEMENT
for the year ended 31 March 2021

Subprogramme: 3.4: CONSTRUCTION: ROADS

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|----------|---------------------|--------------------|---------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 1 079 338 | - | - | 1 079 338 | 1 042 039 | 37 299 | 96,5% | 1 265 917 | 814 667 |
| Compensation of employees | - | - | - | - | - | - | - | - | - |
| Salaries and wages | - | - | - | - | - | - | - | - | - |
| Social contributions | - | - | - | - | - | - | - | - | - |
| Goods and services | 1 079 338 | - | - | 1 079 338 | 1 042 039 | 37 299 | 96,5% | 1 265 917 | 814 667 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | - | - |
| Communication (G&S) | - | - | - | - | - | - | - | - | - |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | 15 000 | - | - | 15 000 | 14 577 | 423 | 97,2% | 19 910 | 10 389 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | 1 064 338 | - | - | 1 064 338 | 1 027 462 | 36 876 | 96,5% | 1 246 007 | 804 279 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | - | - |
| Consumable: Stationery, printing and office supplies | - | - | - | - | - | - | - | - | - |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | - | - | - | - | - | - | - | - | - |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | - | - | - | - | - | - | - | - | - |
| Venues and facilities | - | - | - | - | - | - | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (P&F)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | - | - | - | - | - | - | - | - | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and processes | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and processes | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | - | - |
| Social benefits | - | - | - | - | - | - | - | - | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 293 766 | - | - | 293 766 | 293 710 | 56 | 100,0% | 318 488 | 525 803 |
| Buildings and other fixed structures | 293 766 | - | - | 293 766 | 293 710 | 56 | 100,0% | 318 488 | 525 803 |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | 293 766 | - | - | 293 766 | 293 710 | 56 | 100,0% | 318 488 | 525 803 |
| Machinery and equipment | - | - | - | - | - | - | - | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | - | - | - | - | - | - | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 1 373 104 | - | - | 1 373 104 | 1 335 749 | 37 355 | 97,3% | 1 584 405 | 1 340 470 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 3.5: MAINTENANCE: ROADS

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|---|---------------------------------|----------------------------|-------------------|------------------------------|-----------------------------|-------------------|--|------------------------------|-----------------------------|
| | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Expenditure R'000 | Variance R'000 | Expenditure as % of final appropriation % | Final Appropriation R'000 | Actual Expenditure R'000 |
| Current payments | 411 660 | - | (19 000) | 392 660 | 378 222 | 14 438 | 96,3% | 449 311 | 446 866 |
| Compensation of employees | 336 731 | - | (19 000) | 317 731 | 309 256 | 8 475 | 97,3% | 307 067 | 307 059 |
| Salaries and wages | 279 667 | - | (19 000) | 260 667 | 252 955 | 7 712 | 97,0% | 253 331 | 253 330 |
| Social contributions | 57 064 | - | - | 57 064 | 56 302 | 763 | 98,7% | 53 736 | 53 729 |
| Goods and services | 74 929 | - | - | 74 929 | 68 966 | 5 963 | 92,0% | 142 244 | 139 807 |
| Administrative fees | 222 | - | - | 222 | - | 222 | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | 664 | - | - | 664 | 78 | 586 | 11,7% | 1 009 | 331 |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 545 | - | - | 545 | 352 | 193 | 64,6% | 611 | 471 |
| Communication (G&S) | 2 950 | - | - | 2 950 | 2 681 | 269 | 90,9% | 3 667 | 3 643 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | 322 | 267 |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 340 | - | - | 340 | - | 340 | - | 110 | 94 |
| Contractors | 12 171 | - | - | 12 171 | 12 006 | 165 | 98,6% | 38 359 | 38 133 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | 5 646 | - | - | 5 646 | 5 641 | 5 | 99,9% | 11 279 | 10 988 |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | 15 898 | - | - | 15 898 | 15 164 | 734 | 95,4% | 25 529 | 25 467 |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | 6 701 | - | - | 6 701 | 6 066 | 635 | 90,5% | 14 558 | 14 329 |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medicines inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 4 844 | - | - | 4 844 | 3 552 | 1 292 | 73,3% | 18 499 | 18 437 |
| Consumable: Stationery, printing and office | 2 334 | - | - | 2 334 | 1 614 | 720 | 69,1% | 2 750 | 2 563 |
| Operating leases | 961 | - | - | 961 | 936 | 25 | 97,4% | 1 747 | 1 494 |
| Property payments | 15 313 | - | - | 15 313 | 14 664 | 649 | 95,8% | 14 943 | 14 877 |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | 30 | 23 |
| Travel and subsistence | 5 679 | - | - | 5 679 | 5 639 | 40 | 99,3% | 7 568 | 7 513 |
| Training and development | 7 | - | - | 7 | 6 | 1 | 85,7% | - | - |
| Operating payments | 233 | - | - | 233 | 164 | 69 | 70,4% | 1 113 | 1 092 |
| Venues and facilities | 76 | - | - | 76 | 76 | 0 | 99,6% | 150 | 105 |
| Rental and hiring | 346 | - | - | 346 | 328 | 18 | 94,8% | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (F | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 6 371 | - | - | 6 371 | 4 672 | 1 699 | 73,3% | 5 039 | 4 346 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and payments | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and payments | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 6 371 | - | - | 6 371 | 4 672 | 1 699 | 73,3% | 5 039 | 4 346 |
| Social benefits | 4 468 | - | - | 4 468 | 2 849 | 1 619 | 63,8% | 5 039 | 4 346 |
| Other transfers to households | 1 903 | - | - | 1 903 | 1 823 | 80 | 95,8% | - | - |
| Payments for capital assets | 4 000 | - | - | 4 000 | 2 019 | 1 981 | 50,5% | 400 | 382 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | 400 | 382 |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | 400 | 382 |
| Machinery and equipment | 4 000 | - | - | 4 000 | 2 019 | 1 981 | 50,5% | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 4 000 | - | - | 4 000 | 2 019 | 1 981 | 50,5% | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 422 031 | - | (19 000) | 403 031 | 384 913 | 18 118 | 95,5% | 454 750 | 451 594 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Programme 4: COMMUNITY BASED PROGRAMME

| | 2020/21 | | | | | | | 2019/20 | |
|---|------------------------|-------------------|----------|---------------------|--------------------|--------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Sub programme | | | | | | | | | |
| 1. PROGRAMME SUPPORT | 7 838 | - | - | 7 838 | 5 552 | 2 286 | 70,8% | 4 386 | 4 098 |
| 2. COMMUNITY DEVELOPMENT | 263 289 | - | - | 263 289 | 263 103 | 187 | 99,9% | 211 857 | 208 607 |
| 3. INNOVATION AND EMPOWERMENT | 1 475 | - | - | 1 475 | 1 475 | - | 100,0% | 1 677 | 901 |
| 4. EPWP CO-ORDINATION AND MONITORING | 464 | - | - | 464 | 77 | 387 | 16,7% | 117 | 60 |
| | 273 066 | - | - | 273 066 | 270 207 | 2 859 | 99,0% | 218 037 | 213 666 |
| Economic classification | | | | | | | | | |
| Current payments | 272 934 | - | - | 272 934 | 270 168 | 2 766 | 99,0% | 217 812 | 213 472 |
| Compensation of employees | 7 387 | - | - | 7 387 | 5 196 | 2 191 | 70,3% | 3 769 | 3 516 |
| Salaries and wages | 5 296 | - | - | 5 296 | 4 527 | 769 | 85,5% | 3 137 | 3 090 |
| Social contributions | 2 091 | - | - | 2 091 | 669 | 1 422 | 32,0% | 632 | 426 |
| Goods and services | 265 547 | - | - | 265 547 | 264 972 | 575 | 99,8% | 214 043 | 209 956 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | 122 | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | 17 | 18 |
| Communication (G&S) | 11 | - | - | 11 | 11 | 0 | 99,1% | 18 | 17 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 714 | - | - | 714 | 714 | - | 100,0% | 596 | 596 |
| Contractors | 262 575 | - | - | 262 575 | 262 389 | 187 | 99,9% | 203 302 | 202 425 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | 583 | 502 |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medias inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | 2 097 | 230 |
| Consumable: Stationery, printing and office equipment | 12 | - | - | 12 | 12 | 0 | 99,2% | 6 | 5 |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | 2 760 | 2 554 |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 534 | - | - | 534 | 288 | 246 | 53,9% | 403 | 367 |
| Training and development | 1 475 | - | - | 1 475 | 1 475 | - | 100,0% | 1 677 | 901 |
| Operating payments | 61 | - | - | 61 | 61 | - | 100,0% | 2 400 | 2 303 |
| Venues and facilities | 164 | - | - | 164 | 22 | 142 | 13,7% | 62 | 39 |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (incl. interest on unitary payments (if applicable)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 26 | - | - | 26 | - | 26 | - | 25 | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and projects | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 26 | - | - | 26 | - | 26 | - | 25 | - |
| Social benefits | 26 | - | - | 26 | - | 26 | - | 25 | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 106 | - | - | 106 | 39 | 67 | 36,8% | 200 | 194 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 106 | - | - | 106 | 39 | 67 | 36,8% | 200 | 194 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 106 | - | - | 106 | 39 | 67 | 36,8% | 200 | 194 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | 273 066 | - | - | 273 066 | 270 207 | 2 859 | 99,0% | 218 037 | 213 666 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 4.1: PROGRAMME SUPPORT

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|---|---------------------------------|----------------------------|-------------------|------------------------------|-----------------------------|-------------------|--|------------------------------|-----------------------------|
| | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Expenditure R'000 | Variance R'000 | Expenditure as % of final appropriation % | Final Appropriation R'000 | Actual Expenditure R'000 |
| Current payments | 7 706 | - | - | 7 706 | 5 513 | 2 193 | 71,5% | 4 161 | 3 904 |
| Compensation of employees | 7 387 | - | - | 7 387 | 5 196 | 2 191 | 70,3% | 3 769 | 3 516 |
| Salaries and wages | 5 296 | - | - | 5 296 | 4 527 | 769 | 85,5% | 3 137 | 3 090 |
| Social contributions | 2 091 | - | - | 2 091 | 669 | 1 422 | 32,0% | 632 | 426 |
| Goods and services | 319 | - | - | 319 | 317 | 2 | 99,5% | 392 | 389 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | 17 | 18 |
| Communication (G&S) | 11 | - | - | 11 | 11 | 0 | 99,1% | 18 | 17 |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support materials | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | 3 | 3 |
| Consumable: Stationery, printing and office supplies | 12 | - | - | 12 | 12 | 0 | 99,2% | 6 | 5 |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 234 | - | - | 234 | 233 | 1 | 99,4% | 348 | 346 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | 61 | - | - | 61 | 61 | - | 100,0% | - | - |
| Venues and facilities | - | - | - | - | - | - | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (incl. interest on unitary payments (R'000)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 26 | - | - | 26 | - | 26 | - | 25 | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and private enterprises | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and private enterprises | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 26 | - | - | 26 | - | 26 | - | 25 | - |
| Social benefits | 26 | - | - | 26 | - | 26 | - | 25 | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | 106 | - | - | 106 | 39 | 67 | 36,8% | 200 | 194 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 106 | - | - | 106 | 39 | 67 | 36,8% | 200 | 194 |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | 106 | - | - | 106 | 39 | 67 | 36,8% | 200 | 194 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 7 838 | - | - | 7 838 | 5 552 | 2 286 | 70,8% | 4 386 | 4 098 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 4.2: COMMUNITY DEVELOPMENT

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|----------|---------------------|--------------------|------------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 263 289 | - | - | 263 289 | 263 103 | 187 | 99,9% | 211 857 | 208 607 |
| Compensation of employees | - | - | - | - | - | - | - | - | - |
| Salaries and wages | - | - | - | - | - | - | - | - | - |
| Social contributions | - | - | - | - | - | - | - | - | - |
| Goods and services | 263 289 | - | - | 263 289 | 263 103 | 187 | 99,9% | 211 857 | 208 607 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | 122 | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | - | - |
| Communication (G&S) | - | - | - | - | - | - | - | - | - |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | 714 | - | - | 714 | 714 | - | 100,0% | 596 | 596 |
| Contractors | 262 575 | - | - | 262 575 | 262 389 | 187 | 99,9% | 203 302 | 202 425 |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor vehicles) | - | - | - | - | - | - | - | 583 | 502 |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support material | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medsas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | 2 094 | 227 |
| Consumable: Stationery, printing and office equipment | - | - | - | - | - | - | - | - | - |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | 2 760 | 2 554 |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | - | - | - | - | - | - | - | - | - |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | - | - | - | - | - | - | - | 2 400 | 2 303 |
| Venues and facilities | - | - | - | - | - | - | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (for example, interest on loans)) | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | - | - | - | - | - | - | - | - | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business) | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and services | - | - | - | - | - | - | - | - | - |
| Other transfers to public corporations | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and services | - | - | - | - | - | - | - | - | - |
| Other transfers to private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | - | - |
| Social benefits | - | - | - | - | - | - | - | - | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | - | - | - | - | - | - | - | - | - |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | - | - | - | - | - | - | - | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | - | - | - | - | - | - | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 263 289 | - | - | 263 289 | 263 103 | 187 | 99,9% | 211 857 | 208 607 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 4.3: INNOVATION AND
EMPOWERMENT

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|------------------------|-------------------|----------|---------------------|--------------------|----------|---|---------------------|--------------------|
| | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Expenditure | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payments | 1 475 | - | - | 1 475 | 1 475 | - | 100,0% | 1 677 | 901 |
| Compensation of employees | - | - | - | - | - | - | - | - | - |
| Salaries and wages | - | - | - | - | - | - | - | - | - |
| Social contributions | - | - | - | - | - | - | - | - | - |
| Goods and services | 1 475 | - | - | 1 475 | 1 475 | - | 100,0% | 1 677 | 901 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | - | - |
| Communication (G&S) | - | - | - | - | - | - | - | - | - |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support mate | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medgas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | - | - |
| Consumable: Stationery, printing and office | - | - | - | - | - | - | - | - | - |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | - | - | - | - | - | - | - | - | - |
| Training and development | 1 475 | - | - | 1 475 | 1 475 | - | 100,0% | 1 677 | 901 |
| Operating payments | - | - | - | - | - | - | - | - | - |
| Venues and facilities | - | - | - | - | - | - | - | - | - |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (f | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | - | - | - | - | - | - | - | - | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and fund | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and fund | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisati | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to public corp | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to private ent | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | - | - |
| Social benefits | - | - | - | - | - | - | - | - | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | - | - | - | - | - | - | - | - | - |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | - | - | - | - | - | - | - | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | - | - | - | - | - | - | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 1 475 | - | - | 1 475 | 1 475 | - | 100,0% | 1 677 | 901 |

APPROPRIATION STATEMENT for the year ended 31 March 2021

Subprogramme: 4.4: EPWP CO-ORDINATION AND MONITORING

| Economic classification | 2020/21 | | | | | | | 2019/20 | |
|--|---------------------------------|----------------------------|-------------------|------------------------------|-----------------------------|-------------------|--|------------------------------|-----------------------------|
| | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Expenditure R'000 | Variance R'000 | Expenditure as % of final appropriation % | Final Appropriation R'000 | Actual Expenditure R'000 |
| Current payments | 464 | - | - | 464 | 77 | 387 | 16,7% | 117 | 60 |
| Compensation of employees | - | - | - | - | - | - | - | - | - |
| Salaries and wages | - | - | - | - | - | - | - | - | - |
| Social contributions | - | - | - | - | - | - | - | - | - |
| Goods and services | 464 | - | - | 464 | 77 | 387 | 16,7% | 117 | 60 |
| Administrative fees | - | - | - | - | - | - | - | - | - |
| Advertising | - | - | - | - | - | - | - | - | - |
| Minor assets | - | - | - | - | - | - | - | - | - |
| Audit costs: External | - | - | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | - | - | - | - | - | - | - | - | - |
| Communication (G&S) | - | - | - | - | - | - | - | - | - |
| Computer services | - | - | - | - | - | - | - | - | - |
| Consultants: Business and advisory services | - | - | - | - | - | - | - | - | - |
| Infrastructure and planning services | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | - | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Fuel, oil and gas | - | - | - | - | - | - | - | - | - |
| Inventory: Learner and teacher support mate | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Medicine | - | - | - | - | - | - | - | - | - |
| Medcas inventory interface | - | - | - | - | - | - | - | - | - |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | - | - | - | - | - | - | - | - | - |
| Consumable: Stationery, printing and office | - | - | - | - | - | - | - | - | - |
| Operating leases | - | - | - | - | - | - | - | - | - |
| Property payments | - | - | - | - | - | - | - | - | - |
| Transport provided: Departmental activity | - | - | - | - | - | - | - | - | - |
| Travel and subsistence | 300 | - | - | 300 | 55 | 245 | 18,3% | 55 | 20 |
| Training and development | - | - | - | - | - | - | - | - | - |
| Operating payments | - | - | - | - | - | - | - | - | - |
| Venues and facilities | 164 | - | - | 164 | 22 | 142 | 13,7% | 62 | 39 |
| Rental and hiring | - | - | - | - | - | - | - | - | - |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Interest (Incl. interest on unitary payments (f | - | - | - | - | - | - | - | - | - |
| Rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | - | - | - | - | - | - | - | - | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | - | - | - | - | - | - | - | - | - |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and fund | - | - | - | - | - | - | - | - | - |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal bank accounts | - | - | - | - | - | - | - | - | - |
| Municipal agencies and fund | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Departmental agencies (non-business | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisati | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Public corporations | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to public corp | - | - | - | - | - | - | - | - | - |
| Private enterprises | - | - | - | - | - | - | - | - | - |
| Subsidies on products and p | - | - | - | - | - | - | - | - | - |
| Other transfers to private ent | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - | - | - |
| Social benefits | - | - | - | - | - | - | - | - | - |
| Other transfers to households | - | - | - | - | - | - | - | - | - |
| Payments for capital assets | - | - | - | - | - | - | - | - | - |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | - | - | - | - | - | - | - | - | - |
| Transport equipment | - | - | - | - | - | - | - | - | - |
| Other machinery and equipment | - | - | - | - | - | - | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payment for financial assets | - | - | - | - | - | - | - | - | - |
| Total | 464 | - | - | 464 | 77 | 387 | 16,7% | 117 | 60 |

Notes to the Appropriation Statement

1 Detail of transfers and subsidies as per Appropriation Act (after Virement):

Statements.

2 Detail of specifically and exclusively appropriated amounts voted (after Virement):

Detail of these transactions can be viewed in note 1 (Annual Appropriation) to the Annual Financial Statements.

3 Detail on payments for financial assets

Statements.

4 Explanations of material variances from Amounts Voted (after virement):

| 4,1 Per programme: | Final Appropriation | Actual Expenditure | Variance | Variance as a % of Final Approp. |
|--------------------------------|------------------------|-----------------------|----------|-------------------------------------|
| | R'000 | R'000 | R'000 | % |
| ADMINISTRATION | 193 695 | 178 924 | 14 771 | 7,63% |
| PUBLIC WORKS INFRASTRUCTURE | 1 064 589 | 1 037 797 | 26 793 | 2,52% |
| TRANSPORT INFRASTRUCTURE | 1 821 188 | 1 758 258 | 62 930 | 3,46% |
| COMMUNITY BASED PROGRAMME | 273 066 | 270 207 | 2 859 | 1,05% |

4,2 Per economic classification:

| Final Appropriation | Actual Expenditure | Variance | Variance as a % of Final Approp. |
|------------------------|-----------------------|----------|-------------------------------------|
| R'000 | R'000 | R'000 | % |

Current expenditure

| | | | | |
|---------------------------|-----------|-----------|--------|-------|
| Compensation of employees | 902 835 | 868 925 | 33 910 | 3,76% |
| Goods and services | 1 681 325 | 1 624 532 | 56 793 | 3,38% |

Transfers and subsidies

| | | | | |
|------------------------------|---------|---------|-------|--------|
| Provinces and municipalities | 383 801 | 383 472 | 329 | 0,09% |
| Households | 16 178 | 12 262 | 3 916 | 24,21% |

Payments for capital assets

| | | | | |
|--------------------------------------|---------|---------|-------|--------|
| Buildings and other fixed structures | 352 754 | 343 858 | 8 896 | 2,52% |
| Machinery and equipment | 15 645 | 12 137 | 3 508 | 22,42% |

Payments for financial assets

In terms of Transfers and Subsidies, there was a delay in paying the leave gratuities, and social benefits to those employees left the public service employment, the retirements were also bit slow. In relation to Machinery and equipment, the procurement was put on hold to enable the department to safe funding and contribute towards COVID-19.

4,3 Per conditional grant

| Final Appropriation | Actual Expenditure | Variance | Variance as a % of Final Approp. |
|------------------------|-----------------------|----------|-------------------------------------|
| R'000 | R'000 | R'000 | % |

| | | | | |
|---|-----------|-----------|-----|----|
| NdoT - Provincial Roads Maintenance Grant | 1 265 227 | 1 264 345 | 882 | 0% |
| NdPW - EPWP Inc Grant to Province | 15 728 | 15 728 | - | 0% |

Statement of Financial Performance

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|---|-----------|------------------|------------------|
| REVENUE | | | |
| Annual appropriation | <u>1</u> | 3 352 538 | 3 602 648 |
| TOTAL REVENUE | | 3 352 538 | 3 602 648 |
| EXPENDITURE | | | |
| Current expenditure | | | |
| Compensation of employees | <u>3</u> | 868 924 | 871 562 |
| Goods and services | <u>4</u> | 1 567 413 | 1 452 901 |
| Total current expenditure | | 2 436 337 | 2 324 463 |
| Transfers and subsidies | | | |
| Transfers and subsidies | <u>5</u> | 395 735 | 339 531 |
| Total transfers and subsidies | | 395 735 | 339 531 |
| Expenditure for capital assets | | | |
| Tangible assets | <u>6</u> | 413 114 | 634 999 |
| Total expenditure for capital assets | | 413 114 | 634 999 |
| TOTAL EXPENDITURE | | 3 245 186 | 3 298 993 |
| SURPLUS/(DEFICIT) FOR THE YEAR | | 107 352 | 303 655 |
| Reconciliation of Net Surplus/(Deficit) for the year | | | |
| Voted Funds | | 107 352 | 303 655 |
| Annual appropriation | | 70 053 | -172 126 |
| Conditional grants | | 83 666 | 475 806 |
| Departmental revenue and NRF Receipts | <u>11</u> | - | - |
| SURPLUS/(DEFICIT) FOR THE YEAR | | 107 352 | 303 655 |

Statement of Financial Position

| | <i>Note</i> | 2020/21 R'000 | 2019/20 R'000 |
|---|-------------|------------------|------------------|
| ASSETS | | | |
| Current Assets | | 152 068 | 168 195 |
| Unauthorised expenditure | | - | - |
| Cash and cash equivalents | <u>7</u> | 102 091 | 120 895 |
| Prepayments and advances | <u>8</u> | - | - |
| Receivables | <u>9</u> | 49 977 | 47 300 |
| Non-Current Assets | | 13 207 | 12 714 |
| Receivables | <u>9</u> | 13 207 | 12 714 |
| TOTAL ASSETS | | 165 275 | 180 909 |
| LIABILITIES | | | |
| Current Liabilities | | 160 350 | 176 130 |
| Voted funds to be surrendered to the Revenue Fund | <u>10</u> | 153 745 | 170 043 |
| Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund | <u>11</u> | 4 154 | 5 522 |
| Payables | <u>12</u> | 2 451 | 565 |
| Non-Current Liabilities | | | |
| Payables | <u>13</u> | - | 15 |
| TOTAL LIABILITIES | | 160 350 | 176 145 |
| NET ASSETS | | 4 925 | 4 764 |
| Represented by: | | | |
| Capitalisation reserve | | - | - |
| Recoverable revenue | | 4 925 | 4 764 |
| Retained funds | | - | - |
| Revaluation reserves | | - | - |
| TOTAL | | 4 925 | 4 764 |

Statement of Changes in Net Assets

| NET ASSETS | Note | 2020/21 R'000 | 2019/20 R'000 |
|--|------|---------------------|---------------------|
| Capitalisation Reserves | | | |
| Opening balance | | - | - |
| Transfers: | | | |
| Movement in Equity | | | - |
| Movement in Operational Funds | | | - |
| Other movements | | | - |
| Closing balance | | <u>-</u> | <u>-</u> |
| Recoverable revenue | | | |
| Opening balance | | 4 764 | 5 395 |
| Transfers | | 161 | -631 |
| Irrecoverable amounts written off | | - | - |
| Debts revised | | | - |
| Debts recovered (included in departmental receipts) | | - | -767 |
| Debts raised | | 161 | 136 |
| Closing balance | | <u>4 925</u> | <u>4 764</u> |
| Retained funds | | | |
| Opening balance | | - | - |
| Transferred from voted funds to be surrendered (Parliament/Legislatures ONLY) | | | - |
| Utilised during the year | | | - |
| Other | | | - |
| Closing balance | | <u>-</u> | <u>-</u> |
| Revaluation Reserves | | | |
| Opening balance | | - | - |
| Revaluation adjustment (Housing departments) | | | - |
| Transfers | | | - |
| Other | | | - |
| Closing balance | | <u>-</u> | <u>-</u> |
| TOTAL | | <u><u>4 925</u></u> | <u><u>4 764</u></u> |

Cash Flow Statement

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|--|------------|------------------|------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Receipts | | 3 375 269 | 3 392 216 |
| Annual appropriated funds received | <u>1,1</u> | 3 352 538 | 3 366 036 |
| Statutory appropriated funds received | | - | - |
| Departmental revenue received | <u>2</u> | 22 727 | 26 163 |
| Interest received | <u>2,2</u> | 4 | 17 |
| NRF Receipts | | - | - |
| Aid assistance received | | - | - |
| Net (increase)/ decrease in working capital | | -791 | -1 099 |
| Surrendered to Revenue Fund | | -147 819 | -94 268 |
| Surrendered to RDP Fund/Donor | | - | - |
| Current payments | | -2 436 337 | -2 324 463 |
| Interest paid | | - | - |
| Payments for financial assets | | - | - |
| Transfers and subsidies paid | | -395 735 | -339 531 |
| Net cash flow available from operating activities | <u>14</u> | 394 587 | 632 855 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Distribution/dividend received | | - | - |
| Payments for capital assets | <u>6</u> | -413 114 | -634 999 |
| Proceeds from sale of capital assets | <u>2,4</u> | 70 | - |
| (Increase)/ decrease in loans | | - | - |
| (Increase)/ decrease in investments | | - | - |
| (Increase)/ decrease in other financial assets | | - | - |
| (Increase)/decrease in non-current receivables | <u>9</u> | -493 | 1 273 |
| Net cash flows from investing activities | | -413 537 | -633 726 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Increase/ (decrease) in net assets | | 161 | - |
| Increase/ (decrease) in non-current payables | | -15 | -18 |
| Net cash flows from financing activities | | 146 | -18 |
| Net increase/ (decrease) in cash and cash equivalents | | -18 804 | -889 |
| Cash and cash equivalents at beginning of period | | 120 895 | 121 784 |
| Unrealised gains and losses within cash and cash equivalents | | - | - |
| Cash and cash equivalents at end of period | <u>15</u> | 102 091 | 120 895 |

Notes to the Annual Financial Statements

| 1,1 Annual Appropriation | 2020/21 | | | 2019/20 | | |
|--------------------------------|---------------------------|-----------------------------|---|---------------------------|------------------------------|---|
| | Final Appropriation R'000 | Actual Funds Received R'000 | Funds not requested/ not received R'000 | Final Appropriation R'000 | Appropriation Received R'000 | Funds not requested/ not received R'000 |
| Programmes | | | | | | |
| 1. ADMINISTRATION | 205 462 | 205 462 | - | 236 696 | 224 832 | 11 864 |
| 2. PUBLIC WORKS INFRASTRUCTURE | 1 033 822 | 1 033 822 | - | 1 034 579 | 1 029 763 | 4 816 |
| 3. TRANSPORT INFRASTRUCTURE | 1 840 188 | 1 840 188 | - | 2 113 336 | 1 893 817 | 219 519 |
| 4. COMMUNITY BASED PROGRAMME | 273 066 | 273 066 | - | 218 037 | 217 624 | 413 |
| Total | 3 352 538 | 3 352 538 | - | 3 602 648 | 3 366 036 | 236 613 |

| 1,2 Conditional grants** | Note | 2020/21 R'000 | 2019/20 R'000 |
|---|------|---------------|---------------|
| Total grants received | 31 | 1 280 955 | 1 167 732 |
| Provincial grants included in Total Grants received | | - | - |

| 2 Departmental Revenue | Note | 2020/21 R'000 | 2019/20 R'000 |
|---|------|---------------|---------------|
| Tax revenue | | - | - |
| Sales of goods and services other than capital assets | 2.1 | 20 847 | 22 822 |
| Interest, dividends and rent on land | 2.2 | 4 | 17 |
| Sales of capital assets | 2.3 | 70 | - |
| Transactions in financial assets and liabilities | 2.4 | 1 880 | 3 341 |
| Total revenue collected | | 22 801 | 26 180 |
| Less: Own revenue included in appropriation | 11 | 22 801 | 26 180 |
| Departmental revenue collected | | - | - |

| 2,1 Sales of goods and services other than capital assets | Note | 2020/21 R'000 | 2019/20 R'000 |
|---|------|---------------|---------------|
| Sales of goods and services produced by the department | 2 | 20 847 | 22 742 |
| Sales by market establishment | | 6 010 | 5 219 |
| Administrative fees | | - | - |
| Other sales | | 14 837 | 17 523 |
| Sales of scrap, waste and other used current goods | | - | 80 |
| Total | | 20 847 | 22 822 |

| 2,2 Interest, dividends and rent on land | Note | 2020/21 R'000 | 2019/20 R'000 |
|--|------|---------------|---------------|
| Interest | 2 | 4 | 17 |
| Dividends | | - | - |
| Rent on land | | - | - |
| Total | | 4 | 17 |

| 2,3 Sales of capital assets | Note | 2020/21 R'000 | 2019/20 R'000 |
|--------------------------------------|------|---------------|---------------|
| Tangible assets | 2 | 70 | - |
| Buildings and other fixed structures | 28 | 70 | - |
| Total | | 70 | - |

| 2,4 Transactions in financial assets and liabilities | Note | 2020/21 R'000 | 2019/20 R'000 |
|--|------|---------------|---------------|
| Receivables | 2 | - | 2 208 |
| Other Receipts including Recoverable Revenue | | 1 880 | 1 133 |
| Total | | 1 880 | 3 341 |

Notes to the Annual Financial Statements

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|---|-------------|------------------|------------------|
| 4,3 Audit cost – external | 4 | | |
| Regularity audits | | 10 229 | 12 580 |
| Total | | 10 229 | 12 580 |
| <i>Include discussion where deemed relevant</i> | | | |
| 4,4 Inventory | 4 | | |
| Fuel, oil and gas | | 15 164 | 25 467 |
| Materials and supplies | | 9 645 | 25 755 |
| Total | | 24 809 | 51 222 |
| 4,5 Consumables | 4 | | |
| Consumable supplies | | 10 005 | 25 378 |
| Uniform and clothing | | 3 486 | 22 447 |
| Household supplies | | 5 072 | 2 389 |
| IT consumables | | - | 38 |
| Other consumables | | 1 447 | 504 |
| Stationery, printing and office supplies | | 5 254 | 7 609 |
| Total | | 15 259 | 32 987 |
| 4,6 Property payments | 4 | | |
| Municipal services | | 52 546 | 48 238 |
| Property maintenance and repairs | | 40 564 | 62 408 |
| Other | | 96 142 | 95 860 |
| Total | | 189 252 | 206 506 |
| 4,7 Travel and subsistence | 4 | | |
| Local | | 15 517 | 29 744 |
| Foreign | | - | - |
| Total | | 15 517 | 29 744 |
| 4,8 Other operating expenditure | 4 | | |
| Professional bodies, membership and subscription fees | | 117 | 213 |
| Resettlement costs | | 285 | 355 |
| Other | | 1 716 | 5 145 |
| Total | | 2 118 | 5 713 |
| 5 Transfers and Subsidies | | | |
| Provinces and municipalities | 32 | 383 472 | 331 239 |
| Households | ANNEXURE 1B | 12 263 | 8 292 |
| Total | | 395 735 | 339 531 |
| 6 Expenditure for capital assets | | | |
| Tangible assets | | | |
| Buildings and other fixed structures | 28 | 397 057 | 598 839 |
| Machinery and equipment | 27 | 16 057 | 36 160 |
| Total | | 413 114 | 634 999 |

Notes to the Annual Financial Statements

6,1 Analysis of funds utilised to acquire capital assets - 2020/21

| | Voted Funds R'000 | TOTAL R'000 |
|--------------------------------------|----------------------|----------------|
| Tangible assets | 413 114 | 413 114 |
| Buildings and other fixed structures | 397 057 | 397 057 |
| Machinery and equipment | 16 057 | 16 057 |
| Total | 413 114 | 413 114 |

6,2 Analysis of funds utilised to acquire capital assets - 2019/20

| | Voted Funds R'000 | TOTAL R'000 |
|--------------------------------------|----------------------|----------------|
| Tangible assets | 634 999 | 634 999 |
| Buildings and other fixed structures | 598 839 | 598 839 |
| Machinery and equipment | 36 160 | 36 160 |
| Total | 634 999 | 634 999 |

6,3 Finance lease expenditure included in Expenditure for capital assets

| | 2020/21 R'000 | 2019/20 R'000 |
|-------------------------|------------------|------------------|
| Tangible assets | | |
| Machinery and equipment | 3 920 | 4 941 |
| Total | 3 920 | 4 941 |

7 Cash and Cash Equivalents

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|--|------|------------------|------------------|
| Consolidated Paymaster General Account | | 102 195 | 120 980 |
| Cash receipts | | - | - |
| Disbursements | | -104 | -85 |
| Total | | 102 091 | 120 895 |

8 Prepayments and Advances

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|----------------------------|------|------------------|------------------|
| Prepayments (Not expensed) | 8,1 | - | - |
| Total | | - | - |

9 Receivables

| | Note | 2020/21 | | | 2019/20 | | |
|-------------------------|------|------------------|----------------------|----------------|------------------|----------------------|----------------|
| | | Current R'000 | Non-current R'000 | Total R'000 | Current R'000 | Non-current R'000 | Total R'000 |
| Claims recoverable | 9,1 | 2 864 | - | 2 864 | - | - | - |
| Recoverable expenditure | 9,2 | 2 | - | 2 | 43 | - | 43 |
| Fruitless and wasteful | 9,3 | 46 367 | - | 46 367 | 46 367 | - | 46 367 |
| Other receivables | 9,4 | 744 | 13 207 | 13 951 | 890 | 12 714 | 13 604 |
| Total | | 49 977 | 13 207 | 63 184 | 47 300 | 12 714 | 60 014 |

9,1 Claims recoverable

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|-----------------|------|------------------|------------------|
| Public entities | 9 | 2 864 | - |
| Total | | 2 864 | - |

Notes to the Annual Financial Statements

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|--|-----------------------------------|--|--|
| 9,2 Recoverable expenditure (disallowance accounts) (Group major categories, but list material items) SAL:TAX DEBT:CA PENSION RECOVERABLE ACC Total | <u>9</u> | 2 - 2 | 9 34 43 |
| 9,3 Other receivables Debt Account Total | <u>9</u> | 13 951 13 951 | 13 604 13 604 |
| 9,4 Fruitless and wasteful expenditure Opening balance Total | <u>9</u> | 46 367 46 367 | 46 367 46 367 |
| 9,5 Impairment of receivables Estimate of impairment of receivables Total | Note | 8 345 8 345 | - - |
| 10 Voted Funds to be Surrendered to the Revenue Fund Opening balance Prior period error As restated Transfer from statement of financial performance (as restated) Voted funds not requested/not received Paid during the year Closing balance | Note <u>10,1</u> <u>1,1</u> | 170 043 170 043 107 352 - -123 650 153 745 | 160 229 160 229 303 655 -236 613 -57 228 170 043 |
| 10,1 Prior period error Nature of prior period error Relating to 20WW/XX (affecting the opening balance) | Note <u>10</u> | | - |
| Relating to 2019/20 | | | - |
| Total | | | - |
| 11 Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund Opening balance Prior period error As restated Transfer from Statement of Financial Performance (as restated) Own revenue included in appropriation Paid during the year Closing balance | Note <u>11,1</u> | 5 522 5 522 - 22 801 -24 169 4 154 | 16 382 16 382 - 26 180 -37 040 5 522 |

Notes to the Annual Financial Statements

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|--|----------------|--------------------------|--------------------------|
| 16 Contingent liabilities and contingent assets | | | |
| 16.1 Contingent liabilities | | | |
| Liable to | Nature | | |
| Claims against the department | Annex 2A | 443 592 | 487 620 |
| Intergovernmental payables (unconfirmed balances) | Annex 4 | 33 802 | 27 |
| Total | | 477 394 | 487 647 |
| 16.2 Contingent assets | | | |
| Nature of contingent asset | Note | 2020/21 R'000 | 2019/20 R'000 |
| H.J. Moemi | | | 19 |
| PWR 66/17 Construction of Reagile Community Library | | 233 | - |
| Total | | 233 | 19 |
| 17 Capital commitments | | | |
| Building Infrastructure | | 7 963 | 125 |
| Roads Infrastructure | | 183 875 | 330 607 |
| Total | | 191 839 | 330 732 |
| <i>A significant increase is due to 7 new projects that started in the 2019/20 financial year.</i> | | | |
| 18 Accruals and payables not recognised | | | |
| 18.1 Accruals | | | |
| Listed by economic classification | 30 days | 30+ days | Total |
| Goods and services | 14 589 | 25 740 | 40 329 |
| Interest and rent on land | - | - | - |
| Transfers and subsidies | - | - | - |
| Capital assets | 2 217 | 4 928 | 7 145 |
| Other | - | - | - |
| Total | 16 806 | 30 668 | 47 474 |
| Listed by programme level | Note | 2020/21 R'000 | 2019/20 R'000 |
| Administration | | 2 051 | 3 466 |
| Public Works Infrastructure | | 9 829 | 12 782 |
| Transport Infrastructure | | 34 058 | 32 285 |
| Community Based Programme | | 1 536 | - |
| Total | | 47 474 | 48 533 |
| 18.2 Payables not recognised | | | |
| Listed by economic classification | 30 days | 30+ days | Total |
| Goods and services | 131 460 | 8 808 | 140 268 |
| Interest and rent on land | - | - | - |
| Transfers and subsidies | - | - | - |
| Capital assets | 43 384 | 6 208 | 49 592 |
| Other | - | - | - |
| Total | 174 844 | 15 016 | 189 860 |
| Listed by programme level | Note | 2020/21 R'000 | 2019/20 R'000 |
| Administration | | 174 | 3 730 |
| Public Works Infrastructure | | 12 167 | 2 202 |
| Transport Infrastructure | | 70 519 | 13 334 |
| Community Based Programme | | 107 000 | 54 |
| Total | | 189 860 | 19 320 |
| <i>Included in the above totals are the following:</i> | | | |
| Confirmed balances with departments | Annex 4 | 1 261 | 3 226 |
| Confirmed balances with other government entities | Annex 4 | 8 853 | 8 540 |
| Total | | 10 114 | 11 766 |

Notes to the Annual Financial Statements

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|-----------------------------|------|------------------|------------------|
| 19 Employee benefits | | | |
| Leave entitlement | | 63 973 | 47 176 |
| Service bonus | | 24 165 | 24 012 |
| Performance awards | | 4 335 | 20 347 |
| Capped leave | | 56 713 | 63 681 |
| Other | | 4 327 | 4 243 |
| Total | | 153 513 | 159 459 |

The long service liability is R 4 326 785 relates to 239 officials of which 58 officials are 20 years 118 officials 30 years and 24 officials for 40 years of services. The previous leave credit 2020 qualifies to be liability until 30 June 2021. The negative current leave amounts to R 169 589.62, should the negative leave be disclosed separately the current leave could have been disclosed as R 64 142 392.25. The negative capped leave amounts to R 23 583.04.00 which is recoverable from employees upon termination of service and if the negative amount was disclosed separately it could have been disclosed as R 56 736 810.65.

| 20 Lease commitments | | | | | | | |
|--|--------------------------------------|---------------|---|----------------------------------|----------------|--|--|
| 20,1 Finance leases ** | | | | | | | |
| 2020/21 | Specialised military assets R'000 | Land R'000 | Buildings and other fixed structures R'000 | Machinery and equipment R'000 | Total R'000 | | |
| Not later than 1 year | | | | 855 | 855 | | |
| Later than 1 year and not later than 5 years | | | | 321 | 321 | | |
| Later than five years | | | | - | - | | |
| Total lease commitments | - | - | - | 1 177 | 1 177 | | |
| 2019/20 | Specialised military assets R'000 | Land R'000 | Buildings and other fixed structures R'000 | Machinery and equipment R'000 | Total R'000 | | |
| Not later than 1 year | - | - | - | 1 606 | 1 606 | | |
| Later than 1 year and not later than 5 years | - | - | - | 355 | 355 | | |
| Later than five years | - | - | - | - | - | | |
| Total lease commitments | - | - | - | 1 961 | 1 961 | | |

The department has lease agreements with Konica Minolta and Bytes Document Solutions for photo copy machines

There are no assets that sub-leased by the department

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|---|------|------------------|------------------|
| 21 Accrued departmental revenue | | | |
| Tax revenue | | | - |
| Sales of goods and services other than capital assets | | 64 562 | 53 270 |
| Total | | 64 562 | 53 270 |

| 21,1 Analysis of accrued departmental revenue | Note | 2020/21 R'000 | 2019/20 R'000 |
|---|------|------------------|------------------|
| Opening balance | | 53 270 | 27 688 |
| Less: Amounts received | | 8 921 | 22 352 |
| Add: Amounts recognised | | 20 213 | 47 934 |
| Closing balance | | 64 562 | 53 270 |

| 22 Irregular expenditure | | Note | 2020/21 R'000 | 2019/20 R'000 |
|---|------|------|------------------|------------------|
| 22,1 Reconciliation of irregular expenditure | | | | |
| Opening balance | | | 4 318 602 | 4 187 055 |
| Prior period error | | | | -44 970 |
| As restated | | | 4 318 602 | 4 142 085 |
| Add: Irregular expenditure - relating to prior year | 22.1 | | 1 331 260 | 64 211 |
| Add: Irregular expenditure - relating to current year | 22.2 | | 127 461 | 112 306 |
| Closing balance | | | 5 777 323 | 4 318 602 |
| Analysis of closing balance | | | | |
| Current year | | | 127 461 | 112 306 |
| Prior years | | | 5 649 863 | 4 206 296 |
| Total | | | 5 777 323 | 4 318 602 |

An increase in Irregular expenditure is due to revisiting of the last two financial years conducting robust compliance testing. Our compliance testing is more aligned with Treasury Regulations. Prior adjustments were effected hence comparatives figures do not agree with Audited Prior Year Annual Financial Statements.

Notes to the Annual Financial Statements

| | | 2020/21 |
|------|---|--|
| 22,2 | Details of current and prior year irregular expenditure – added current year (under determination and investigation) | R'000 |
| | Incident | Disciplinary steps taken/criminal proceedings |
| | Expenditure - Relating to prior year | 1 331 260 |
| | Expenditure - Relating to current year | 127 461 |
| | Total | 1 458 721 |

| | | 2020/21 |
|------|--|----------------|
| 22,3 | Details of irregular expenditure under assessment (not included in the main note) | R'000 |
| | Incident | |
| | Under Investigations | 840 978 |
| | Total | 840 978 |

| 22,4 | Prior period error | Note | 2019/20 R'000 |
|------|---|------|------------------|
| | Nature of prior period error | | |
| | Relating to 2018/19 (affecting the opening balance) | | -44 970 |
| | Relating to 2017/18 | | -38 423 |
| | Correction error(Additions in the prior year understated and opening overstated) | | -6 547 |
| | Relating to 2019/20 | | 6 547 |
| | Correction error(Additions in the prior year understated and opening overstated) | | 6 547 |
| | Total | | -38 423 |

Irregular adjustment is the regulation was not applicable by the time of implementation. The regulation was not applicable by the time of implementation. The company was tax compliant when recommended for appointment. The expenditure on project overstated. The transaction erroneously duplicated

| 23 | Fruitless and wasteful expenditure | 2020/21 R'000 | 2019/20 R'000 |
|------|---|------------------|------------------|
| 23,1 | Reconciliation of fruitless and wasteful expenditure | | |
| | Opening balance | 25 161 | 22 809 |
| | Prior period error | | - |
| | As restated | 25 161 | 22 809 |
| | Fruitless and wasteful expenditure – relating to prior year | 23,1 842 | - |
| | Fruitless and wasteful expenditure – relating to current year | 23,2 433 | 4 402 |
| | Less: Amounts recoverable | 9 | - |
| | Less: Amounts written off | 23,3 -8 778 | -2 050 |
| | Closing balance | 17 658 | 25 161 |

| 23,2 | year (under determination and investigation) | 2020/21 R'000 |
|------|---|--|
| | Incident | Disciplinary steps taken/criminal proceedings |
| | Interest paid for utilities by Districts office | Under investigation 289 |
| | Relating to prior year | Under investigation 144 |
| | Total | 842 |
| | | 1 275 |

| 23,4 | Details of fruitless and wasteful expenditure under investigation (not in the main nc) | 2020/21 R'000 |
|------|--|------------------|
| | Incident | |
| | Payment to Ayama | 46 367 |
| | SARS | 447 |
| | Total | 46 814 |

Notes to the Annual Financial Statements

24 Related party transactions

List of related party relationships

The North West Department of Public Works and Roads is related to all North West Provincial Government (NWPG) Departments and entities by virtue of being under the same control by North West Premier and North West Legislature.

1. All entities in the provincial sphere of government are related parties, as a result all provincial departments, trading entities, schedule 3C and 3D public entities as well as the provincial legislature are related parties to the department

2. The Cabinet resolved to invoke section 100(1)(b) of the Constitution on 23 May 2018 at the department, together with interventions at other provincial departments. In this regard an Inter-Ministerial Task Team (IMTT) was established constituted of Minister P De Lille to address the challenges facing the province. Minister De Lille was also mandated to conduct performance assessments of their corresponding portfolio department in the province.

To give effect to section 100(1)(b), Mr M Moremi was appointed as administrator of the department of (01 April 2019).

| | No. of Individuals | 2020/21 R'000 | 2019/20 R'000 |
|---|-----------------------|--------------------------|--------------------------|
| 25 Key management personnel | | | |
| Political office bearers (provide detail below) | 1 | 1 978 | 1 977 |
| Officials: | | | |
| HOD | 1 | - | - |
| Level 14 & Directors acting on | 7 | 6 538 | 6 307 |
| Directors and Deputy directors | 26 | 22 133 | 21 927 |
| Family members of key management personnel | 1 | 83 | 362 |
| Total | | 30 732 | 30 573 |
| | Note | 2020/21 R'000 | 2019/20 R'000 |
| 26 Provisions | | | |
| Opening Balance | | 101 526 | 95 908 |
| Increase in provision | | 76 758 | 82 523 |
| Less settlement of provision | | -62 567 | -76 905 |
| Total | | 115 717 | 101 526 |

Retention is payable after 6 to 12 months of completion of the project. The department has reported Roads Infrastructure projects on Provision 1 and Building Infrastructure on Provision 2 for ease of reference. 1. Under Provision 1(Roads) there is an adjustment of R 4 586 518.67 which relates to an overstatement of additions with R 18 448 420.20 and overstatement of settlements with R 13 861 901.53. Under Provision 2 (Buildings) there was an understatement of R 747 041.74 which relates to additions for R 710 014.20 and settlement adjusted with R 37 027.54. Refer to the Retention register attached on supporting document folder.

26,1 Reconciliation of movement in provisions - 2020/21

| | Provision 1 R'000 | Provision 2 R'000 | Provision 3 R'000 | Provision 4 R'000 | Total provisions R'000 |
|-------------------------|----------------------|----------------------|----------------------|----------------------|------------------------------|
| Opening balance | 99 581 | 1 945 | - | - | 101 526 |
| Increase in provision | 76 758 | - | - | - | 76 758 |
| Settlement of provision | -62 567 | - | - | - | -62 567 |
| Closing balance | 113 772 | 1 945 | - | - | 115 717 |

Reconciliation of movement in provisions - 2019/20

| | Provision 1 R'000 | Provision 2 R'000 | Provision 3 R'000 | Provision 4 R'000 | Total provisions R'000 |
|-------------------------|----------------------|----------------------|----------------------|----------------------|------------------------------|
| Opening balance | 91 870 | 4 038 | - | - | 95 908 |
| Increase in provision | 82 383 | 140 | - | - | 82 523 |
| Settlement of provision | -74 672 | -2 233 | - | - | -76 905 |
| Closing balance | 99 581 | 1 945 | - | - | 101 526 |

Retention is payable after 6 to 12 months of completion of the project. The department has reported Roads Infrastructure projects on Provision 1 and Building Infrastructure on Provision 2 for ease of reference. 1. Under Provision 1(Roads) there is an adjustment of R 1 162 718.15 which relates to an understatement of additions. Under Provision 2 (Buildings) settlement adjusted with R 2 009 033.34. Refer to Retention register on the supporting documents holder.

27 Movable Tangible Capital Assets

MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2021

| | Opening balance R'000 | Value adjustments R'000 | Additions R'000 | Disposals R'000 | Closing balance R'000 |
|--|-----------------------------|-------------------------------|--------------------|--------------------|-----------------------------|
| MACHINERY AND EQUIPMENT | 367 716 | - | 12 136 | 80 | 379 773 |
| Transport assets | 314 403 | - | 8 173 | - | 322 576 |
| Computer equipment | 33 274 | - | 3 118 | 80 | 36 312 |
| Furniture and office equipment | 9 205 | - | 474 | - | 9 679 |
| Other machinery and equipment | 10 834 | - | 371 | - | 11 205 |
| TOTAL MOVABLE TANGIBLE CAPITAL ASSETS | 367 716 | - | 12 136 | 80 | 379 773 |

Notes to the Annual Financial Statements

| | Number | Value |
|--|--------|--------|
| Included in the above total of the movable tangible capital assets per the asset register are assets that are under investigation: | | R'000 |
| Machinery and equipment | 978 | 20 680 |

Unverified assets, they are still under investigation. The department managed to reduce the prior number from 1017 to 91.

27,1 ADDITIONS TO MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2021

| | Cash | Non-cash | (Capital work-in-progress current costs and finance lease payments) | Received current, not paid (Paid current year, received prior year) | Total |
|---|---------------|----------|---|---|---------------|
| | R'000 | R'000 | R'000 | R'000 | R'000 |
| MACHINERY AND EQUIPMENT | 16 056 | - | -3 920 | - | 12 136 |
| Transport assets | 8 173 | | | | 8 173 |
| Computer equipment | 3 118 | | | | 3 118 |
| Furniture and office equipment | 474 | | | | 474 |
| Other machinery and equipment | 4 291 | | -3 920 | | 371 |
| TOTAL ADDITIONS TO MOVABLE TANGIBLE CAPITAL ASSETS | 16 056 | - | -3 920 | - | 12 136 |

27,2 DISPOSALS OF MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2021

| | Sold for cash | Non-cash disposal | Total disposals | Cash received Actual |
|--|---------------|-------------------|-----------------|----------------------|
| MACHINERY AND EQUIPMENT | 80 | - | 80 | 2 |
| Transport assets | | | - | |
| Computer equipment | 80 | | 80 | 2 |
| Furniture and office equipment | | | - | |
| Other machinery and equipment | | | - | |
| TOTAL DISPOSAL OF MOVABLE TANGIBLE CAPITAL ASSETS | 80 | - | 80 | 2 |

27,3 MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2020

| | Opening balance | Prior period error | Additions | Disposals | Closing balance |
|--|-----------------|--------------------|---------------|------------|-----------------|
| | R'000 | R'000 | R'000 | R'000 | R'000 |
| MACHINERY AND EQUIPMENT | 337 342 | -256 | 31 220 | 589 | 367 716 |
| Transport assets | 287 236 | -102 | 27 269 | - | 314 403 |
| Computer equipment | 31 765 | -150 | 2 213 | 553 | 33 274 |
| Furniture and office equipment | 8 375 | -4 | 869 | 36 | 9 205 |
| Other machinery and equipment | 9 966 | | 869 | - | 10 834 |
| TOTAL MOVABLE TANGIBLE CAPITAL ASSETS | 337 342 | -256 | 31 220 | 589 | 367 716 |

| 27.3.1 Prior period error | Note | 2019/20 R'000 |
|---|------|---------------|
| Nature of prior period error | | |
| Relating to 2018/19 (affecting the opening balance) | | -256 |
| Correction of prior year disposal amount | | -256 |
| Relating to 2019/20 | | - |
| Total | | -256 |

During 19/20 disposal there was an understatement of R120 000 on Motor Vehicle, R 150 407.33 for Computer Equipment and R 3 793.78 for Furniture and office equipment hence a prior year correction

Notes to the Annual Financial Statements

27,4 Minor assets

MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2021

| | Specialised military assets R'000 | Intangible assets R'000 | Heritage assets R'000 | Machinery and equipment R'000 | Biological assets R'000 | Total R'000 |
|---------------------------|--------------------------------------|----------------------------|--------------------------|----------------------------------|----------------------------|----------------|
| Opening balance | - | - | - | 22 063 | - | 22 063 |
| Value adjustments | | | | | | - |
| Additions | | | | 728 | | 728 |
| Disposals | | | | | | - |
| TOTAL MINOR ASSETS | - | - | - | 22 791 | - | 22 791 |

| | Specialised military assets | Intangible assets | Heritage assets | Machinery and equipment | Biological assets | Total |
|-------------------------------------|-----------------------------|-------------------|-----------------|-------------------------|-------------------|---------------|
| Number of R1 minor assets | | | | 10 183 | | 10 183 |
| Number of minor assets at cost | | | | 24 594 | | 24 594 |
| TOTAL NUMBER OF MINOR ASSETS | - | - | - | 34 777 | - | 34 777 |

Minor Capital Assets under investigation

| | Number | Value R'000 |
|---|--------|----------------|
| Included in the above total of the minor capital assets per the asset register are assets that are under investigation: | | |
| Machinery and equipment | 3 931 | 3 397 |

Minor assets

MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2020

| | Specialised military assets R'000 | Intangible assets R'000 | Heritage assets R'000 | Machinery and equipment R'000 | Biological assets R'000 | Total R'000 |
|---------------------------|--------------------------------------|----------------------------|--------------------------|----------------------------------|----------------------------|----------------|
| Opening balance | - | - | - | 20 894 | - | 20 894 |
| Prior period error | - | - | - | - | - | - |
| Additions | - | - | - | 1 415 | - | 1 415 |
| Disposals | - | - | - | 246 | - | 246 |
| TOTAL MINOR ASSETS | - | - | - | 22 063 | - | 22 063 |

28 Immovable Tangible Capital Assets

MOVEMENT IN IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2021

| | Opening balance R'000 | Value adjustments R'000 | Additions R'000 | Disposals R'000 | Closing balance R'000 |
|--|--------------------------|----------------------------|--------------------|--------------------|--------------------------|
| STRUCTURES | 36 234 301 | - | 579 648 | 11 807 | 36 802 142 |
| Dwellings | 319 792 | | 1 543 | 590 | 320 746 |
| Non-residential buildings | 3 749 138 | | 225 940 | 11 217 | 3 963 860 |
| Other fixed structures | 32 165 371 | | 352 165 | - | 32 517 536 |
| LAND AND SUBSOIL ASSETS | 92 980 | - | 929 | - | 93 909 |
| Land resources | 92 980 | | 929 | - | 93 909 |
| | - | | - | - | - |
| TOTAL IMMOVABLE TANGIBLE CAPITAL ASSETS | 36 327 281 | - | 580 577 | 11 807 | 36 896 051 |

Immovable Tangible Capital Assets under investigation

| | Number | Value R'000 |
|--|--------|----------------|
| Included in the above total of the immovable tangible capital assets per the asset register are assets that are under investigation: | | |
| Buildings and other fixed structures | 1 | 8 054 |
| Heritage assets | | |
| Land and subsoil assets | | |

Other Fixed structure prior correction is due to an unproclaimed road amounting to R 8 054 485.19 which is still under investigation.

Notes to the Annual Financial Statements

28,1 ADDITIONS TO IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2021

| | Cash | Non-cash | (Capital work-in-progress current costs and finance lease payments) | Received current, not paid (Paid current year, received prior year) | Total |
|--------------------------------|----------------|----------------|---|---|----------------|
| | R'000 | R'000 | R'000 | R'000 | R'000 |
| STRUCTURES | 371 524 | 474 527 | -266 403 | - | 579 648 |
| Dwellings | 498 | 1 045 | - | - | 1 543 |
| Non-residential buildings | 27 321 | 217 143 | -18 524 | - | 225 940 |
| Other fixed structures | 343 705 | 256 339 | -247 879 | - | 352 165 |
| LAND AND SUBSOIL ASSETS | - | 929 | - | - | 929 |
| Land resources | - | 929 | - | - | 929 |
| TANGIBLE CAPITAL ASSETS | 371 524 | 475 456 | -266 403 | - | 580 577 |

The difference between Note 10 and Cash on Note 41.1 is due to Dwellings and Non-residential Buildings Non-WIP projects expensed amounting to R 25 532 774.48 the two notes will not be the same due to that reason. Non-cash additions consisted of vesting of properties in terms of Section 239 of the Constitution of the Republic South Africa, 1993 (Act No.200 of 1993), PFMA Section 42 transfer received from user departments (DOH: R302 666 956.22, DOE 346 833 332.34) reported in terms of ARIA, determination fair value for the properties where exceptional cases value was used as an interim measure and capitalisation of internal capital projects. Cash Additions relates to current year expenditure for internal capital projects.

28,2 DISPOSALS OF IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2021

| | Sold for cash | Non-cash disposal | Total disposals | Cash received Actual |
|--------------------------------|---------------|-------------------|-----------------|----------------------|
| | R'000 | R'000 | R'000 | R'000 |
| STRUCTURES | 590 | 11 217 | 11 807 | 70 |
| Dwellings | 590 | - | 590 | 70 |
| Non-residential buildings | - | 11 217 | 11 217 | - |
| Other fixed structures | - | - | - | - |
| TANGIBLE CAPITAL ASSETS | 590 | 11 217 | 11 807 | 70 |

During 2020/2021 financial year the North West Department of Public Works and Roads sold 1 residential property to an individual, the property has been disposed at the carrying amount (MVR/ Cost) of R590 000.00 at the date of the disposal. The registration of property was concluded in the current financial year and the amount of R70 347.57 was received. The Department also transferred 11 non-residential properties with the value of R11 217 274.27 to DRDLR for land claims purposes. A road was previously disclosed as a dual carriageway there the asset value was duplicated on the asset register hence a disposal R 2 300 839.66

28,3 MOVEMENT IN IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2020

| | Opening balance | Prior period error | Additions | Disposals | Closing balance |
|--|-------------------|--------------------|------------------|---------------|-------------------|
| | R'000 | R'000 | R'000 | R'000 | R'000 |
| STRUCTURES | 34 081 018 | 205 682 | 1 974 241 | 26 640 | 36 234 301 |
| Dwellings | 316 630 | - | 3 512 | 350 | 319 792 |
| Non-residential buildings | 2 712 004 | 496 | 1 061 481 | 24 843 | 3 749 138 |
| Other fixed structures | 31 052 384 | 205 186 | 909 248 | 1 447 | 32 165 371 |
| HERITAGE ASSETS | - | - | - | - | - |
| Heritage assets | - | - | - | - | - |
| LAND AND SUBSOIL ASSETS | 82 693 | -522 | 10 809 | - | 92 980 |
| Land resources | 82 693 | -522 | 10 809 | - | 92 980 |
| TOTAL IMMOVABLE TANGIBLE CAPITAL ASSETS | 34 163 711 | 205 160 | 1 985 050 | 26 640 | 36 327 281 |

25.3.1 Prior period error

| | Note | 2019/20 |
|--|------|----------------|
| | | R'000 |
| Nature of prior period error | | 205 160 |
| Gazette No 8012_31-5-2019 | | 207 487 |
| 1. NDPW Property: Removal of property vested by NDPW during financial year | | -2 631 |
| 2. Reclassification of properties from vacant to non- | | 304 |
| Total | | 205 160 |

Bridges and Culverts for R 207 487 427.50 were Proclaimed in 2019 see attached signed document on Immovable Assets folder under Roads for ease of reference. These errors arise due to the continuous alignment of the Government Immovable Asset Management Act (Custodianship), the Sector Specific Guide for Immovable Assets, Vesting guidelines and relevant legislation.

Notes to the Annual Financial Statements

Capital Work-in-progress

28,4 CAPITAL WORK-IN-PROGRESS AS AT 31 MARCH 2021

| | Note | Opening Balance 1 April 2020 R'000 | Current Year WIP R'000 | Ready for use (Assets to the AR) / Contracts terminated R'000 | Closing Balance 31 March 2021 R'000 |
|--------------------------------------|-------------------|--|---------------------------|--|--|
| | <u>Annexure 6</u> | | | | |
| Buildings and other fixed structures | | 446 266 | 269 094 | 133 841 | 581 519 |
| Machinery and equipment | | - | - | - | - |
| TOTAL | | 446 266 | 269 094 | 133 841 | 581 519 |

| Age analysis on ongoing projects | Number of projects | | 2020/21 Total R'000 |
|----------------------------------|---|----------------------------------|---------------------------|
| | Planned, construction not started | Planned, construction started | |
| 0 to 1 year | | 4 | 1 532 |
| 1 to 3 year(s) | 18 | 10 | 579 987 |
| 3 to 5 years | | - | |
| Longer than 5 years | | - | |
| Total | 18 | 14 | 581 519 |

The department has 13 Building Infrastructure projects that have been stopped longer than 5 years due lack of funding, the total estimated cost for completion is R 11 433 296 653.53. The assessment has not yet been performed to determine when will the projects will be resumed. Ref to Stopped Project Register

| Payables not recognised relating to Capital WIP received but not paid at year end and | 2020/21 R'000 | 2019/20 R'000 |
|--|------------------|------------------|
| | 57 865 | 16 485 |
| Total | 57 865 | 16 485 |

CAPITAL WORK-IN-PROGRESS AS AT 31 MARCH 2020

| | Note | Opening Balance R'000 | Prior period error R'000 | Current Year WIP R'000 | Ready for use (Assets to the AR) / Contracts terminated R'000 | Closing Balance 31 March 2020 R'000 |
|--------------------------------------|-------------------|--------------------------|--------------------------------|---------------------------|--|--|
| | <u>Annexure 6</u> | | | | | |
| Buildings and other fixed structures | | 787 475 | -104 150 | 432 764 | 669 823 | 446 266 |
| Machinery and equipment | | - | - | - | - | - |
| TOTAL | | 787 475 | -104 150 | 432 764 | 669 823 | 446 266 |

| Age analysis on ongoing projects | Number of projects | | 2019/20 Total R'000 |
|----------------------------------|---|----------------------------------|---------------------------|
| | Planned, construction not started | Planned, construction started | |
| 0 to 1 year | - | 7 | 135 613 |
| 1 to 3 year(s) | 18 | 3 | 299 900 |
| 3 to 5 years | | - | - |
| Longer than 5 years | 14 | - | 10 753 |
| Total | 32 | 10 | 446 266 |

| 28,5 Immovable assets additional information | Note | 2020/21 | 2019/20 |
|--|---------------------------|---------|---------|
| a Unsurveyed land | Estimated completion date | Area | Area |
| | <u>Annexure 7</u> | | |
| b Properties deemed vested | <u>Annexure 7</u> | Number | Number |
| Land parcels | | 281 | 287 |
| Facilities | | | |
| Schools | | 45 | 46 |
| Clinics | | 4 | 5 |
| Hospitals | | 11 | 11 |
| Office buildings | | 21 | 21 |
| Dwellings | | 47 | 49 |
| Storage facilities | | - | - |
| Other | | 153 | 154 |

Notes to the Annual Financial Statements

| | | | | |
|--|-----------------|-------------------|---------------|---------------|
| c Facilities on unsurveyed land | Duration of use | <i>Annexure 7</i> | Number | Number |
| Schools | | | | - |
| Clinics | | | | - |
| Hospitals | | | | - |
| Office buildings | | | | - |
| Dwellings | | | | - |
| Storage facilities | | | | - |
| Other | | | | - |
| d Facilities on right to use land | Duration of use | <i>Annexure 7</i> | Number | Number |
| Schools | | | 1 835 | 1 832 |
| Clinics | | | 363 | 364 |
| Hospitals | | | 16 | 16 |
| Office buildings | | | 144 | 147 |
| Dwellings | | | 929 | 929 |
| Storage facilities | | | 8 | 8 |
| Other | | | 104 | 106 |
| e Agreement of custodianship | | <i>Annexure 7</i> | Number | Number |
| Land parcels | | | | - |
| Facilities | | | | - |
| Schools | | | | - |
| Clinics | | | | - |
| Hospitals | | | | - |
| Office buildings | | | | - |
| Dwellings | | | | - |
| Storage facilities | | | | - |
| Other | | | | - |
| 29 Principal-agent arrangements | | | 2020/21 | 2019/20 |
| 26,1 Department acting as the principal | | | R'000 | R'000 |
| <i>North West Development Corporation</i> | | | - | 8 625 |
| <i>Nubian Touch</i> | | | 3 947 | 3 105 |
| <i>Aseda</i> | | | 31 256 | 20 123 |
| Total | | | 35 203 | 31 853 |

NWDC - The Department of Public works and Roads has a service level agreement with the North West Development Corporation (SOC) LTD for the provision of Security Services per the resolution of the North West Executive Council. The Integrated Security Management Initiative was to address the radical socio-economic transformation strategy that seeks to address challenges of inequality, poverty and unemployment. Nubian Touch - The department has a service level agreement with Nubian Touch for management of a property owned by the department which is Eagle Waters. Aseda - The department has a service level agreement with Aseda Consulting Engineers to manage the implementation of the brickmaking plant operation across the province and ASED A Consulting Engineers accepted the appointment on the terms and conditions as stipulated in the agreement

| | | | | |
|---|--------|-----------------------------|--------------------|------------------|
| 30 Prior period errors | | | 2019/20 | Restated amount |
| 30,1 Correction of prior period errors | Note | Amount bef error correction | Prior period error | R'000 |
| | | R'000 | R'000 | R'000 |
| <i>Revenue: (e.g. Annual appropriation, Departmental revenue, Aid assistance, etc.)</i> | | | | - |
| Net effect | | | | - |
| <i>employees, Goods and services, Tangible capital assets, etc.)</i> | | | | |
| Goods and Services | Note 4 | 1 637 467 | -184 566 | 1 452 901 |
| Tangible capital assets | Note 6 | 393 800 | 241 199 | 634 999 |
| Net effect | | 2 031 267 | 56 633 | 2 087 900 |

Reclassification of lease expenditure from Operating to Finance R 4 941 000. Prepayment expensed with R 56 632 659.84.

Notes to the Annual Financial Statements

Assets: (e.g. Receivables, Investments, Accrued departmental revenue, Movable tangible capital assets, etc.)

| | | | | |
|---|-----------|-------------------|---------------|-------------------|
| Prepayment/Advances | Note 8 | 103 000 | -103 000 | - |
| Receivables | Note 9 | 13 647 | 46 367 | 60 014 |
| Movable tangible capital assets | Note 27 | 367 972 | -256 | 367 716 |
| Immovable Tangible Capital Assets - Building and Other fixed structures | Note 28 | 36 122 121 | 205 160 | 36 327 281 |
| Capital Work-in-Progress | Note 28.4 | 550 416 | -104 150 | 446 266 |
| Net effect | | 37 157 156 | 44 121 | 37 201 277 |

engineers of R103m was Receivables adjustment is due to an addition of R 46 367 340.16 unquantified prepayment. Movable capital assets -During 19/20 disposal there was an understatement of R120 000 on Motor Vehicle, R 150 407.33 for Computer Equipment and R 3 793.78 for Furniture and office equipment hence a prior year coorection. Immovable Capital Assets - Other Fixed structure prior correction

Liabilities: (e.g. Payables current, Voted funds to be surrendered, Commitments, Provisions, etc.)

| | | | | |
|-------------------------------|---------|----------------|----------------|----------------|
| Voted funds to be surrendered | Note 10 | 226 676 | -56 633 | 170 043 |
| Payables Current | Note 12 | 5 329 | -4 764 | 565 |
| Contingent Liabilities | Note 16 | 487 595 | 25 | 487 620 |
| Key Management Personnel | Note 25 | 32 272 | -1 699 | 30 573 |
| Provisions - Opening Balance | Note 26 | 101 039 | 487 | 101 526 |
| Net effect | | 852 911 | -62 584 | 790 327 |

Reclassification of Recoverable income from Payables current to Statement of Change in Net Assets. The Department's HOD has not been included as part of Key Management Personnel is not having the authority and responsibility for planning directing and controlling the activities of the department currently because of being on suspension. Prior adjustment will be effected for inclusion of HOD's salary in the 2019/20 financial year. Retention is payable after 6 to 12 months of completion of the project. The department has reported Roads Infrastructure projects on Provision 1 and Building Infrastructure on Provision 2 for ease of reference. 1. Under Provision 1(Roads) there is an adjustment of R 1 162 718.15 which relates to an understatement of additions. Under Provision 2 (Buildings) settlement adjusted with R 2 009 033.34. Refer to Retention register on the supporting documents holder.

Other: (e.g. Irregular expenditure, fruitless and wasteful expenditure, etc.)

| | | | | |
|-----------------------|---------|------------------|----------------|------------------|
| Irregular Expenditure | Note 22 | 4 357 025 | -38 423 | 4 318 602 |
| Net effect | | 4 357 025 | -38 423 | 4 318 602 |

Irregular adjustment is the regulation was not applicable by the time of implementation. The regulation was not applicable by the time of implementation. The company was tax compliant when recommended for appointment. The expenditure on project overstated. The transaction erroneously duplicated

Notes to the Annual Financial Statements

31 STATEMENT OF CONDITIONAL GRANTS RECEIVED

| NAME OF GRANT | GRANT ALLOCATION | | | | | SPENT | | | | 2019/20 | |
|-----------------------------------|---|------------|------------------|-------------------|-----------------|-------------------------------|----------------------------|------------------------|------------------------------------|-------------------------|----------------------------|
| | Division of Revenue Act/Provincial Grants | Roll Overs | DORA Adjustments | Other Adjustments | Total Available | Amount received by department | Amount spent by department | Under / (overspending) | % of available funds spent by dept | Division of Revenue Act | Amount spent by department |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| NdOT - Provincial Roads | | | | | | | | | 100% | | |
| Maintenance Grant | 1 059 163 | 206 064 | | | 1 265 227 | 1 265 227 | 1 264 345 | 882 | | 1 159 265 | 1 050 327 |
| NdPW - EPWP Inc Grant to Province | 15 728 | | | | 15 728 | 15 728 | 15 728 | - | 100% | 8 467 | 7 876 |
| | 1 074 891 | 206 064 | - | - | 1 280 955 | 1 280 955 | 1 280 073 | 882 | | 1 167 732 | 1 058 203 |

Departments are reminded of the DORA requirement to certify that all transfers in terms of this Act were deposited into the primary bank account of the province or, where appropriate, into the CPD account of a province.

32 STATEMENT OF CONDITIONAL GRANTS AND OTHER TRANSFERS TO MUNICIPALITIES

| NAME OF MUNICIPALITY | 2020/21 | | | | | 2019/20 | | | | |
|--------------------------------------|--------------------------|------------|-------------|-----------------|-----------------|----------------|--|-------------------------|-----------------|--|
| | GRANT ALLOCATION | | | | TRANSFER | | | Division of Revenue Act | | |
| | DoRA and other transfers | Roll Overs | Adjustments | Total Available | Actual Transfer | Funds Withheld | Re-allocations by National Treasury or National Department | Division of Revenue Act | Actual Transfer | |
| R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | |
| City of Matlosana | | | | | 37 312 | | | | 21 439 | |
| Ditsobotla Local Municipality | | | | | - | | | | 2 446 | |
| Greater Taung Local Municipality | | | | | 15 360 | | | | 13 509 | |
| JB Marks Local Municipality | | | | | 22 859 | | | | - | |
| Kgetleng Rivier Local Municipality | | | | | - | | | | 1 217 | |
| Lekwa Teemane Local Municipality | | | | | - | | | | 2 557 | |
| Madibeng Local Municipality | | | | | 35 683 | | | | 34 017 | |
| Mahikeng Local Municipality | | | | | 122 804 | | | | 113 033 | |
| Mamusa Local Municipality | | | | | 4 360 | | | | 1 853 | |
| Maquassi Hills Local Municipality | | | | | - | | | | 1 805 | |
| Molopo-Kagisano Local Municipality | | | | | 10 215 | | | | 11 198 | |
| Moretele Local Municipality | | | | | 27 189 | | | | 27 189 | |
| Moses Kotane Local Municipality | | | | | 55 225 | | | | 51 245 | |
| Naledi Local Municipality | | | | | 15 692 | | | | 15 017 | |
| Ramotshere Moiloa Local Municipality | | | | | 2 192 | | | | 2 174 | |
| Ratlou Local Municipality | | | | | 15 056 | | | | 18 876 | |
| Rustenburg Local Municipality | | | | | 8 564 | | | | 7 843 | |
| Tswaing Local Municipality | | | | | 10 962 | | | | 5 821 | |
| | | | | | 383 472 | | | | 331 239 | |

| | Note | 2020/21 R'000 | 2019/20 R'000 |
|---|------------|------------------|------------------|
| 33 COVID 19 Response Expenditure | ANNEXURE 8 | | |
| Compensation of employees | | 4 500 | 2 021 |
| Goods and services | | 8 168 | - |
| Transfers and subsidies | | | - |
| Expenditure for capital assets | | - | - |
| Other | | - | - |
| Total | | 12 667 | 2 021 |

Annexures to the Annual Financial Statements

Annexure 1A
STATEMENT OF CONDITIONAL GRANTS AND OTHER TRANSFERS TO MUNICIPALITIES

| NAME OF MUNICIPALITY | GRANT ALLOCATION | | | | TRANSFER | | | SPENT | | | | 2019/20 | |
|--------------------------------------|--------------------------|------------|-------------|-----------------|-----------------|----------------|--|---------------------------------|------------------------------|---------------|--|-------------------------|-----------------|
| | DoRA and other transfers | Roll Overs | Adjustments | Total Available | Actual Transfer | Funds Withheld | Re-allocations by National Treasury or National Department | Amount received by Municipality | Amount spent by municipality | Unspent funds | % of available funds spent by municipality | Division of Revenue Act | Actual Transfer |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| City of Matlosana | - | - | - | - | 37 312 | - | - | - | - | - | - | - | 21 439 |
| Ditsobotla Local Municipality | - | - | - | - | - | - | - | - | - | - | - | - | 2 446 |
| Greater Taung Local Municipality | - | - | - | - | 15 360 | - | - | - | - | - | - | - | 13 509 |
| JB Marks Local Municipality | - | - | - | - | 22 859 | - | - | - | - | - | - | - | - |
| Kgetleng Rivier Local Municipality | - | - | - | - | - | - | - | - | - | - | - | - | 1 217 |
| Lekwa Teemane Local Municipality | - | - | - | - | - | - | - | - | - | - | - | - | 2 557 |
| Madibeng Local Municipality | - | - | - | - | 35 683 | - | - | - | - | - | - | - | 34 017 |
| Mahikeng Local Municipality | - | - | - | - | 122 804 | - | - | - | - | - | - | - | 113 033 |
| Mamusa Local Municipality | - | - | - | - | 4 360 | - | - | - | - | - | - | - | 1 853 |
| Maquassi Hills Local Municipality | - | - | - | - | - | - | - | - | - | - | - | - | 1 805 |
| Molopo-Kagisano Local Municipality | - | - | - | - | 10 215 | - | - | - | - | - | - | - | 11 198 |
| Moretele Local Municipality | - | - | - | - | 27 189 | - | - | - | - | - | - | - | 27 189 |
| Moses Kotane Local Municipality | - | - | - | - | 55 225 | - | - | - | - | - | - | - | 51 245 |
| Naledi Local Municipality | - | - | - | - | 15 692 | - | - | - | - | - | - | - | 15 017 |
| Ramotshere Moiloa Local Municipality | - | - | - | - | 2 192 | - | - | - | - | - | - | - | 2 174 |
| Ratlou Local Municipality | - | - | - | - | 15 056 | - | - | - | - | - | - | - | 18 876 |
| Rustenburg Local Municipality | - | - | - | - | 8 564 | - | - | - | - | - | - | - | 7 843 |
| Tswaing Local Municipality | - | - | - | - | 10 962 | - | - | - | - | - | - | - | 5 821 |
| Total | - | - | - | - | 383 472 | - | - | - | - | - | - | - | 331 239 |

ANNEXURE 1B
STATEMENT OF TRANSFERS TO HOUSEHOLDS

| HOUSEHOLDS | TRANSFER ALLOCATION | | | | EXPENDITURE | | 2019/20 |
|--------------------------------|----------------------------|------------|-------------|-----------------|-----------------|----------------------------------|---------------------|
| | Adjusted appropriation Act | Roll Overs | Adjustments | Total Available | Actual Transfer | % of Available funds transferred | Final Appropriation |
| | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 |
| Transfers | - | - | - | - | - | - | - |
| Subsidies | - | - | - | - | - | - | - |
| H/H EMPL S/BEN:LEAVE GRATUIT | - | - | - | - | 8 440 | - | 7 707 |
| H/H EMPL S/BEN:INJURY ON DUTY | - | - | - | - | - | - | 120 |
| H/H:CLAIMS AGAINST STATE(CASH) | - | - | - | - | 3 823 | - | 465 |
| Total | - | - | - | - | 12 263 | - | 8 292 |

Annexures to the Annual Financial Statements

ANNEXURE 4
INTER-GOVERNMENT PAYABLES

| GOVERNMENT ENTITY | Confirmed balance | | Unconfirmed balance | | Total | |
|---|-------------------|--------------|---------------------|------------|---------------|--------------|
| | 31/03/2021 | 31/03/2020 | 31/03/2021 | 31/03/2020 | 31/03/2021 | 31/03/2020 |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| DEPARTMENTS | | | | | | |
| Current | | | | | | |
| Department of Community Safety and Transport Management | | 3 226 | | | - | 3 226 |
| North West Department of Social Development | | | 83 | | 83 | - |
| Limpopo Provincial Department of Education | | | 21 | | 21 | - |
| North West Office of the Premerir | | | 11 535 | | 11 535 | - |
| Department of Justice and Constitutional Development | 1 261 | | 21 992 | | 23 253 | - |
| Department of Public Service and Administration | | | 2 | | 2 | - |
| North West Department of Health | | | 169 | 27 | 169 | 27 |
| Subtotal | 1 261 | 3 226 | 33 802 | 27 | 35 063 | 3 226 |
| Non-current | | | | | | |
| | | | | | - | - |
| Subtotal | - | - | - | - | - | - |
| Total Departments | 1 261 | 3 226 | 33 802 | 27 | 35 063 | 3 226 |
| OTHER GOVERNMENT ENTITY | | | | | | |
| Current | | | | | | |
| South African Qualifications Authority | | 56 | | | - | 56 |
| Auditor General South Africa | 344 | 2 578 | | | 344 | 2 578 |
| SITA | | - | | | - | - |
| Special Investigation Unit | | 135 | | | - | 135 |
| North West Tourism Board | | - | | | - | - |
| North West Development Corporation - Head Office | | - | | | - | - |
| Mafikeng - Nw Local Municipality | 604 | 998 | | | 604 | 998 |
| Eskom - Head Office | 2 496 | 177 | | | 2 496 | 177 |
| National Treasury | | 2 175 | | | - | 2 175 |
| Lekwa Teemane Local Municipality | 2 271 | | | | 2 271 | - |
| Maquassi Hills local Municipality | 1 893 | | | | 1 893 | - |
| Kgetleng River Local Municipality | 1 097 | | | | 1 097 | - |
| NGAKA MODIRI MOLEMA DISTRICT | | | | | - | - |
| Tswaing Local Municipality | | - | | | - | - |
| Ramotshere Moiloa | | - | | | - | - |
| Telkom - NMM | 59 | 129 | | | 59 | 129 |
| Eskom - NMM | 18 | 58 | | | 18 | 58 |
| BOJANALA PLATINUM DISTRICT | | | | | - | - |
| Madibeng Local municipality | | 70 | | | - | 70 |
| Rustenburg Local Municipality | | 236 | | | - | 236 |
| Kgetlriver Municipality | | 37 | | | - | 37 |
| Moses Kotane Local Municipality | | 3 | | | - | 3 |
| Eskom - Bojanala | | 849 | | | - | 849 |
| Telkom - Bojanala | | 137 | | | - | 137 |
| DR RUTH SEGOMOTSI MOMPATI DISTRICT | | | | | - | - |
| Naledi Local Municipality | | 433 | | | - | 433 |
| South African Post Office | | - | | | - | - |
| Greater Taung Local Municipality | | - | | | - | - |
| Dr Ruth Segomotsi Mompoti | | - | | | - | - |
| Lekwa Teemane Local Municipality | | - | | | - | - |
| Telkom - DRSM | 71 | 89 | | | 71 | 89 |
| Eskom - DRSM | | 52 | | | - | 52 |
| DR KENNETH KAUNDA DISTRICT | | | | | - | - |
| North West Development Corporation - DKK | | - | | | - | - |
| City of Matlosane | | 42 | | | - | 42 |
| Mquassi Hills | | 32 | | | - | 32 |
| JB Marks Local Municipality | | 194 | | | - | 194 |
| Eskom - DKK | | 8 | | | - | 8 |
| Telkom - DKK | | 54 | | | - | 54 |
| Subtotal | 8 853 | 8 540 | - | - | 8 853 | 8 540 |
| Non-current | | | | | | |
| | | | | | - | - |
| Subtotal | - | - | - | - | - | - |
| Total Other Government Entities | 8 853 | 8 540 | - | - | 8 853 | 8 540 |

Annexures to the Annual Financial Statements

 ANNEXURE 5
 INVENTORIES

| INVENTORIES FOR THE YEAR ENDED 31 MARCH 2021 | Note | Insert major category of inventory | Insert major category of inventory | Insert major category of inventory | Insert major category of inventory | TOTAL |
|---|------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|----------|
| | | R'000 | R'000 | R'000 | R'000 | R'000 |
| Opening balance | | - | - | - | - | - |
| Add/(Less): Adjustments to prior year balances | | (55 835) | | | | (55 835) |
| Add: Additions/Purchases - Cash | | 30 374 | | | | 30 374 |
| Add: Additions - Non-cash | | | | | | - |
| (Less): Disposals | | | | | | - |
| (Less): Issues | | (18 911) | | | | (18 911) |
| Add/(Less): Received current, not paid (Paid current year, received prior year) | | | | | | - |
| Add/(Less): Adjustments | | | | | | - |
| Closing balance | | (44 372) | - | - | - | (44 372) |

| INVENTORIES FOR THE YEAR ENDED 31 MARCH 2020 | Note | Insert major category of inventory | Insert major category of inventory | Insert major category of inventory | Insert major category of inventory | TOTAL |
|---|------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|--------|
| | | R'000 | R'000 | R'000 | R'000 | R'000 |
| Opening balance | | 37 084 | | | | 37 084 |
| Add/(Less): Adjustments to prior year balances | | | | | | - |
| Add: Additions/Purchases - Cash | | 51 222 | | | | 51 222 |
| Add: Additions - Non-cash | | | | | | - |
| (Less): Disposals | | | | | | - |
| (Less): Issues | | | | | | - |
| Add/(Less): Received current, not paid (Paid current year, received prior year) | | | | | | - |
| Add/(Less): Adjustments | | | | | | - |
| Closing balance | | 88 306 | - | - | - | 88 306 |

ANNEXURE 6

Movement in Capital Work-in-Progress

MOVEMENT IN CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2021

| | Opening balance | Current Year Capital WIP | Ready for use (Asset register) / Contract terminated | Closing balance |
|---|-----------------|--------------------------|--|-----------------|
| | R'000 | R'000 | R'000 | R'000 |
| BUILDINGS AND OTHER FIXED STRUCTURES | 446 266 | 266 403 | 133 841 | 578 827 |
| Dwellings | | | | - |
| Non-residential buildings | 12 012 | 18 524 | 15 743 | 14 792 |
| Other fixed structures | 434 254 | 247 879 | 118 098 | 564 035 |
| TOTAL | 446 266 | 266 403 | 133 841 | 578 827 |

MOVEMENT IN CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2020

| | Opening balance | Prior period errors | Current Year Capital WIP | Ready for use (Asset register) / Contract terminated | Closing balance |
|---|-----------------|---------------------|--------------------------|--|-----------------|
| | R'000 | R'000 | R'000 | R'000 | R'000 |
| BUILDINGS AND OTHER FIXED STRUCTURES | 787 475 | (104 150) | 432 764 | (669 823) | 446 266 |
| Dwellings | | | | | - |
| Non-residential buildings | 162 418 | (108 938) | 13 812 | (55 281) | 12 012 |
| Other fixed structures | 625 057 | 4 788 | 418 952 | (614 543) | 434 254 |
| TOTAL | 787 475 | (104 150) | 432 764 | (669 823) | 446 266 |

Annexures to the Annual Financial Statements

ANNEXURE 7

IMMOVABLE ASSETS ADDITIONAL DISCLOSURE

1. Deemed vested

Properties deemed to vest in the province in terms of the Constitution, but for which the vesting process has not been completed are not included in the asset register of the department, but a separate register, as the item 28 certificate is not on hand and the title has not been endorsed as yet. However as a result of the provincial function, these properties are managed by the provincial government and include the following:

| | 2020/21 | 2019/20 |
|--------------------------|---------|---------|
| Properties deemed vested | Number | Number |
| Land parcels | 281 | 286 |
| Facilities | | |
| Schools | 45 | 46 |
| Clinics and care centres | 4 | 5 |
| Hospitals | 11 | 11 |
| Office buildings | 21 | 21 |
| Dwellings | 47 | 49 |
| Storage facilities | - | - |
| Other | 153 | 154 |

2. Facilities on land not surveyed

The National Department of Rural Development and Land Reform (DRDLR) is responsible to have a record of all un-surveyed state land, including those from the former TBVC States and Self Governing Territories and state land in the former territory of the Republic of South Africa (pre 27 April 1994);

3. Facilities on land where a right to use exists

The following service delivery facilities were constructed on the land parcels of other custodians.

| | 2020/21 | 2019/20 |
|---------------------------------|---------|---------|
| Facilities on right to use land | Number | Number |
| Schools | 1 835 | 1 832 |
| Clinics and care centres | 363 | 364 |
| Hospitals (Health Facilities) | 16 | 16 |
| Office buildings | 144 | 147 |
| Dwellings | 929 | 929 |
| Storage facilities | 8 | 8 |
| Other | 104 | 106 |

4. Agreement of custodianship reac

Where agreement of custodianship has been reached the properties were transferred in accordance with the requirements of Section 42 of the Public Finance Management Act.

Annexures to the Annual Financial Statements

| Agreement of custodianship | Number | Number |
|----------------------------|--------|--------|
| Land parcels | - | - |
| Facilities | - | - |
| Schools | - | - |
| Clinics and care centres | - | - |
| Hospitals | - | - |
| Office buildings | - | - |
| Dwellings | - | - |
| Storage facilities | - | - |
| Other | - | - |

5. Contingent assets

The department is currently researching 13 assets that are allocated to NWPG according to deeds records.

6. Properties registered in the name of North West Provincial Government belonging

These land parcels are not disclosed in North West Department of Public Works and Roads' immovable asset register as Human Settlement, NWHC and Higher Education properties

| | 2020/21 |
|-------------------------------|---------|
| Properties of other custodian | Number |
| Human Settlement and North W | 2 010 |
| Higher Education | 8 |

| | 2019/20 |
|-------------------------------|---------|
| Properties of other custodian | Number |
| Human Settlement and North W | 2 010 |
| Higher Education | 8 |

Annexures to the Annual Financial Statements

ANNEXURE 8
COVID 19 RESPONSE EXPENDITURE
Per quarter and in total

| Expenditure per economic classification | APRIL | MAY | JUN | Subtotal | JUL | AUG | SEPT | Subtotal | OCT | NOV | DEC | Subtotal | JAN | FEB | MAR | Subtotal | 2020/21 | 2019/20 |
|---|-------|-------|-------|----------|-------|-------|-------|----------|-------|-------|-------|----------|-------|-------|-------|----------|---------|---------|
| | 2020 | 2020 | 2020 | Q1 | 2020 | 2020 | 2020 | Q2 | 2020 | 2020 | 2020 | Q3 | 2021 | 2021 | 2021 | Q4 | TOTAL | TOTAL |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| Compensation of employees | | 2 | 2 | 4 | 2 | 5 | 1 | 8 | 642 | 574 | 1 014 | 2 230 | 640 | 620 | 997 | 2 257 | 4 500 | |
| Goods services | | | 1 017 | 1 017 | | | | | | | 4 862 | 4 862 | | 985 | 1 304 | 2 289 | 8 168 | |
| <i>Please list all the applicable SCOA level 4 items:</i> | | | | | | | | | | | | | | | | | | |
| CONS SUPP-MEDICAL SUPPLIES | | | | | | | | | | | 225 | 225 | | 83 | 107 | 190 | 1 432 | |
| CONS SUPP-UNI/PROT CLTH&CLOTHES | | | | | | | | | | | 1 | 1 | | 1 | | 1 | 3 | |
| CONS HOUS SUP-WASH/CLEAN DETE | | | | | | | | | | | 1 861 | 1 861 | | 446 | 436 | 882 | 2 743 | |
| CONS HOUS SUP-DIS PAPER/PLAST | | | | | | | | | | | | | | 249 | 11 | 261 | 261 | |
| CONS HOUS SUP-TOILETRIES | | | | | | | | | | | 119 | 119 | | 41 | 358 | 399 | 518 | |
| PIP-PEST CNTRL/FUMIGATION SER | | | | | | | | | | | 2 656 | 2 656 | | 164 | 76 | 240 | 2 897 | |
| RENTAL & HIRING | | | | | | | | | | | | | | | 315 | 315 | 315 | |
| Transfers and subsidies | | | | | | | | | | | | | | | | | | |
| <i>Please list all the applicable SCOA level 4 items:</i> | | | | | | | | | | | | | | | | | | |
| Expenditure for capital assets | | | | | | | | | | | | | | | | | | |
| <i>Please list all the applicable SCOA level 4 items:</i> | | | | | | | | | | | | | | | | | | |
| Other expenditure not listed above | | | | | | | | | | | | | | | | | | |
| <i>Please list all the applicable SCOA level 4 items:</i> | | | | | | | | | | | | | | | | | | |
| TOTAL COVID 19 RESPONSE EXPENDITURE | | 2 | 1 019 | 1 021 | 2 | 5 | 1 | 8 | 642 | 574 | 5 876 | 7 092 | 640 | 1 605 | 2 301 | 4 546 | 12 667 | |



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